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Best practices for  
managing projects  
in agile  
environments—now  
updated with new  
techniques for larger  
projects Today, the

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pace of project management moves faster. Project management needs to become more flexible and far more responsive to customers. Using Agile Project Management (APM), project managers can achieve all these

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goals without  
compromising  
value, quality, or  
business discipline.

In Agile Project  
Management,  
Second Edition,  
renowned agile  
pioneer Jim

Highsmith  
thoroughly updates  
his classic guide to  
APM, extending and

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refining it to support  
even the largest  
projects and  
organizations.

Writing for project  
leaders, managers,  
and executives at all  
levels, Highsmith  
integrates the best  
project  
management,  
product  
management, and

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development  
practices into an  
overall framework  
designed to support  
unprecedented  
speed and mobility.  
The many topics  
added in this new  
edition include  
incorporating agile  
values, scaling agile  
projects, release

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planning, portfolio  
governance, and  
enhancing  
organizational  
agility. Project and  
business leaders  
will especially  
appreciate  
Highsmith's new  
coverage of  
promoting agility  
through  
performance

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measurements based on value, quality, and constraints. This edition's coverage includes:

Understanding the agile revolution's impact on product development

Recognizing when agile methods will work in project

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management, and  
when they won't  
Setting realistic  
business objectives  
for Agile Project  
Management  
Promoting agile  
values and  
principles across the  
organization  
Utilizing a proven  
Agile Enterprise  
Framework that



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encompasses  
governance, project  
and iteration  
management, and  
technical practices  
Optimizing all five  
stages of the agile  
project: Envision,  
Speculate, Explore,  
Adapt, and Close  
Organizational and  
product-related  
processes for

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scaling agile to the  
largest projects and  
teams Agile project  
governance  
solutions for  
executives and  
management The  
"Agile Triangle":  
measuring  
performance in  
ways that  
encourage agility  
instead of

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discouraging it The  
changing role of the  
agile project leader  
The First Guide to  
Scrum-Based Agile  
Product  
Management In  
Agile Product  
Management with  
Scrum, leading  
Scrum consultant  
Roman Pichler uses  
real-world examples

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to demonstrate how product owners can create successful products with Scrum. He describes a broad range of agile product management practices, including making agile product discovery work, taking

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advantage of emergent requirements, creating the minimal marketable product, leveraging early customer feedback, and working closely with the development team. Benefitting from Pichler's extensive experience, you'll

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learn how Scrum product ownership differs from traditional product management and how to avoid and overcome the common challenges that Scrum product owners face.

Coverage includes Understanding the product owner's

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role: what product owners do, how they do it, and the surprising implications

Envisioning the product: creating a compelling product vision to galvanize and guide the team and stakeholders

Grooming the product backlog:

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managing the  
product backlog  
effectively even for  
the most complex  
products Planning  
the release: bringing  
clarity to scheduling,  
budgeting, and  
functionality  
decisions  
Collaborating in  
sprint meetings:  
understanding the



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product owner's role  
in sprint meetings,  
including the dos  
and don'ts

Transitioning into  
product ownership:  
succeeding as a  
product owner and  
establishing the role  
in the enterprise

This book is an  
indispensable  
resource for anyone

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who works as a product owner, or expects to do so, as well as executives and coaches interested in establishing agile product management. In Build the Fort, Heivly breaks down his personal fort-building experiences

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and uses them as an analogy to his journey as co-founder of MapQuest as well as The Startup Factory (a seed-stage investor & mentorship program). Build the Fort outlines five basic elements that are common to both

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fort-building and  
startups:\*

Socializing Your  
Idea without fear or  
inhibition,\*

Identifying and  
Marshaling the  
People You Trust, \*

Gathering the  
Minimal Resources  
Closest To You, \*

Acting on the  
Smallest and

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Simplest of the Idea,  
and\* Build the  
Fort. Whether you  
are 16 or 60, Build  
The Fort will provide  
the reader a better  
understanding of the  
earliest micro-steps  
of starting your own  
business by  
overlaying Chris's  
30 years of  
experiences in

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startups,  
investments, big-  
company  
intrapreneurship  
and community  
development.

The Elements of  
Scrum

Agile Advice for  
Your First Year and  
Beyond

Agile IT

Organization Design

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The Elements of  
Scrum  
Building for  
Inevitable Change  
(Adobe Reader)  
The Lean Startup  
The Full Stack  
Developer  
Procrastinate on  
Purpose  
Why 5 Simple  
Lessons You  
Learned As a 10

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Year-Old Can Set  
You Up for Startup  
Success

***The rules and  
practices for  
Scrum—a simple  
process for  
managing  
complex  
projects—are few,  
straightforward,  
and easy to learn.***



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***But Scrum's  
simplicity  
itself—its lack of  
prescription—can  
be disarming,  
and new  
practitioners  
often find  
themselves  
reverting to old  
project  
management***

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***habits and tools  
and yielding  
lesser results. In  
this illuminating  
series of case  
studies, Scrum  
co-creator and  
evangelist Ken  
Schwaber  
identifies the real-  
world  
lessons—the***

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***successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you'll understand how to use Scrum to***

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***solve complex  
problems and  
drive better results—delivering more  
valuable software  
faster. Gain the  
foundation in  
Scrum  
theory—and  
practice—you  
need to: Rein in  
even the most***

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***complex,  
unwieldy projects  
Effectively  
manage unknown  
or changing  
product  
requirements  
Simplify the  
chain of  
command with  
self-managing  
development***

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***teams Receive  
clearer specificati  
ons—and  
feedback—from  
customers***

***Greatly reduce  
project planning  
time and required  
tools Build—and r  
elease—products  
in 30-day cycles  
so clients get***

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***deliverables  
earlier Avoid  
missteps by  
regularly  
inspecting,  
reporting on, and  
fine-tuning  
projects Support  
multiple teams  
working on a  
large-scale  
project from***

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***many geographic  
locations***

***Maximize return  
on investment!***

***Rapid Learning  
Cycles will help  
you find the  
shortest distance  
between you and  
a new product  
that your  
customers can***



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**buy.**

***If you want to  
produce faster  
while increasing  
the quality of  
your products,  
then keep  
reading... 2  
comprehensive  
manuscripts in 1  
book Agile: A  
Guide to Agile***

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***Project***

***Management with  
Scrum, Kanban,  
and Lean,***

***Including Tips for  
Sprint Planning  
and How to***

***Create a Hybrid  
Waterfall Agile  
Software***

***Development  
Methodology***

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***Scrum: How to  
Use the Agile  
Framework  
Called Scrum to  
Produce Faster  
While Increasing  
Quality The word  
Agile gets thrown  
around a lot in  
software  
development  
circles but what***

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***exactly does it entail? You have probably seen whiteboards filled up with post-it notes somewhere, either in pictures or TV shows. Ever wonder what they are used for in a***

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***production  
setting? This  
book will give  
you an overview  
of Agile  
methodologies  
and how you can  
use them to  
speed up  
development and  
drive customer  
satisfaction. In***

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***part one of this  
book, you will...  
Get an overview  
of the 12  
principles of  
Agile so you  
don't have to  
read the Agile  
Manifesto to  
understand the  
methodologies.  
Discover why you***

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***should adopt  
Agile. Learn how  
to set up Scrum  
boards, organize  
Scrum sprints,  
and see them to  
completion. Find  
out how to apply  
Toyota's Lean  
manufacturing  
techniques to a  
software***

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***development  
setting using  
Kanban. Learn  
about the Lean  
movement as it  
pertains to  
software and how  
to shave  
unnecessary  
costs from your  
software  
development***



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**projects.**

***Discover how to  
implement Agile  
when your  
company is stuck  
using old  
methods. And  
much, much  
more! Part two of  
this book  
include: A  
succinct review***

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***of Agile project  
management to  
set the  
foundation of  
your Scrum  
knowledge. The  
history and  
values of Scrum  
methodology. A  
description of  
each Scrum team  
member role and***

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***how to choose  
the best people  
for the job. The  
extensive  
reasoning for  
why you should  
choose Scrum as  
your go-to  
method for  
completing  
projects.***

***Examples of***

*Page 43/265*

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***Scrum artifacts  
accompanied  
with clear  
definitions of  
what they are and  
how they are  
used. The sprint  
process boiled  
down into an  
understandable  
cycle that can fit  
almost any***

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***project of any  
size. Comparison  
of the traditional  
method of project  
management,  
Waterfall,  
estimation and  
"story Points"  
used in Scrum  
projects.  
Equations used  
to determine***

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***release dates  
based on the  
features a client  
requests for a  
Scrum project.  
Various forms of  
a project  
roadmap and  
when and how to  
use them best. A  
comprehensive  
discussion on the***

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***daily Scrum,  
including tips on  
the best use of  
the time in the  
stand-up. Two  
case studies  
presented along  
with the lessons  
learned from the  
practical  
application of  
Scrum in***

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***different***

***industries.***

***Additional tips***

***and tricks on how***

***to become the***

***best Scrum***

***company around.***

***And much, much***

***more! Get this***

***book now to***

***learn more about***

***Agile and Scrum!***



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***PMBOK® Guide  
is the go-to  
resource for  
project  
management  
practitioners. The  
project  
management  
profession has  
significantly  
evolved due to  
emerging***

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***technology, new  
approaches and  
rapid market  
changes.***

***Reflecting this  
evolution, The  
Standard for  
Project  
Management  
enumerates 12  
principles of  
project***

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***management and  
the PMBOK®  
Guide &– Seventh  
Edition is  
structured  
around eight  
project  
performance  
domains. This  
edition is  
designed to  
address***

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***practitioners'  
current and  
future needs and  
to help them be  
more proactive,  
innovative and  
nimble in  
enabling desired  
project  
outcomes. This  
edition of the  
PMBOK®***

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***Guide:***•***Reflects the full range of development approaches (predictive, adaptive, hybrid, etc.);***•***Provides an entire section devoted to tailoring the development approach and pro***

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**cesses;**•***Includes an expanded list of models, methods, and artifacts;***•***Focuse s on not just delivering project outputs but also enabling outcomes; and***•***Integrates with PMIstandards+™***

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***for information  
and standards  
application  
content based on  
project type,  
development  
approach, and  
industry sector.  
Igniting Passion  
and Performance  
Principles,  
Practices and***

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**Frameworks**

***5 Permissions to  
Multiply Your  
Time***

***Jeff Bezos and  
the Age of  
Amazon***

***Software in 30  
Days***

***Your Essential  
Guide to the***



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***Everyday Skills  
Expected of a  
Modern Full  
Stack Web  
Developer  
Sprint Your Way  
to Scrum***

A practical field  
guide to the  
practice of  
scrum, an agile  
software project

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management methodology. "Hundreds of organizations around the world have already benefited from Disciplined Agile Delivery (DAD). Disciplined Agile (DA) is the only comprehensive

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tool kit available for guidance on building high-performance agile teams and optimizing your way of working (WoW). As a hybrid of all the leading agile and lean approaches, it provides

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hundreds of strategies to help you make better decisions within your agile teams, balancing self-organization with the realities and constraints of your unique enterprise context. The

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highlights of this handbook include: #1. As the official source of knowledge on DAD, it includes greatly improved and enhanced strategies with a revised set of goal diagrams

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based upon learnings from applying DAD in the field. #2 It is an essential handbook to help coaches and teams make better decisions in their daily work, providing a wealth of ideas

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for experimenting with agile and lean techniques while providing specific guidance and trade-offs for those "it depends" questions. #3 It makes a perfect study guide for Disciplined Agile

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certification. Why  
"fail fast" (as our  
industry likes to  
recommend)  
when you can  
learn quickly on  
your journey to  
high  
performance?  
With this  
handbook, you  
can make better



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decisions based upon proven, context-based strategies, leading to earlier success and better outcomes"--

The authoritative account of the rise of Amazon and its intensely

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driven founder,  
Jeff Bezos,  
praised by the  
Seattle Times as  
"the definitive  
account of how a  
tech icon came to  
life."

Amazon.com  
started off  
delivering books  
through the mail.

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But its visionary founder, Jeff Bezos, wasn't content with being a bookseller. He wanted Amazon to become the everything store, offering limitless selection and seductive

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convenience at  
disruptively low  
prices. To do so,  
he developed a  
corporate culture  
of relentless  
ambition and  
secrecy that's  
never been  
cracked. Until  
now. Brad Stone  
enjoyed

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unprecedented  
access to current  
and former  
Amazon  
employees and  
Bezos family  
members, giving  
readers the first  
in-depth, fly-on-  
the-wall account  
of life at Amazon.  
Compared to

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tech's other elite innovators -- Jobs, Gates, Zuckerberg -- Bezos is a private man. But he stands out for his restless pursuit of new markets, leading Amazon into risky new ventures like the

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Kindle and cloud computing, and transforming retail in the same way Henry Ford revolutionized manufacturing. The Everything Store is the revealing, definitive biography of the

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company that placed one of the first and largest bets on the Internet and forever changed the way we shop and read.

This is the definitive guide to maximizing the value of today's



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Scrum and  
DevOps  
methodologies  
with state-of-the-  
art Microsoft  
cloud tools and  
services,  
including Azure  
DevOps Services,  
specifically Azure  
Boards and  
Azure Test Plans.

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Renowned Scrum expert Richard Hundhausen has comprehensively revamped and updated his classic Professional Scrum Development with Microsoft Visual Studio

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2012 to reflect the latest Scrum Guide, Microsoft's breakthrough development tools, GitHub integration, and developers' deeper experience with Scrum.

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Professional  
Scrum  
Development  
with Azure  
DevOps stands  
apart from all  
other Scrum and  
Azure guides by  
focusing on the  
fusion of today's  
most popular  
agile framework

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(Scrum) and  
ALM/DevOps  
toolset (Azure  
DevOps).

Hundhausen  
shows how a  
professional  
Scrum team can  
more effectively  
plan, track, and  
manage its work  
with Azure

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Boards, Azure  
Test Plans, and  
related Azure  
DevOps features.  
He offers detailed  
coverage of team  
formation,  
backlogs, sprints,  
test plans,  
collaboration,  
flow, continuous  
improvement,

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and the real-world tradeoffs between using tools and interacting directly with other team members. To make this guide even more valuable, Hundhausen has

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crafted it to complement Scrum.org's popular Professional Scrum Developer (PSD) program, which he personally created with Scrum.org's Ken Schwaber.



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Essential Scrum  
Agile  
Conversations  
Getting Things  
Done  
For Digital  
Transformation  
and Continuous  
Delivery  
Agile Principles,  
Patterns, and  
Practices in C#

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Build the Fort  
Professional  
Scrum

Development  
with Azure  
DevOps

Fast Cycle Time

***This is a story of  
reinvention. Jim  
Whitehurst,  
celebrated  
president and***

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***CEO of one of the world's most revolutionary software companies, tells first-hand his journey from traditional manager (Delta Air Lines, Boston Consulting Group) and***

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***“chief” problem solver to CEO of one of the most open organizational environments he'd ever encountered. This challenging transition, and what Whitehurst learned in the***

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***interim, has paved the way for a new way of managing—one this modern leader sees as the only way companies will successfully function in the future.***

***Whitehurst says***

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***beyond  
embracing the  
technology that  
has so far  
disrupted entire  
industries,  
companies must  
now adapt their  
management and  
organizational  
design to better  
fit the Information***

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***Age. His mantra?***

***“Adapt or die.”***

***Indeed, the  
successful  
company***

***Whitehurst  
leads—the open  
source giant Red  
Hat—has become  
the***

***organizational  
poster child for***

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***how to reboot,  
redesign, and  
reinvent an  
organization for a  
decentralized,  
digital age. Based  
on open source  
principles of  
transparency,  
participation, and  
collaboration,  
“open***



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***management”  
challenges  
conventional  
business ideas  
about what  
companies are,  
how they run,  
and how they  
make money.  
This book  
provides the  
blueprint for***

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***putting it into  
practice in your  
own firm. He  
covers  
challenges that  
have been  
missing from the  
conversation to  
date, among  
them: how to  
scale  
engagement; how***

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***to have healthy  
debates that net  
progress; and  
how to attract  
and keep the  
“Social  
Generation” of  
workers. Through  
a mix of vibrant  
stories, candid  
lessons, and  
tested processes,***

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***Whitehurst  
shows how Red  
Hat has blown  
the traditional  
operating model  
to pieces by  
emerging out of a  
pure bottom up  
culture and  
learning how to  
execute it at  
scale. And he***

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***explains what other companies are, and need to be doing to bring this open style into all facets of the organization. By showing how to apply open source methods to everything from structure,***

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***management, and  
strategy to a  
firm's customer  
and partner  
relationships,  
leaders and  
teams will now  
have the tools  
needed to reach a  
new level of  
work. And with  
that new level of***

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***work comes  
unparalleled  
success. The  
Open  
Organization is  
your new  
resource for  
doing business  
differently. Get  
ready to make  
traditional  
management***

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***thinking  
obsolete.***

***Thousands of  
organizations are  
adopting Scrum  
to transform the  
way they execute  
complex projects,  
in software and  
beyond. This  
guide will give  
you the skills and***



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***confidence  
needed to deploy  
Scrum, resulting  
in high-  
performing teams  
and satisfied  
customers.  
Drawing on years  
of hands-on  
experience  
helping  
companies***

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***succeed,  
Certified Scrum  
Trainer (CST)  
Mitch Lacey  
helps you  
overcome the  
major challenges  
of Scrum  
adoption and the  
deeper issues  
that emerge later.  
Extensively***

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***revised to reflect  
improved Scrum  
practices and  
tools, this edition  
adds an all-new  
section of tips  
from the field.  
Lacey covers  
many new topics,  
including  
immersive  
interviewing,***

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***collaborative  
estimation, and  
deepening  
business  
alignment. In 35  
engaging  
chapters, you'll  
learn how to  
build support and  
maximize value  
across your  
company. Now***

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***part of the  
renowned Mike  
Cohn Signature  
Series on agile  
development, this  
pragmatic guide  
addresses  
everything from  
establishing roles  
and priorities to  
determining team  
velocity, setting***

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***sprint length, and  
conducting  
customer  
reviews.***

***Coverage  
includes Bringing  
teams and new  
team members  
on board***

***Creating a  
workable  
definition of***

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***“done” Planning  
for short-term  
wins, and  
removing  
impediments to  
success  
Balancing  
predictability and  
adaptability in  
release planning  
Running  
productive daily***

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***scrums Fixing  
failing sprints  
Accurately  
costing projects,  
and measuring  
the value they  
deliver Managing  
risks in dynamic  
Scrum projects  
Prioritizing and  
estimating  
backlogs***



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***Working with  
distributed and  
offshore teams  
Institutionalizing  
improvements,  
and extending  
agility throughout  
the organization  
Packed with real-  
world examples  
straight from  
Lacey's***

*Page 105/265*

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***experience, this  
book will be  
invaluable to  
anyone  
transitioning to  
Scrum, seeking  
to improve their  
early results, or  
trying to get back  
on track.  
This is a  
comprehensive***

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***guide to Scrum  
for all (team  
members,  
managers, and  
executives). If  
you want to use  
Scrum to develop  
innovative  
products and  
services that  
delight your  
customers, this is***

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***the complete,  
single-source  
reference you've  
been searching  
for. This book  
provides a  
common  
understanding of  
Scrum, a shared  
vocabulary that  
can be used in  
applying it, and***

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***practical  
knowledge for  
deriving  
maximum value  
from it.***

***This book helps  
the reader  
translate the  
Scrum framework  
into reality to  
meet the Scrum  
challenges formal***

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*training never  
warned about.  
Drawing on his  
extensive agile  
experience in a  
wide range of  
projects and  
environments,  
the author  
presents thirty  
proven, flexible  
shortcuts for*

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***optimizing Scrum  
processes,  
actions, and  
outcomes. Each  
shortcut walks  
the reader  
through applying  
a Scrum  
approach to  
achieve a  
tangible output.  
These easy-to-***

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Scrum Chris Sims

***digest, actionable  
patterns address  
a broad range of  
topics including  
getting started,  
quality and  
metrics, team  
members and  
roles, managing  
stakeholders,  
estimation,  
continuous***



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*improvement and  
more.*

**AGILE PRIN  
PATTS PRACTS  
C#\_1**

***An Essential  
Guide to Agile  
Project  
Management, the  
Kanban Process  
and Lean  
Thinking + a***

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***Comprehensive  
Guide to Scrum  
The Art of Stress-  
Free Productivity  
Agile Project  
Management  
Choose Your  
WoW!  
Agile Product  
Management with  
Scrum  
Learning Java***

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**Microprocessor  
Fundamentals**

*Design IT  
Organizations  
for Agility at  
Scale Aspiring  
digital  
businesses need  
overall IT  
agility, not  
just development  
team agility. In  
Agile IT*

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*Organization  
Design , IT  
management  
consultant and  
ThoughtWorks  
veteran Sriram  
Narayan shows  
how to infuse  
agility  
throughout your  
organization.  
Drawing on more  
than fifteen  
years'*

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*experience  
working with  
enterprise  
clients in IT-  
intensive  
industries, he  
introduces an  
agile approach  
to “Business–IT  
Effectiveness”  
that is as  
practical as it  
is valuable. The  
author shows how*

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*structural,  
political,  
operational, and  
cultural facets  
of organization  
design influence  
overall IT  
agility—and how  
you can promote  
better  
collaboration  
across diverse  
functions, from  
sales and*

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*marketing to  
product  
development, and  
engineering to  
IT operations.  
Through real  
examples, he  
helps you  
evaluate and  
improve  
organization  
designs that  
enhance  
autonomy,*

# Get Free The Elements Of Scrum Chris Sims

*mastery, and  
purpose: the key  
ingredients for  
a highly  
motivated  
workforce.*

*You'll find  
"close range"  
coverage of team  
design,  
accountability,  
alignment,  
project finance,  
tooling,*



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*metrics,  
organizational  
norms,  
communication,  
and culture. For  
each, you'll  
gain a deeper  
understanding of  
where your  
organization  
stands, and  
clear direction  
for making  
improvements.*

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*Ready to  
optimize the  
performance of  
your IT  
organization or  
digital  
business? Here  
are practical  
solutions for  
the long term,  
and for right  
now. Govern for  
value over  
predictability*

# Get Free The Elements Of Scrum Chris Sims

*Organize for  
responsiveness,  
not lowest cost  
Clarify  
accountability  
for outcomes and  
for decisions  
along the way  
Strengthen the  
alignment of  
autonomous teams  
Move beyond  
project teams to  
capability teams*

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*Break down tool-  
induced silos  
Choose financial  
practices that  
are free of  
harmful side  
effects Create  
and retain great  
teams despite  
today's "talent  
crunch" Reform  
metrics to  
promote (not  
prevent) agility*

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Scrum Chris Sims

*Evolve culture  
through  
improvements to  
structure,  
practices, and  
leadership—and  
careful,  
deliberate  
interventions  
Use scrum in all  
aspects of life  
Scrum is an  
agile project  
management*

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*framework that allows for flexibility and collaboration to be a part of your workflow. Primarily used by software developers, scrum can be used across many job functions and industries. Scrum can also*

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*be used in your personal life to help you plan for retirement, a trip, or even a wedding or other big event. Scrum provides a small set of rules that create just enough structure for teams to be able to focus*

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*their innovation on solving what might otherwise be an insurmountable challenge. Scrum For Dummies shows you how to assemble a scrum taskforce and use it to implement this popular Agile methodology to*



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*make projects in  
your  
professional and  
personal life  
run more  
smoothly—from  
start to finish.  
Discover what  
scrum offers  
project and  
product teams  
Integrate scrum  
into your agile  
project*

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*management  
strategy Plan  
your retirement  
or a family  
reunion using  
scrum Prioritize  
for releases  
with sprints No  
matter your  
career path or  
job title, the  
principles of  
scrum are  
designed to make*

# Get Free The Elements Of Scrum Chris Sims

*your life  
easier. Why not  
give it a try?  
Shipping  
imperfect  
software is like  
going into debt.  
When you incur  
debt, the  
illusion of  
doing things  
faster can lead  
to exponential  
growth in the*

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*cost of  
maintaining  
software.  
Software debt  
takes five major  
forms:  
technical,  
quality,  
configuration  
management,  
design, and  
platform  
experience. In  
today's rush to*

# Get Free The Elements Of Scrum Chris Sims

*market, software debt is inevitable. And that's okay—if you're careful about the debt you incur, and if you quickly pay it back. In Managing Software Debt, leading Agile expert Chris Sterling shows*

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*how*

*understanding  
software debt  
can help you  
move products to  
market faster,  
with a realistic  
plan for  
refactoring them  
based on  
experience.*

*Writing for all  
Agile software  
professionals,*

# Get Free The Elements Of Scrum Chris Sims

*Sterling explains why you're going into software debt whether you know it or not—and why the interest on that debt can bring projects to a standstill. Next, he thoroughly explains each*

# Get Free The Elements Of Scrum Chris Sims

*form of software debt, showing how to plan for it intelligently and repay it successfully. You'll learn why accepting software debt is not the same as deliberate sloppiness, and you'll learn how to use the*



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*software debt  
concept to  
systematically  
improve  
architectural  
agility.  
Coverage  
includes  
Managing  
tensions between  
speed and  
perfection and  
recognizing that  
you'll*

# Get Free The Elements Of Scrum Chris Sims

*inevitably ship  
some “not quite  
right” code  
Planning to  
minimize  
interest  
payments by  
paying debts  
quickly Building  
architectures  
that respond to  
change and help  
enterprises run  
more smoothly*

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Scrum Chris Sims

*Incorporating  
emergent  
architecture  
concepts into  
daily  
activities,  
using Agile  
collaboration  
and refactoring  
techniques  
Delivering code  
and other  
software  
internals that*

# Get Free The Elements Of Scrum Chris Sims

*reduce the  
friction of  
future change  
Using early,  
automated  
testing to move  
past the  
“break/fix”  
mentality  
Scripting and  
streamlining  
both deployment  
and rollback  
Implementing*

# Get Free The Elements Of Scrum Chris Sims

*team*

*configuration*

*patterns and*

*knowledge*

*sharing*

*approaches that*

*make software*

*debt easier to*

*repay Clearing*

*away technical*

*impediments in*

*existing*

*architectures*

*Using the YAGNI*

# Get Free The Elements Of Scrum Chris Sims

*("you ain't gonna need it") approach to strip away unnecessary complexity Using this book's techniques, senior software leadership can deliver more business value; managers can organize and*

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*support  
development  
teams more  
effectively; and  
teams and team  
members can  
improve their  
performance  
throughout the  
development  
lifecycle.*

*A successful  
digital  
transformation*

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*must start with  
a conversational  
transformation.  
Today, software  
organizations  
are transforming  
the way work  
gets done  
through  
practices like  
Agile, Lean, and  
DevOps. But as  
commonly  
implemented as*



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*these methods  
are, many  
transformations  
still fail,  
largely because  
the organization  
misses a  
critical step:  
transforming  
their culture  
and the way  
people  
communicate.*

*Agile*

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*Conversations  
brings a  
practical, step-  
by-step guide to  
using the human  
power of  
conversation to  
build effective,  
high-performing  
teams to achieve  
truly Agile  
results.*

*Consultants  
Douglas Squirrel*

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Elements Of  
Scrum Chris Sims  
and Jeffrey

Fredrick show  
readers how to  
utilize the Five  
Conversations to  
help teams build  
trust, alleviate  
fear, answer the  
“whys,” define  
commitments, and  
hold everyone ac  
countable. These  
five  
conversations

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*give teams  
everything they  
need to reach  
peak  
performance, and  
they are exactly  
what's missing  
from too many  
teams today.  
Stop focusing on  
processes and  
practices that  
leave your  
organization*

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Scrum Chris Sims

*stuck with  
culture-less  
rituals.*

*Instead, unleash  
the unique human  
power of  
conversation.*

*The Everything  
Store*

*A Personal  
Results System  
for Work and  
Life*

*Managing*

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*Software Debt  
Create the  
Change You Want  
by Changing the  
Way You Think  
How Agile  
Managers Beat  
the Odds,  
Delight Their  
Customers, and  
Leave  
Competitors in  
the Dust  
Transform Your*

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*Conversations,  
Transform Your  
Culture  
How Today's  
Entrepreneurs  
Use Continuous  
Innovation to  
Create Radically  
Successful  
Businesses  
A Thriller*  
**lego4scrum - of  
the most**

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***interactive ways  
of demonstrating  
Agile thinking  
and Scrum  
framework in  
action. This book  
summarises years  
of experiments  
and hundreds of  
lego4scrum  
workshops. It will  
let you teach  
Scrum in a***



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Scrum Chris Sims

***complete new,  
fresh and the  
most fun  
way. This is the  
third most full  
edition with a  
foreword by  
Henrik Kniberg. le  
go4scrum has  
been known since  
the first paper  
written back in  
2009. Since that***

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***time thousands of  
people facilitated  
this business  
simulation to  
demonstrate the  
power of the  
Agile principles  
and the Scrum  
framework. This  
book combines  
the learnings of  
the past eight  
years facilitating***

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**lego4scrum**

**workshops with  
groups of 10 to  
150**

**participants. This  
book is written  
for: \* Scrum**

**Trainers**

**exploring way of  
adding more  
elements of  
interactivity and  
gaming into the**

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Scrum Chris Sims

***trainings turning  
them more to  
"from the back of  
the room" kind of  
things. \* Agile  
Coaches looking  
for new training  
and coaching  
ideas with some  
elements of  
serious plays and  
simulations. \****

***Scrum Masters***

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Scrum Chris Sims

***willing to get  
ideas how to  
introduce agile  
thinking to new  
teams and  
newcomers in a  
fun and easy way.  
\* Professors and  
Teachers trying  
to adapt their  
teaching style to  
the ever-  
changing world***

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Scrum Chris Sims

***that is full of  
games, fun and  
LEGO. \* Anyone  
else who is in  
charge of  
"installing Agile  
thinking and  
Scrum in a works  
pace".lego4scrum  
3.0 incorporates  
the following  
popular agile  
coaching***

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Scrum Chris Sims

***techniques: \****

***user story***

***mapping \* magic***

***estimates \****

***overall backlog***

***refinement with***

***multiple teams \****

***joint multi-team***

***scrum meetings \****

***continuous***

***integration and***

***deployment \* and***

***more little tips***

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***and tricks to  
make the  
simulation  
valuable and  
fun. Get the book,  
get some LEGOs  
and have fun with  
this!***

***For those who  
believe that there  
must be a more  
agile and  
efficient way for***



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*people to get things done, here is a brilliantly discursive, thought-provoking book about the leadership and management process that is changing the way we live. In the future, historians may look back on*

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Scrum Chris Sims

***human progress  
and draw a sharp  
line designating  
“before Scrum”  
and “after  
Scrum.” Scrum is  
that ground-  
breaking. It  
already drives  
most of the  
world’s top  
technology  
companies. And***

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Scrum, Chris Sims

***now it's starting  
to spread to every  
domain where  
leaders wrestle  
with complex  
projects. If you've  
ever been startled  
by how fast the  
world is  
changing, Scrum  
is one of the  
reasons why.  
Productivity***

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Scrum Chris Sims

***gains of as much  
as 1200% have  
been recorded,  
and there's no  
more lucid - or  
compelling -  
explainer of  
Scrum and its  
bright promise  
than Jeff  
Sutherland, the  
man who put  
together the first***

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***Scrum team more than twenty years ago. The thorny problem Jeff began tackling back then boils down to this: people are spectacularly bad at doing things with agility and efficiency. Best laid plans go up***

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***in smoke. Teams often work at cross purposes to each other. And when the pressure rises, unhappiness soars. Drawing on his experience as a West Point-educated fighter pilot, biometrics expert, early***

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***innovator of ATM  
technology, and  
V.P. of  
engineering or  
CTO at eleven  
different  
technology  
companies, Jeff  
began  
challenging those  
dysfunctional  
realities, looking  
for solutions that***

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***would have global  
impact. In this  
book you'll  
journey to  
Scrum's front  
lines where Jeff's  
system of deep  
accountability,  
team interaction,  
and constant  
iterative  
improvement is,  
among other***



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***feats, bringing  
the FBI into the  
21st century,  
perfecting the  
design of an  
affordable 140  
mile per hour/100  
mile per gallon  
car, helping NPR  
report fast-  
moving action in  
the Middle East,  
changing the way***

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***pharmacists  
interact with  
patients,  
reducing poverty  
in the Third  
World, and even  
helping people  
plan their  
weddings and  
accomplish  
weekend chores.  
Woven with  
insights from***

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*martial arts,  
judicial decision  
making, advanced  
aerial combat,  
robotics, and  
many other  
disciplines,  
Scrum is  
consistently  
riveting. But the  
most important  
reason to read  
this book is that*

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***it may just help  
you achieve what  
others consider  
unachievable -  
whether it be  
inventing a  
trailblazing  
technology,  
devising a new  
system of  
education,  
pioneering a way  
to feed the***

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***hungry, or, closer  
to home, a  
building a  
foundation for  
your family to  
thrive and  
prosper.***

***"New York Times  
bestselling  
author and sales-  
performance  
trainer Rory  
Vaden brings his***

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Scrum Chris Sims

***high-energy  
approach and can-  
do spirit to the  
most nagging  
problem in our  
professional lives:  
stalled  
productivity.  
Millions are  
overworked,  
organizationally  
challenged, or  
have a motivation***

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Scrum Chris Sims

***issue that's  
holding them  
back. Vaden  
presents a simple  
yet powerful  
paradigm that  
will set readers  
free to do their  
best work--on  
time and without  
stress and  
anxiety"--  
Focusing on the***

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***ScrumMaster role  
and  
responsibilities,  
this book  
presents  
solutions and  
ideas for common  
problems,  
improving the  
overall  
methodology of a  
ScrumMaster's  
approach.***



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***Professional  
ScrumMaster's  
Handbook is for  
anybody who  
wishes to be a  
true  
ScrumMaster as  
the role was  
originally  
intended - a  
fearless,  
professional,  
change***

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***facilitator. This book extends your working knowledge of Scrum to explore other avenues and ways of thinking to help teams and organizations reach their full potential.***

***The Enterprise***

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*and Scrum*

*Scrum Shortcuts  
Without Cutting  
Corners*

*The Scrum Field  
Guide*

*The Professional  
ScrumMaster's  
Handbook*

*A Practical Guide  
to the Most  
Popular Agile  
Process*

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***The Open  
Organization  
Agile Tactics,  
Tools, & Tips  
The Shortest  
Distance Between  
You and Your  
New Product, 2nd  
Edition***

"Why do some  
people succeed at  
change while

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others fail? It's the way they think! Liminal thinking is a way to create change by understanding, shaping, and reframing beliefs. What beliefs are stopping you right now? You have a choice. You can

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create the world  
you want to live in,  
or live in a world  
created by others.  
If you are ready to  
start making  
changes, read this  
book."

This book is  
written primarily for  
undergraduate  
electrical and

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computer

engineering

students, though it

could be used by

anyone interested

in understanding

microprocessors at

a 'bare metal' level

or building a

foundation for

further work in

embedded

# Get Free The Elements Of Scrum Chris Sims systems.

Microprocessor  
fundamentals are  
covered  
independent of  
hardware  
whenever  
possible; and free  
open source tools  
(i.e. gnu toolchain)  
that are applicable  
to a wide range of



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processors are utilized. Studying the processor is accomplished by first learning its language (machine/assembly). Once the fundamentals have been thoroughly covered in assembly

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language, the C programming language is introduced as a portable assembler. Most of work can be done utilizing a virtual environment (emulation). The approach involves a simple processor

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design based on ARM architecture, in a standard cortex emulation image created with the open source tool qemu.

Learning the methods by which the processor acquires, transforms, and

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outputs data is done via systematic interactions and exploring the processor's inner workings using the gdb program. It ' s time to extend the benefits of Scrum—greater agility, higher-

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quality products,  
and lower  
costs—from  
individual teams to  
your entire  
enterprise.

However, with  
Scrum ' s lack of  
prescribed rules,  
the friction of  
change can be  
challenging as

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people struggle to  
break from old  
project  
management  
habits. In this  
book, agile-  
process revolution  
leader Ken  
Schwaber takes  
you through  
change  
management—for

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your organizational and interpersonal processes—explaining how to successfully adopt Scrum across your entire organization. A cofounder of Scrum, Ken draws from decades of experience,

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answering your questions through case studies of proven practices and processes. With them, you ' ll learn how to adopt—and adapt—Scrum in the enterprise. And gain profound levels of



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transparency into  
your development  
processes.

Discover how to:  
Evaluate the  
benefits of  
adopting Scrum in  
any size  
organization  
Initiate an  
enterprise  
transition project

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Implement a  
single, prioritized  
Product Backlog  
Organize effective  
Scrum teams  
using a top-down  
approach Adapt  
and apply  
solutions for  
integrating  
engineering  
practices across

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multiple teams  
Shorten release  
times by managing  
high-value  
increments Refine  
your Scrum  
practices and help  
reduce the length  
of Sprints  
Today, tens of  
thousands of  
companies are

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struggling to  
become "time-  
based"  
competitors,  
inspired by such  
corporations as  
Motorola, General  
Electric, Citicorp,  
and a myriad of  
others who have  
cut production time  
in half—or more.

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But until now, the literature has focused on the theory and philosophy of fast cycle time, rather than the tools and techniques for implementing it. Here, for the first time, Christopher Meyer, an

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internationally  
recognized expert  
in cycle time  
reduction,  
presents a step-by-  
step blueprint for  
transforming  
traditional  
companies into  
fast cycle  
competitors. Meyer  
argues that fast

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cycle time is achieved not by working faster, but by aligning the organization's purpose, strategy and structure. He demonstrates how the product development cycle must become a learning laboratory

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in which the four continuous elements "Design, Fabricate, Assemble, and Test" are analyzed with the intent to improve strategy in the next business cycle. Analyzing strategy and core processes enables



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management to  
detect and correct  
problems earlier,  
and leverage  
knowledge for  
improved  
innovation and  
increased value for  
customers.

Employing an  
ongoing case  
study, Core

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Products, Inc.,  
throughout the  
text, Meyer shows  
how to redesign  
the organization  
for  
manufacturability  
and assembly,  
how to implement  
multifunctional  
teams that work,  
how to analyze

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and map critical  
cycle time  
interdependencies  
such as "co-  
location," and how  
to measure the  
impact of cycle  
time on business  
performance.

Meyer's practical  
approach provides  
a simple

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methodology for organizations to deliver products to customers rapidly, accurately, and reliably. "Chris Meyer interrelates many pieces that we have all read about in different places into a coherent guide to

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making it happen.  
Ironically, as  
Meyer shows,  
implementing fast  
cycle time means  
almost the  
opposite of what  
most American  
managers are  
inclined to  
do...Many years of  
practical

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experience have shown Meyer and his colleagues the wisdom of a paradox—that to speed up you often have to slow down." —From the Foreword by Peter M. Senge  
Getting Results  
the Agile Way

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compelling,  
fragmentation  
grenade of a debut  
thriller” (C.J. Box, #1*

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*New York Times*  
*bestselling author*), a  
*deadly plot against the*  
*president's life*  
*emerges from the*  
*shadows of the Deep*  
*State. Recently elected*  
*President Richard*  
*Monroe—populist,*  
*controversial, and*  
*divisive—is at the*  
*center of an*  
*increasingly polarized*

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*Washington, DC.*

*Never has the partisan  
drama been so tense  
or the paranoia so  
rampant. In the midst  
of contentious  
political turf wars, the  
White House chief of  
staff is found dead in  
his house and West  
Wing intern and ex-  
Army grunt Hayley  
Chill is positive that*

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*it's not from natural causes. Determined to find the truth, Hayley uncovers shocking evidence that a wide-ranging conspiracy is running beneath the surface of DC in an effort to undermine the rule of law—and democracy itself.*

*Soon, Hayley is in a race against time to*

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*reveal the truth and  
save the life of the  
next victim: the  
president. “Deep State  
rings eerily true [and]  
will keep you turning  
pages well into the  
night” (Jack Carr,  
former Navy SEAL  
and author of The  
Terminal List).*

*Outlines a revisionist  
approach to*

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*management while  
arguing against  
common perceptions  
about the inevitability  
of startup failures,  
explaining the  
importance of  
providing genuinely  
needed products and  
services as well as  
organizing a business  
that can adapt to  
continuous customer*

# Get Free The Elements Of Scrum Chris Sims *feedback.*

*As an Agile team leader, your biggest challenge is also your biggest asset. The human side of Agile is tricky. It's the least manageable, understood, and appreciated asset in an Agile environment. Even if your customers are*



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*reasonably happy and your developers seem to be doing okay, you know your team is capable of more: delivering great products and staying ahead of ever-changing demands. You need a team that's self-organized, energetic, and flexible, even in tough*

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*situations. But how do you build it and lead it? Whether you're a ScrumMaster, project manager, functional manager, or team leader, you want to feel good about using Agile and to create the conditions for great results. But the project management skills you honed in traditional*

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*environments don't  
always apply to the  
role of Agile team  
leader. The Human  
Side of Agile fills this  
gap, guiding you to:  
Establish yourself as a  
confident and capable  
leader who adds value  
Build and lead an  
engaged team that can  
handle almost any  
challenge Cultivate*

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*collaboration and a  
continuous  
improvement mind-set  
Reap the full benefits  
of Agile in the real  
world with real people  
"I just found the next  
must-read book for  
our entire leadership  
team." "Tricia  
Broderick, Director of  
Development,  
TechSmith" "This*

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*book is up there with  
Peopleware, with  
concrete examples you  
can use immediately."*

*"Dave Rooney,  
Sherpa, Shopify"*

*"Agile teams need  
effective leaders who  
'get' the people stuff.  
Without that you're  
merely going through  
the Agile motions."*

*"Scott W. Ambler, co-*

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*creator of "Disciplined Agile Delivery" While readable from cover to cover, the book is written as practical answers to the 80+ most relevant and pressing questions that team leaders ask, such as: "How Can I Help the Team Buy In?" "What If I Can't Work Full-Time as the*

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in Me?" "How Can I  
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Reviews?" "What If a  
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With the Team?"*

*"How Can We Focus  
on Our Work With So  
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*"How Do I Get*  
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*Stakeholders and  
Managers on My  
Side?" "How Can I  
Make Changes Stick?"  
"How Do We Avoid  
Reverting to Old  
Behaviors?" (Click on  
Look Inside to browse  
the complete table of  
contents.) The book's  
forewords are by Jim  
Highsmith and  
Christopher Avery.*



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system,  
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