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Scrum By Chris Sims Hillary
Louise Johnson

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Arguably the most important book about managing technology and systems development efforts, this book describes building systems using the deceptively simple process, Scrum. Readers will come to understand a new approach to systems development projects that cuts through the complexity and ambiguity of complex, emergent requirements and unstable technology to iteratively and quickly produce quality software. BENEFITS Learn

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how to immediately start producing software incrementally regardless of existing engineering practices or methodologies Learn how to simplify the implementation of Agile processes Learn how to simplify XP implementation through a Scrum wrapper Learn why Agile processes work and how to manage them Understand the theoretical underpinnings of Agile processes
Hiren Doshi, Scrum.org Professional Scrum Trainer & Coach in his book, Scrum Insights for Practitioners: The Scrum Guide Companion helps the practitioners master the Scrum framework by gaining in-depth practical insights and helps answer questions like: What are

some common myths, mysteries, and misconceptions of Scrum? The Scrum Guide recommends three to nine members in a Development Team, but we have fifteen members. Is this Scrum? Can you share some tactics to do effective Sprint Planning, Daily Scrum, Sprint Review, Sprint Retrospective, and Product Backlog Refinement? My designation is development manager. Does this mean I have no role in Scrum? How is Scrum Empirical? Can Scrum Master and Product Owner be the same person? We don't have a Scrum Master. Are we still practicing Scrum? What does Self-Organization really mean? How does Scrum embrace the four values and twelve principles of

the Agile Manifesto? Please share a case study on Scrum based product development?

Recommendations for the book from the Scrum champions Take advantage of Hiren's vast experience and avoid making the common errors people make as they begin their journey. This book contains a wealth of practical information that will be useful to readers as they work to implement the basic theory found in The Scrum Guide-Steve Porter, team member, Scrum.org In his book Scrum Insights for Practitioners, Hiren has extended the core rules of The Scrum Guide with practices he has found useful. Hiren answers questions regarding Scrum that potentially remain unanswered

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even after one reads The Scrum Guide. Hiren dismantles common misconceptions about Scrum, regardless of the source of such misconceptions. Hiren elaborates on basic information provided in The Scrum Guide, as well as on the principles underlying Scrum-Gunther Verheyen, Author of "Scrum - A Pocket Guide, a Smart Travel Companion" Hiren Doshi has written a fine companion to The Scrum Guide, filling in some of the intentional gaps left in the Scrum framework. Using this companion along with The Scrum Guide will undoubtedly improve the outlook for those teams that internalize its teachings."-Charles Bradley, ScrumCrazy.com This book will help you understand the nuances

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of Scrum. It takes a very practical approach toward implementing Scrum without compromising on its values and principles. A useful and handy reference for Scrum practitioners!-Gopinath R, Agile coach and practitioner

Improve and Accelerate Software Delivery for Large, Distributed, Complex Projects The Nexus Framework is the simplest, most effective approach to applying Scrum at scale across multiple teams, sites, and time zones.

Created by Scrum.org-the pioneering Scrum training and certification organization founded by Scrum co-creator Ken Schwaber-Nexus draws on decades of experience to address the unique challenges teams face in coming together, sharing

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work, and managing and minimizing dependencies. The Nexus™ Framework for Scaling Scrum is a concise book that shows how Nexus helps teams to deliver a complex, multi-platform, software-based product in short, frequent cycles, without sacrificing consistency or quality, and without adding unnecessary complexity or straying from Scrum's core principles. Using an extended case study, the authors illustrate how Nexus helps teams solve common scaling challenges like reducing cross-team dependencies, preserving team self-organization and transparency, and ensuring accountability. Understand the challenges of delivering working, integrated product increments

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with multiple teams, and how Nexus addresses them Form a Nexus around a new or existing product and learn how that Nexus sets goals and plans its work Run Sprints within a Nexus, provide transparency into progress, conduct effective Nexus Sprint reviews, and use Nexus Sprint Retrospectives to continuously improve Overcome the distributed team collaboration challenges
A Scrum Master's work is never done. The Development team needs your support, the Product Owner is often lost in the complexities of agile product management, and your managers and stakeholders need to know what will be done, by when, and for how much. Learn how

experienced Scrum Masters balance the demands of these three levels of servant leadership while removing organizational impediments and helping Scrum Teams deliver real world value. Discover how to visualize your work, resolve impediments, and empower your teams to self-organize and deliver using the Scrum Values, Agile Principles, and advanced coaching and facilitation techniques. A Scrum Master needs to know when their team is in trouble and understand how to help them get back on the path to delivery. Become a better Scrum master so you can find the problems holding your teams back. Has your Daily Scrum turned in to a meeting? Does your team

struggle with creating user stories? Are stakeholders disengaged during Sprint Review? These issues are common. Learn to use empiricism as your guide and help your teams create great products. Scrum is so much more than a checklist of practices to follow, yet that's exactly how many organizations practice it. Bring life back to your Scrum events by using advanced facilitation techniques to leverage the full intelligence of your team. Improve your retrospectives with new formats and exercises. Ask powerful questions that spark introspection and improvement. Get support and buy-in from management. Use Scrum as a competitive advantage for your

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organization. Create a definition of done that improves quality and fix failing sprints. Take the next step on your journey as a Scrum master. Transform your Scrum practices to help your teams enjoy their work again as they deliver high quality products that bring value to the world. What You Need: A moderate level of experience using the Scrum Framework.

A Scrum Book

**Scrum and XP from the Trenches
- 2nd Edition**

The Scrum Field Guide

Get more value from your software development: get the best out of the Agile methodology

Scrum for the Rest of Us!

Practical Advice for Your First

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Year

Measure What Matters

Corey Ladas' groundbreaking paper "ScrumBan" has captured the imagination of the software development world. Scrum and agile methodologies have helped software development teams organize and become more efficient. Lean methods like kanban can extend these benefits. Kanban also provides a powerful mechanism to identify process improvement opportunities. This book covers some of the metrics and day-to-day management techniques that make continuous improvement an achievable outcome in the real world. ScrumBan the book provides a series of essays that

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give practitioners the background needed to create more robust practices combining the best of agile and lean.

The Elements of Scrum

The Elements of Agile and Scrum in a Nutshell Whether you're new to agile software development or considering Scrum for general project management, Scrum Basics compiles all of the essentials into one handy little guide. Learn how agile teams use Scrum, with:

- A simple summary of agile project management basics like the Agile Manifesto and 12 Agile Principles
- A concise overview of Scrum roles, artifacts, and activities
- A well-organized breakdown of Scrum

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practices with helpful illustrations and advice • A troubleshooting FAQ and 5 case studies to help you visualize Scrum in action

Scrum is the most widely adopted Agile framework in the world. It is easy to understand and yet, difficult to master. Having trained thousands of professionals across the world and helped them implement Scrum in their organizations, the authors provide practical, succinct, and effective answers to 50 of the most common questions about Scrum. This book is for Scrum practitioners, Scrum Masters, Product Owners, and Agile Coaches who want to refine their expertise and to take Scrum to the next level. Includes an

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Interview with Jeff Sutherland, co-creator of ScrumSprint Your Way to Scrum will do the following: Provide expert advice on the practical application of Scrum. Enable you to explain/teach Scrum elements in a very easy and effective way to peers Allow you to understand the usual problems teams face when implementing Scrum Debunk day-to-day myths about Scrum Help you identify the gap between Knowing About Scrum and Mastering Scrum Authors: Bonsy Yelsangi is a Certified Scrum Trainer (CST) with 17 years of experience helping teams become Agile and master Scrum practices. Valerio Zanini is a

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Certified Scrum Trainer (CST) and a Certified Product Innovation Trainer (CPIT) with 20 years of experience in building award-winning digital products.

The Scrum Master Guidebook
#ScrumMasterWay

Coaching Agile Organizations
Scrum Basics: A Very Quick Guide to Agile Project Management
The Nexus Framework for Scaling Scrum

A Smart Travel Companion

A Braintrust Field Guide

Many companies want to make their sales agile. Some of them have tried to set up agile sales organizations, but such top-down approaches and big-bang rollouts seldom seem to work.

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This book shows how the elements of the leading agile framework “Scrum” should be applied to install agility in the salesforce, improve sales performance, and resolve typical performance issues in sales organizations. It contains concrete guidelines, real-world examples, and useful tools to create the necessary change step by step and built to last. This is the eBook of the printed book and may not include any media, website access codes, or print supplements that may come packaged with the bound book. The Fast, Focused, Practical Guide to Excellence with Scrum The Great ScrumMaster: #ScrumMasterWay is your complete guide to becoming an exceptionally effective ScrumMaster and using

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Scrum to dramatically improve team and organizational performance. Easy to digest and highly visual, you can read it in a weekend...and use it for an entire career. Drawing on 15 years of pioneering experience implementing Agile and Scrum and helping others do so, Zuzana Šochová guides you step by step through all key facets of success as a ScrumMaster in any context. Šochová reviews the ScrumMaster's responsibilities, introduces her powerful State of Mind model and #ScrumMasterWay approach, and teaches crucial metaskills that every ScrumMaster needs. Learn how to build more effective teams, manage change in Agile environments, and take full advantage of the immensely powerful ScrumMaster toolbox.

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Throughout, Šochová illuminates each concept with practical, proven examples that show how to move from idea to successful execution.

Understand the ScrumMaster's key role in creating high-performance self-organizing teams Master all components of the ScrumMaster State of Mind: teaching/mentoring, removing impediments, facilitation, and coaching Operate effectively as a ScrumMaster at all levels: team, relationships, and the entire system Sharpen key ScrumMaster cognitive strategies and core competencies Build great teams, and improve teams that are currently dysfunctional Drive deeper change in a safer environment with better support for those affected Make the most of Shu Ha Ri, System Rule, Root Cause

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Analysis, Impact Mapping, and other ScrumMaster tools Whether you're a long-time Certified ScrumMaster (CSM) or participating in your first Scrum project, this guide will help you leverage world-class insight in all you do and get the outstanding results you're looking for. Register your product at informit.com/register for convenient access to downloads, updates, and corrections as they become available

Book DescriptionHave you always wanted to learn about the Scrum methodology? Then keep reading...Are you sick and tired of not understanding the Scrum framework?Have you tried to learn about Scrum but couldn't grasp the terminology surrounding it?Are you feeling like giving up on your

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eagerness to get to know the Scrum framework? If so, you have come to the right place. The Scrum framework is starting to be used in industries that never thought of adopting it before. Statistics indicate that an increasing percentage of companies are considering moving to Scrum. Which means you can advance in your career by understanding the ins and outs of Scrum. Here's just a tiny fraction of what you will discover:

- Extensive details of project management and project management approaches-
- A comprehensive discussion about project management process groups-
- A guide to the most popular project management methods and frameworks-
- A thorough explanation of the Scrum methodology including Scrum Teams,

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Events, and Artifacts-Explanations of the relationships between different Scrum Roles, Events, and Artifacts-An in-depth discussion about Scrum pros and cons-A walk through how different industries use the Scrum framework...and much, much more!Take a second to imagine how you'll feel once you finally understand the Scrum framework, and how your colleagues will react when you recommend Scrum-inspired changes within your workplace.So even if you're entirely new to project management, you can still understand how Scrum works with this comprehensive guide to Scrum methodology.If you have a desire to learn Scrum without being left with any confusion, then scroll up and click

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"add to cart".

This book aims to give you a head start by providing a detailed down-to-earth account of how one Swedish company implemented Scrum and XP with a team of approximately 40 people and how they continuously improved their process over a year's time. Under the leadership of Henrik Kniberg they experimented with different team sizes, different sprint lengths, different ways of defining "done," different formats for product backlogs and sprint backlogs, different testing strategies, different ways of doing demos, different ways of synchronizing multiple Scrum teams, etc. They also experimented with XP practices - different ways of doing continuous build, pair programming, test driven

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development, etc, and how to combine this with Scrum. This second edition is an annotated version, a "director's cut" where Henrik reflects upon the content and shares new insights gained since the first version of the book.

Scrum – A Pocket Guide - 2nd edition

A Breathtakingly Brief and Agile

Introduction

A B2B Guide to Agility in

Organization, Performance, and

Management

Learning Agile

Agile Project Management, Lean Six

Sigma, KAIZEN, KANBAN, Lean

Analytics, Lean Enterprise, SCRUM

How Google, Bono, and the Gates

Foundation Rock the World with

OKRs

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For those who believe that there must be a more agile and efficient way for people to get things done, here is a brilliantly discursive, thought-provoking book about the leadership and management process that is changing the way we live. In the future, historians may look back on human progress and draw a sharp line designating "before Scrum" and "after Scrum." Scrum is that ground-breaking. It already drives most of the world's top technology companies. And now it's starting to spread to every domain where leaders wrestle with complex projects. If you've ever been startled by how fast the world is changing, Scrum is one of the reasons why. Productivity gains of as much as 1200% have been recorded, and there's no more lucid or compelling explainer of Scrum and its bright

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promise than Jeff Sutherland, the man who put together the first Scrum team more than twenty years ago. The thorny problem Jeff began tackling back then boils down to this: people are spectacularly bad at doing things with agility and efficiency. Best laid plans go up in smoke. Teams often work at cross purposes to each other. And when the pressure rises, unhappiness soars. Drawing on his experience as a West Point-educated fighter pilot, biometrics expert, early innovator of ATM technology, and V.P. of engineering or CTO at eleven different technology companies, Jeff began challenging those dysfunctional realities, looking for solutions that would have global impact. In this book you'll journey to Scrum's front lines where Jeff's system of deep accountability, team interaction, and

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constant iterative improvement is, among other feats, bringing the FBI into the 21st century, perfecting the design of an affordable 140 mile per hour/100 mile per gallon car, helping NPR report fast-moving action in the Middle East, changing the way pharmacists interact with patients, reducing poverty in the Third World, and even helping people plan their weddings and accomplish weekend chores. Woven with insights from martial arts, judicial decision making, advanced aerial combat, robotics, and many other disciplines, Scrum is consistently riveting. But the most important reason to read this book is that it may just help you achieve what others consider unachievable □ whether it be inventing a trailblazing technology, devising a new system of education, pioneering a way to feed

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the hungry, or, closer to home, a building a foundation for your family to thrive and prosper.

Why should you use Scrum in your web projects? Simply put, it'll enable your team to get more done in less time. Scrum is the most popular agile project management methodology used in web projects today. While most Scrum books tend to be lengthy textbooks that cover every detail of Scrum for all types of organizations, this highly practical book concentrates solely on how best to apply Scrum in web and mobile development projects. In it, you'll learn: An overview of Scrum fundamentals for web and mobile projects Get familiar with Scrum's roles: Scrum master, product owner, team members, and interested observers Understand Scrum's rituals: sprint planning meetings, daily

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standups, work process, demos, and sprint retrospectives Gain a thorough understanding of the tools used in Scrum: burndown charts, story cards, sprint backlogs Troubleshoot typical Scrum issues

WHAT IS THIS BOOK ABOUT?

Communicate Business Needs in an Agile (e.g. Scrum) or Lean (e.g. Kanban) Environment Problem solvers are in demand in every organization, large and small, from a Mom and Pop shop to the federal government. Increase your confidence and your value to organizations by improving your ability to analyze, extract, express, and discuss business needs in formats supported by Agile, Lean, and DevOps. The single largest challenge facing organizations around the world is how to leverage their Information Technology to gain

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competitive advantage. This is not about how to program the devices; it is figuring out what the devices should do. The skills needed to identify and define the best IT solutions are invaluable for every role in the organization. These skills can propel you from the mail room to the boardroom by making your organization more effective and more profitable. Whether you: - are tasked with defining business needs for a product or existing software, - need to prove that a digital solution works, - want to expand your User Story and requirements discovery toolkit, or - are interested in becoming a Business Analyst, this book presents invaluable ideas that you can steal. The future looks bright for those who embrace Lean concepts and are prepared to engage with the business community

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to ensure the success of Agile initiatives. **WHAT YOU WILL LEARN**
Learn Step by Step When and How to Define Lean / Agile Requirements
Agile, Lean, DevOps, and Continuous Delivery do not change the need for good business analysis. In this book, you will learn how the new software development philosophies influence the discovery, expression, and analysis of business needs. We will cover User Stories, Features, and Quality Requirements (a.k.a. Non-functional Requirements □ NFR). User Story Splitting and Feature Drill-down transform business needs into technology solutions. Acceptance Tests (Scenarios, Scenario Outlines, and Examples) have become a critical part of many Lean development approaches. To support this new testing paradigm, you will also learn

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how to identify and optimize Scenarios, Scenario Outlines, and Examples in GIVEN-WHEN-THEN format (Gherkin) that are the bases for Acceptance Test Driven Development (ATDD) and Behavior Driven Development (BDD). This book presents concrete approaches that take you from day one of a change initiative to the ongoing acceptance testing in a continuous delivery environment. The authors introduce novel and innovative ideas that augment tried-and-true techniques for:

- discovering and capturing what your stakeholders need,
- writing and refining the needs as the work progresses, and
- developing scenarios to verify that the software does what it should.

Approaches that proved their value in conventional settings have been redefined to ferret

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out and eliminate waste (a pillar of the Lean philosophy). Those approaches are fine-tuned and perfected to support the Lean and Agile movement that defines current software development. In addition, the book is chock-full of examples and exercises that allow you to confirm your understanding of the presented ideas.

WHO WILL BENEFIT FROM READING THIS BOOK?

How organizations develop and deliver working software has changed significantly in recent years. Because the change was greatest in the developer community, many books and courses justifiably target that group. There is, however, an overlooked group of people essential to the development of software-as-an-asset that have been neglected. Many distinct roles or job titles in the

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business community perform business needs analysis for digital solutions. They include: - Product Owners - Business Analysts - Requirements Engineers - Test Developers - Business- and Customer-side Team Members - Agile Team Members - Subject Matter Experts (SME) - Project Leaders and Managers - Systems Analysts and Designers - AND anyone wearing the business analysis hat, meaning anyone responsible for defining a future IT solution TOM AND ANGELA (the authors) STORY Like all good IT stories, theirs started on a project many years ago. Tom was the super techie, Angela the super SME. They fought their way through the 3-year development of a new policy maintenance system for an insurance company. They vehemently disagreed on many aspects, but in the process

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discovered a fundamental truth about IT projects. The business community (Angela) should decide on the business needs while the technical team's (Tom)'s job was to make the technology deliver what the business needed. Talk about a revolutionary idea! All that was left was learning how to communicate with each other without bloodshed to make the project a resounding success. Mission accomplished. They decided this epiphany was so important that the world needed to know about it. As a result, they made it their mission (and their passion) to share this groundbreaking concept with the rest of the world. To achieve that lofty goal, they married and began the mission that still defines their life. After over 30 years of living and working together 24x7x365, they are still wildly

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enthusiastic about helping the victims of technology learn how to ask for and get the IT solutions they need to do their jobs better. More importantly, they are more enthusiastically in love with each other than ever before!

Don't just 'survive' the move to agile: thrive! Discover 42 infinitely practical tips for succeeding with agile, right from the start! * Paves the road to success with a clear plan for creating and releasing software. * Works with any agile methodology, from XP to Scrum. * Practical, actionable, concrete tips for senior managers, program/project managers, developers, and product owners.

* Eliminates 'buyer's remorse' associated with bumpy agile transitions, helping teams quickly build confidence and get results. Adopting agile looks easy - on paper! In reality,

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though, new agile teams encounter many unforeseen challenges. Some lose confidence in their ability to succeed; others muddle through, struggling to solve problems that others have already solved many times over. In this book Mitch Lacey brings together those solutions, helping new agile developers learn from others' experience quickly and painlessly. This engaging, realistic book systematically removes the pain of agile adoption, and breaks down the barriers to rapid success. The Scrum Field Guide is organized into 42 bite-size, practical tips - each supported with highly relevant real-world examples and case studies. Lacey presents a section of tips that apply to everyone on the agile team, from leaders to customers. Next, he offers sections specific to each role -

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including tips for management, program/project managers, team members, and product owners. Lacey answers the questions new agile adopters ask most often - including 'can I modify standard agile processes and still be agile?' and 'how on Earth can we release software within a short timeframe if we can't even do it in a long timeframe?' Along the way, he presents proven solutions for a wide variety of common problems - from prioritizing requirements to building release plans, creating workable software iterations to getting buy-in from skeptical executives.

An Effective and Practical Guide to the Mastery of Scrum Project Management Methodology

50 Practical Tips to Accelerate Your Scrum

Large-Scale Scrum

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Novice to Ninja

Agile Tactics, Tools, & Tips

Software in 30 Days

Getting and Writing IT Requirements

in a Lean and Agile World

SCRUM IN ACTION: AGILE

SOFTWARE PROJECT

MANAGEMENT AND

DEVELOPMENT, 1E is a practical

how-to guide for software project

teams, beginning and intermediate, on

how to successfully deploy an Agile

software framework with Scrum. It is

clearly and concisely written and is the

first practical guide with real world

situations written by corporate

practitioners. This book describes

many good project management

techniques on how to get the most

from project teams and bridges the

gaps between many Scrum and

project management books by

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addressing how to communicate with executives using financial terms, how to use an objective estimation technique, and where software architecture fits into Scrum. Included in this book are the theoretical aspects, as well as the human and practical aspects, of using this software and answered are the questions which might face a project team starting the agile transformation. SCRUM IN ACTION: AGILE SOFTWARE PROJECT MANAGEMENT AND DEVELOPMENT, 1E is a must read for those who want to improve the current way of doing things and is a good reference book for all in IT. Focusing on the ScrumMaster role and responsibilities, this book presents solutions and ideas for common problems, improving the overall methodology of a ScrumMaster's

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approach. The Professional ScrumMaster's Handbook is for anybody who wishes to be a true ScrumMaster as the role was originally intended - a fearless, professional, change facilitator. This book extends your working knowledge of Scrum to explore other avenues and ways of thinking to help teams and organizations reach their full potential. It's time to extend the benefits of Scrum—greater agility, higher-quality products, and lower costs—from individual teams to your entire enterprise. However, with Scrum's lack of prescribed rules, the friction of change can be challenging as people struggle to break from old project management habits. In this book, agile-process revolution leader Ken Schwaber takes you through change management—for your organizational

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and interpersonal processes—explaining how to successfully adopt Scrum across your entire organization. A cofounder of Scrum, Ken draws from decades of experience, answering your questions through case studies of proven practices and processes. With them, you'll learn how to adopt—and adapt—Scrum in the enterprise. And gain profound levels of transparency into your development processes. Discover how to: Evaluate the benefits of adopting Scrum in any size organization Initiate an enterprise transition project Implement a single, prioritized Product Backlog Organize effective Scrum teams using a top-down approach Adapt and apply solutions for integrating engineering practices across multiple teams Shorten release times by managing

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*high-value increments Refine your
Scrum practices and help reduce the
length of Sprints*

*A practical field guide to the practice of
scrum, an agile software project
management methodology.*

The Spirit of the Game

The Scrumban [R]Evolution

Scrum for Sales

The Scrum Guide Companion

Scrum Insights for Practitioners

Scrumban - Essays on Kanban

*Systems for Lean Software
Development*

Scrum – A Pocket Guide

***This pocket guide is the one book
to read for everyone who wants to
learn about Scrum. The book
covers all roles, rules and the
main principles underpinning
Scrum, and is based on the
Scrum Guide Edition 2013. A***

broader context to this fundamental description of Scrum is given by describing the past and the future of Scrum. The author, Gunther Verheyen, has created a concise, yet complete and passionate reference about Scrum. The book demonstrates his core view that Scrum is about a journey, a journey of discovery and fun. He designed the book to be a helpful guide on that journey. Ken Schwaber, Scrum co-creator says that this book currently is the best available description of Scrum around. The book combines some rare characteristics: • It describes Scrum in its entirety, yet places it in a broader context (of past and future). • The author focuses on the subject, Scrum, in a way that

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it truly supports the reader. The book has a language and style in line with the philosophy of Scrum. • The book shows the playfulness of Scrum. David Starr and Ralph Jocham, Professional Scrum trainers and early agile adopters, say that this is the ultimate book to be advised as follow-up book to the students they teach Scrum to and to teams and managers of organizations that they coach Scrum to.

A pragmatic companion guide to your Agile journey Key Features Make your team Agile by implementing industry-standard Agile techniques Assess scope, scale up efficiently Create the correct roles and identify the right candidates for your team Finish your projects faster and

***stay ahead of the curve Book
Description This book will help
you overcome the common
challenges you'll face when
transforming your working
practices from waterfall to Agile.
Each chapter builds on the last,
starting with easy-to-grasp ways
to get going with Agile. Next
you'll see how to choose the right
Agile framework for your
organization. Moving on, you'll
implement systematic product
delivery and measure and report
progress with visualization. Then
you'll learn how to create high
performing teams, develop people
in Agile, manage in Agile, and
perform distributed Agile and
collaborative governance. At the
end of the book, you'll discover
how Agile will help your company***

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progressively deliver software to customers, increase customer satisfaction, and improve the level of efficiency in software development teams. What you will learn Create a solid foundation that gives your team an Agile jumpstart Understand how to select and evolve practices to increase your team's agility Use experiments to accelerate your team's understanding Fine-tune your approach by incorporating aspects of Lean and Lean Startup Know how to foster an environment of continuous improvement and learning that will become self-sustaining Who this book is for If you're a software developer or a project manager with little to no experience of Agile, but you want

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to efficiently implement it, this is the book for you.

The XP conference series established in 2000 was the first conference dedicated to agile processes in software engineering. The idea of the conference is to offer a unique setting for advancing the state of the art in the research and practice of agile processes. This year's conference was the ninth consecutive edition of this international event. The conference has grown to be the largest conference on agile software development outside North America. The XP conference enjoys being one of those conferences that truly brings practitioners and academics together. About 70%

of XP participants come from industry and the number of academics has grown steadily over the years. XP is more of an experience rather than a regular conference. It offers several different ways to interact and strives to create a truly collaborative environment where new ideas and exciting findings can be presented and shared. For example, this year's open space session, which was "a conference within a conference", was larger than ever before. Agile software development is a unique phenomenon from several perspectives.

***Agile Project Management
Beginner's Guide to Agile
Operations and Methodologies
for Quality Control Are you new***

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to project management or looking to solidify your understanding of the agile project management? Then this is just the book you have been looking for! The book was carefully written to help you gain a solid understanding of the fundamental concepts of agile project management that have evolved as the new backbone of the software development lifecycle. To make software development projects more flexible with high efficiency, the agile project management was introduced in the last decade and has quickly evolved as the new industry standard for project management. Lean Six Sigma The Beginner's Step by Step Guide to Lean Six Sigma Are you ready to

learn some of the best ways to help increase customer satisfaction, make the best products, and increase employee morale in one process? Are you interested in reducing the amount of waste that you find in your business, and thereby increase how much your profits grow? Then Lean Six Sigma may be the right option for you.

KAIZEN How to Apply Kaizen to Improve Productivity, Communication, and Performance Are you looking for a method that will help you to reduce waste, increase employee morale, and help you to provide more value to the customer, all while improving your profits? Do you want to make sure that you are able to learn more about your

customers and all that you can provide to them in a way that no one else can? Then Kaizen may be the best option to help you get started! KANBAN Step by Step Guide to Learning Kanban There is so much that we can appreciate when it is time to work with the Kanban system and ensuring that it will do what we want. It is a fantastic way to keep everyone on the same page and it is as simple as using a few cards to bring all of the tasks together in the first place. When you are ready to learn more about Kanban and what we can use it for, whether you are in the manufacturing industry or not, make sure to check out this guidebook to get started. After you follow the simple Kanban steps, the only

thing left to do is enjoy your new business and all the benefits to come. Lean Analytics Build a Better and Faster Startup Business This guidebook is going to take some time to look at lean analytics and all it has to offer. It is a simple idea and methodology that helps us to cut down on the amount of waste that we are dealing with while promoting continuous improvement that happens little by little over time. This makes it more efficient, easier to work with, and one of the best decisions you can make. Lean Enterprise Build a Lean Business with Six Sigma, Kanban, and 5S Methodologies Are you interested in finding the best way to cut down on wastes, allow your employees to be a part of all the

steps and processes that happen in your business, and more? Are you tired of seeing the competition beat you out and the fact that they do things you can't afford, but you can't find ways to cut down on your costs? Would you like to become more efficient with your work and provide higher customer satisfaction? If these are problems you have been dealing with, then Lean thinking is the right option to go with. SCRUM A Quick Guide to Agile Project Management Even if you have tried something different, something that made some big promises about the results you will get and then failed, you will find that Agile and Scrum can take any business and make it as successful as possible. We will

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show you how to make this happen, and how simple Agile and Scrum can be, inside this guidebook.

Agile Project Management with Scrum

Scrum Shortcuts Without Cutting Corners

Agile Software Development with Scrum

Sprint Your Way to Scrum More with LeSS

How Agile Managers Beat the Odds, Delight Their Customers, and Leave Competitors in the Dust

Scrum Methodology

The rules and practices for Scrum—a simple process for managing complex projects—are few,

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straightforward, and easy to learn. But Scrum's simplicity itself—its lack of prescription—can be disarming, and new practitioners often find themselves reverting to old project management habits and tools and yielding lesser results. In this illuminating series of case studies, Scrum co-creator and evangelist Ken Schwaber identifies the real-world lessons—the successes and failures—culled from his years of experience coaching companies in agile project management. Through them, you'll understand how to use Scrum to solve complex

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problems and drive better results—delivering more valuable software faster. Gain the foundation in Scrum theory—and practice—you need to: Rein in even the most complex, unwieldy projects Effectively manage unknown or changing product requirements Simplify the chain of command with self-managing development teams Receive clearer specifications—and feedback—from customers Greatly reduce project planning time and required tools Build—and release—products in 30-day cycles so clients get

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**deliverables earlier Avoid
missteps by regularly
inspecting, reporting on, and
fine-tuning projects Support
multiple teams working on a
large-scale project from many
geographic locations Maximize
return on investment!**

**In Large-Scale Scrum , Craig
Larman and Bas Vodde offer
the most direct, concise,
actionable guide to reaping
the full benefits of agile in
distributed, global enterprises.
Larman and Vodde have
distilled their immense
experience helping
geographically distributed
development organizations
move to agile. Going beyond**

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their previous books, they offer today's fastest, most focused guidance: "brass tacks" advice and field-proven best practices for achieving value fast, and achieving even more value as you move forward. Targeted to enterprise project participants and stakeholders, Large-Scale Scrum offers straight-to-the-point insights for scaling Scrum across the entire project lifecycle, from sprint planning to retrospective. Larman and Vodde help you: Implement proven Scrum frameworks for large-scale developments Scale requirements, planning, and

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**product management Scale
design and architecture
Effectively manage defects
and interruptions Integrate
Scrum into multisite and
offshore projects Choose the
right adoption strategies and
organizational designs This
will be the go-to resource for
enterprise stakeholders at all
levels: everyone who wants to
maximize the value of Scrum
in large, complex projects.
lego4scrum - of the most
interactive ways of
demonstrating Agile thinking
and Scrum framework in
action. This book summarises
years of experiments and
hundreds of lego4scrum**

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workshops. It will let you teach Scrum in a complete new, fresh and the most fun way. This is the third most full edition with a foreword by Henrik Kniberg. lego4scrum has been known since the first paper written back in 2009. Since that time thousands of people facilitated this business simulation to demonstrate the power of the Agile principles and the Scrum framework. This book combines the learnings of the past eight years facilitating lego4scrum workshops with groups of 10 to 150 participants. This book is written for: * Scrum Trainers exploring way of adding more

elements of interactivity and gaming into the trainings turning them more to "from the back of the room" kind of things. * Agile Coaches looking for new training and coaching ideas with some elements of serious plays and simulations. * Scrum Masters willing to get ideas how to introduce agile thinking to new teams and newcomers in a fun and easy way. * Professors and Teachers trying to adapt their teaching style to the ever-changing world that is full of games, fun and LEGO. * Anyone else who is in charge of "installing Agile thinking and Scrum in a

workspace".lego4scrum 3.0 incorporates the following popular agile coaching techniques: * user story mapping * magic estimates * overall backlog refinement with multiple teams * joint multi-team scrum meetings * continuous integration and deployment * and more little tips and tricks to make the simulation valuable and fun. Get the book, get some LEGOs and have fun with this! Building a successful product usually involves teams of people, and many choose the Scrum approach to aid in creating products that deliver the highest possible value.

Implementing Scrum gives teams a collection of powerful ideas they can assemble to fit their needs and meet their goals. The ninety-four patterns contained within are elaborated nuggets of insight into Scrumâ€™s building blocks, how they work, and how to use them. They offer novices a roadmap for starting from scratch, yet they help intermediate practitioners fine-tune or fortify their Scrum implementations. Experienced practitioners can use the patterns and supporting explanations to get a better understanding of how the parts of Scrum complement

each other to solve common problems in product development. The patterns are written in the well-known Alexandrian form, whose roots in architecture and design have enjoyed broad application in the software world. The form organizes each pattern so you can navigate directly to organizational design tradeoffs or jump to the solution or rationale that makes the solution work. The patterns flow together naturally through the context sections at their beginning and end. Learn everything you need to know to master and

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**implement Scrum one step at
a timeâ€”the agile way.**

**Understanding Scrum, XP,
Lean, and Kanban**

The Professional

ScrumMaster's Handbook

Fixing Your Scrum

The Elements of Scrum

Scrum

Scrum in Action

Agile Software Project

Management and Development

Summarizes the Agile and
Scrum software development
method, which allows creation
of software in just 30 days.

Agile Estimating and Planning
is the definitive, practical guide
to estimating and planning
agile projects. In this book,

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Agile Alliance cofounder Mike Cohn discusses the philosophy of agile estimating and planning and shows you exactly how to get the job done, with real-world examples and case studies. Concepts are clearly illustrated and readers are guided, step by step, toward how to answer the following questions: What will we build? How big will it be? When must it be done? How much can I really complete by then? You will first learn what makes a good plan-and then what makes it agile. Using the techniques in Agile Estimating and Planning , you can stay agile from start to finish, saving

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time, conserving resources, and accomplishing more. Highlights include: Why conventional prescriptive planning fails and why agile planning works How to estimate feature size using story points and ideal days—and when to use each How and when to re-estimate How to prioritize features using both financial and nonfinancial approaches How to split large features into smaller, more manageable ones How to plan iterations and predict your team's initial rate of progress How to schedule projects that have unusually high uncertainty or schedule-related

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risk How to estimate projects that will be worked on by multiple teams Agile Estimating and Planning supports any agile, semiagile, or iterative process, including Scrum, XP, Feature-Driven Development, Crystal, Adaptive Software Development, DSDM, Unified Process, and many more. It will be an indispensable resource for every development manager, team leader, and team member.

#1 New York Times Bestseller
Legendary venture capitalist John Doerr reveals how the goal-setting system of Objectives and Key Results

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(OKRs) has helped tech giants from Intel to Google achieve explosive growth—and how it can help any organization thrive. In the fall of 1999, John Doerr met with the founders of a start-up whom he'd just given \$12.5 million, the biggest investment of his career. Larry Page and Sergey Brin had amazing technology, entrepreneurial energy, and sky-high ambitions, but no real business plan. For Google to change the world (or even to survive), Page and Brin had to learn how to make tough choices on priorities while keeping their team on track. They'd have to know when to

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pull the plug on losing propositions, to fail fast. And they needed timely, relevant data to track their progress—to measure what mattered. Doerr taught them about a proven approach to operating excellence: Objectives and Key Results. He had first discovered OKRs in the 1970s as an engineer at Intel, where the legendary Andy Grove ("the greatest manager of his or any era") drove the best-run company Doerr had ever seen. Later, as a venture capitalist, Doerr shared Grove's brainchild with more than fifty companies. Wherever the process was faithfully

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practiced, it worked. In this goal-setting system, objectives define what we seek to achieve; key results are how those top-priority goals will be attained with specific, measurable actions within a set time frame. Everyone's goals, from entry level to CEO, are transparent to the entire organization. The benefits are profound. OKRs surface an organization's most important work. They focus effort and foster coordination. They keep employees on track. They link objectives across silos to unify and strengthen the entire company. Along the way, OKRs enhance workplace satisfaction

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and boost retention. In *Measure What Matters*, Doerr shares a broad range of first-person, behind-the-scenes case studies, with narrators including Bono and Bill Gates, to demonstrate the focus, agility, and explosive growth that OKRs have spurred at so many great organizations. This book will help a new generation of leaders capture the same magic.

Scrum For The Rest Of US offers practical advice, questions and answers, and tips for avoiding common mistakes with Scrum. Author Brian Rabon provides the latest Scrum knowledge from his

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interactions with hundreds of companies using Scrum today. The more tricks you know, the more knowledge about common pitfalls you have, the better your Scrum knowledge, the more likely you are to succeed with Scrum. In this book, Rabon gives you everything you need including:

- *When and why to use Scrum
- *In-depth coverage of the roles, meetings, and artifacts in Scrum
- *Frequent questions and answers
- *Common pitfalls and how to avoid them
- *All without any references to software development

ABOUT THE AUTHOR Brian M. Rabon, CST, PMP is passionate about

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helping both companies and individuals grow, today he does this through teaching Agile methods as a Certified Scrum Trainer. Brian has an extensive background as a practitioner of Agile methods he has gained valuable insights that he uses to explain key concepts. As a professional member of the National Speakers Association and a regular presenter at every major Agile conference, Brian has helped thousands understand the fundamentals of Agile. Through this practical field guide, Brian will guide you through the fundamentals of Scrum and how they can be applied to improve your work.

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Continuously Delivering an
Integrated Product with
Multiple Scrum Teams
The Great ScrumMaster
Agile Estimating and Planning
Agile Processes in Software
Engineering and Extreme
Programming
Essential Scrum
The Agile Developer's
Handbook
Business Analysis Techniques
for Discovering User Stories,
Features, and Gherkin (Given-
When-Then) Scenarios
*Coaching Agile
Organizations helps
Scrum Masters leverage
Scrum to become
effective change agents,*

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and move from coaching a single team to coaching the entire organization. Drawing on extensive experience scaling Scrum at multiple companies worldwide, Cesario Ramos and Ilia Pavlichenko address the unique challenges Scrum Masters encounter when adopting Scrum at the organizational level, and working on organizational design for large products that engage multiple teams across departments. After reviewing the

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principles, history, and essential roles of the Professional Scrum Master, Cesario and Pavlichenko present concrete tools for facilitating, coaching, and teaching Scrum in the enterprise, from facilitating successful meetings to asking more powerful questions. You'll find Product Definition Guides to help plan your product and project; Feature Heat Maps for defining your team and organizational

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structures; and much more. Everything's product- and technology-independent, so you can use these tools and techniques in any large environment -- solving or avoiding the specific problems that arise when organizations scale Scrum.

This is a comprehensive guide to Scrum for all (team members, managers, and executives). If you want to use Scrum to develop innovative products and services that delight your

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customers, this is the complete, single-source reference you've been searching for. This book provides a common understanding of Scrum, a shared vocabulary that can be used in applying it, and practical knowledge for deriving maximum value from it. Thousands of organizations are adopting Scrum to transform the way they execute complex projects, in software and beyond. This guide will give you the skills

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*and confidence needed to
deploy Scrum, resulting
in high-performing teams
and satisfied customers.
Drawing on years of
hands-on experience
helping companies
succeed, Certified Scrum
Trainer (CST) Mitch
Lacey helps you overcome
the major challenges of
Scrum adoption and the
deeper issues that
emerge later.*

*Extensively revised to
reflect improved Scrum
practices and tools,
this edition adds an all-
new section of tips from*

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the field. Lacey covers many new topics, including immersive interviewing, collaborative estimation, and deepening business alignment. In 35 engaging chapters, you'll learn how to build support and maximize value across your company. Now part of the renowned Mike Cohn Signature Series on agile development, this pragmatic guide addresses everything from establishing roles

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*and priorities to
determining team
velocity, setting sprint
length, and conducting
customer reviews.
Coverage includes
Bringing teams and new
team members on board
Creating a workable
definition of “done”
Planning for short-term
wins, and removing
impediments to success
Balancing predictability
and adaptability in
release planning Running
productive daily scrums
Fixing failing sprints
Accurately costing*

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*projects, and measuring
the value they deliver
Managing risks in
dynamic Scrum projects
Prioritizing and
estimating backlogs
Working with distributed
and offshore teams
Institutionalizing
improvements, and
extending agility
throughout the
organization Packed with
real-world examples
straight from Lacey's
experience, this book
will be invaluable to
anyone transitioning to
Scrum, seeking to*

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improve their early results, or trying to get back on track. This book helps the reader translate the Scrum framework into reality to meet the Scrum challenges formal training never warned about. Drawing on his extensive agile experience in a wide range of projects and environments, the author presents thirty proven, flexible shortcuts for optimizing Scrum processes, actions, and outcomes. Each shortcut

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*walks the reader through
applying a Scrum
approach to achieve a
tangible output. These
easy-to-digest,
actionable patterns
address a broad range of
topics including getting
started, quality and
metrics, team members
and roles, managing
stakeholders,
estimation, continuous
improvement and more.*

Lego4scrum

*Getting the Most Out of
Agile, Scrum, and Lean
Kanban*

A Reference for

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Obtaining Mastery

*The Art of Doing Twice
the Work in Half the
Time*

*9th International
Conference, XP 2008,
Limerick, Ireland, June
10-14, 2008, Proceedings
A Practical Guide to the
Most Popular Agile
Process*

*Practical Solutions to
Common Scrum Problems*

Choose to be a Master Scrum
Master? Prepared to establish
yourself fit for 21st centuries
Digital Transformation & solution
Development? This book can
revolutionize your course. Based on

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the one decade of research and several hundred Scrum Master coaching has established this volume. This Guidebook is for all the Scrum Masters, who determine to become master in Scrum Master role and build magnificent software solutions. Competitive pressure and fundamental changes will remain the hallmark of the business environment. Thus, the demand for new and upgraded skills will continue. Lifelong learning is not simply an academic thought; it is a business essential. This Guidebook has emphasized the pragmatic challenges a Scrum Master comes across during software solution development and how Scrum

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Master can fortify themselves to surmount all these challenges. This Guidebook consists of seven distinct areas like Communication, Creativity, Companionability, Competent Team formation, Change agents, Charismatic leadership, and Catalyst. These seven pillars are seven elements of the Seven Chakra Model (7C chakras) empowers scrum masters to obtain individual agility. If these Seven chakras are not purified or malfunctions, we develop into disordered or function inadequately. As an Organization is not a machine, it is an Organism, Scrum Masters have to take care of these Seven elements by learning

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about them and strengthening these elements so that the Individuals does not get affected much by external challenges. The author has emphasized many challenging use cases, thought-provoking questions for the readers to reflect on and take action and has cited many case studies in this book to make the volume pragmatic for the reader. The author had shared many theoretical concepts for the reader to work out further research and enhance learning in those areas so that the reader can become fit for Master Scrum Master.

Learning Agile is a comprehensive guide to the most popular agile

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methods, written in a light and engaging style that makes it easy for you to learn. Agile has revolutionized the way teams approach software development, but with dozens of agile methodologies to choose from, the decision to "go agile" can be tricky. This practical book helps you sort it out, first by grounding you in agile's underlying principles, then by describing four specific—and well-used—agile methods: Scrum, extreme programming (XP), Lean, and Kanban. Each method focuses on a different area of development, but they all aim to change your team's mindset—from individuals who

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simply follow a plan to a cohesive group that makes decisions together. Whether you're considering agile for the first time, or trying it again, you'll learn how to choose a method that best fits your team and your company. Understand the purpose behind agile's core values and principles Learn Scrum's emphasis on project management, self-organization, and collective commitment Focus on software design and architecture with XP practices such as test-first and pair programming Use Lean thinking to empower your team, eliminate waste, and deliver software fast Learn how Kanban's practices

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help you deliver great software by managing flow Adopt agile practices and principles with an agile coach

This pocket guide to Scrum is the one book for everyone who wants to learn or re-learn about Scrum. The book describes the framework as it was designed and intended, with a strong focus on the purpose to the rules and adding an historical perspective to Scrum and the Agile movement. Several elements that were described in the first edition of Scrum - A Pocket Guide (2013) were later added to the official Scrum Guide. The most noticeable ones are the Scrum Values (2016) and the description of the 3

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questions of the Daily Scrum as a good, yet optional practice (2017). As the balance of society keeps shifting from industrial labor to digital work, complexity and unpredictability keep increasing. The need for agility through Scrum increases equally, in and beyond software and product development. This 2nd edition of Scrum - A Pocket Guide offers the clarity and insights on Scrum that many organizations need, today and in the foreseeable future. Scrum - A Pocket Guide is an extraordinarily competent book. It flows with insight, understanding, and perception. This should be the de facto standard handout for all

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looking for a complete, yet clear overview of Scrum without being bothered by irrelevancies. (Ken Schwaber, Scrum co-creator) The author, Gunther Verheyen, is a seasoned Scrum practitioner (2003). Throughout his standing career as a consultant, Gunther has employed Scrum in diverse circumstances. He was partner to Ken Schwaber and Director of the Professional Scrum series at Scrum.org. He is the founder of Ullizee-Inc and engages with people and organizations as an independent Scrum Caretaker. Create Thriving, High-Performing Teams and Organizations with Scrumban Scrumban allows you to

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use Kanban as a catalyst for increasingly valuable changes to your existing software development processes, amplifying and expanding upon Scrum's benefits. Now, there's a definitive guide to Scrumban that explains what it is (and isn't), how and why it works, and how to use it to improve both team and organizational performance. Comprehensive, coherent, and practical, The Scrumban [R]Evolution will help you incrementally apply proven Lean/Agile principles to get what matters most: pragmatic, bottom-line results. Pioneering Scrumban coach Ajay Reddy clarifies Scrumban's core concepts and

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principles, and illuminates their application through real-life examples. He takes you from the absolute basics through sustainable adoption, and from choosing metrics to advanced forecasting and adaptive management.

Whatever your role in the organization, this essential guide liberates you to tailor Kanban systems based on your unique challenges—and to solve delivery problems and improvement stagnation you haven't been able to solve with Scrum alone. Discover how Scrumban can help you reignite stalled Agile initiatives Clarify crucial relationships between purpose, values, and

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performance Quickly develop
shared understanding in and
across teams Use Scrumban to
better manage Product
Owner/Customer expectations
Improve the rollout of Scrum in
any team using Scrumban Use
Scrumban and let real
improvements spread with least
resistance Use the right metrics to
gain insight, track progress, and
improve forecasting Take
advantage of Scrumban's
advanced capabilities as you gain
experience Develop leaders to
successfully guide your Agile
initiatives Integrate modeling to
reliably refine your forecasting and
decision-making

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Agile Advice for Your First Year
and Beyond

Fundamental Elements of Lean

The Enterprise and Scrum

A Complete Guide. a Great Way to

Teach the Scrum Framework and

Agile Thinking