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improvement initiatives. This highly accessible guide addresses but goes beyond other business approaches such as Lean, Six Sigma, and Theory of Constraints by offering a customizable plan that you can apply to any manufacturing-

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and results. Leading vs. following in our industry is predicated on the relentless pursuit of putting order to chaos. Factory Physics science and CSUITE software have given our organization the ability to plan, predict, model, and execute based

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on explosive growth and rapid-fire, dynamic changes to our business model. In our case, history is not a good predictor of the future, so we need to deploy our resources wisely, and the Factory Physics approach has helped us do just

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that.” —Larry Doerr, COO, Stratasy
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language, and tools in this book, I can partner with operations' leadership to impact the bottom line." —Jeffrey Korman, CIO, Hu-Friedy Mfg LLC, Chicago

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of problems in the workplace is one. Solutions sets out to provide remedies that are accessible, practical, meaningful, and final. Well organized, and referenced to specific operations, this book provides troubleshooting and other

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assistance, and serves as an encyclopedic reference for answers to organizational problems for managers and practitioners. All the functional activities and operations of organizations are included, so that almost any problem or issue

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that may occur will be addressed in one or more chapters. Readers will be able to quickly locate, understand and use a specific tool or technique to solve a problem. The different tools available are described, or a single most useful

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tool indicated. The tool is then explained in depth with an example of how it can be used. The strengths and weaknesses of individual tools are identified and there are suggestions for further help. Solutions is essential for

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*anyone wanting to learn the basics
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Process Management (BPM) methodologies. It is also for people who want to build the wealth of their organizations by applying sound, effective, and sustainable improvement strategies. The book provides a comprehensive, high-

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level overview of specific strategies to achieve continuous improvement objectives by applying Business Process Management methodologies. The author strongly believes that implementation of Lean, Six Sigma, or similar

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*paradigms significantly transform
organizations, and dramatically
increase their efficiency,
effectiveness, and ability to achieve
faster business goals and meet
customer expectations. The hope is*

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that this book will not only change the way you think about your organization, how it functions, and how it can excel, but that it will also have a profound impact on your life by making it equally successful. Many of the techniques and tools

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**Respect, authors Michael
and Freddy Ballé reveal
the true power of lean:
developing people
through a rigorous
application of proven
tools and methods. And,**

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**in the process, creating
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advantage—a culture of
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every day. "For us, lean is all about challenging yourself and each other to find the right problems, and working hard every day to engage people in solving them,"

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**global economy, most
practitioners see it as
a rigorous focus on
process to produce
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**however, in non-
production areas – where
the value stream is
administrative (i.e.,
"order to cash"). These
"office" value streams
directly support the**

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the processes in his

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you will find everything
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process to suit your
needs. What's more,**

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Finally, there are all
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principles of the Lean system to
improve the value you are providing
to your customers while at the same
time ensuring they know that you
respect and value their business.
Everyone knows that in today's

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market, the customer is king, and
LEAN: How to Speed Up Your
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information you need to ensure your
business remains profitable while at
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Inside you will find everything you
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Lean system so effective while at
the same time learning how to best
implement it across your entire team
or throughout your business. The

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idea here is that every business, regardless of what goods or service they provide, is essentially an interconnected group of processes.

Those that are considered primary directly create value for customers, and in turn the business; while those

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that are secondary are vital to ensuring the primary processes continue along smoothly and regularly. Each of these process, in turn, are made up of a number of steps that must be carried out in a proper order and they must be

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looked at as a whole to achieve
quality results. LEAN TOOLS: Six
Sigma Starting in the early 1900s,
efficiency pioneer Henry Ford began
working on a system for
continuously improving the
processes in his factories. The

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spiritual successor of this goal is known today as Six Sigma and it can provide you and your company with a better way to measure quality than you have ever used before. If you are familiar with the basics of Six Sigma but are looking for ways

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to ensure you implement it
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need to determine if Six Sigma is
the right continuous improvement
process to suit your needs. What's

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more, there are plenty of management tools which can be used to make the transition to Six Sigma as smooth as possible.

Finally, there are all of the most commonly used critiques that are leveled against Six Sigma by those

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that are being bogged down by
outdated thoughts and ideas. Do
your company a favor and ensure
that its interaction with Six Sigma is
more than a passing fling. Take
matters into your own hands and do
what needs to be done to ensure Six

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Sigma becomes a way of life; your company's future profits will thank you. LEAN TOOLS: 5S When it comes to lean tools, 5S is one of the easiest to implement as well as one of the best ways to introduce employees to the idea of continuous

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improvement. What's more, it has a proven track record thanks to the success Toyota has had using the system for decades. 5S works by pinpointing waste that is hiding at all levels of the company and doing what it can to ensure the waste is

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promote additional lean processes,

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also included throughout the book. Mark Graban is also the co-author, with Joe Swartz, of the book *Healthcare Kaizen: Engaging Frontline Staff in Sustainable Continuous Improvements*, which is also a

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continuously improving the
processes in his factories. The
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known today as Six Sigma and it*

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*maximum acceleration. SIX
SIGMA Six Sigma is a method that
provides organizations tools to
improve the capability of their
business processes. This increase in
performance and decrease in
process variation lead to defect*

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*reduction and improvement in
profits, employee morale, and
quality of products or services.*

LEAN ANALYTICS *Lean Analytics
opens up the world of collecting and
analyzing data to new
entrepreneurs, by showing them how*

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*to use data as a powerful tool
without getting consumed from it to
build, launch and grow their
startup faster while focusing on the
right metrics. Without data, any
good entrepreneur will lie to
themselves about how good their*

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*business really is. LEAN
ENTERPRISE The core idea is to
maximize customer value while
minimizing waste. Simply, lean
means creating more value for
customers with fewer resources. A
lean organization understands*

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*customer value and focuses its key
processes to continuously increase it.
The ultimate goal is to provide
perfect value to the customer
through a perfect value creation
process that has zero waste.*

KANBAN Kanban is a visual tool

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that helps in the management of projects by visualizing workflow, limiting work in process, creating and improving the flow. This book introduced principles that have already revolutionized the manufacturing industry. These

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principles help people to eliminate
Lean Thinking Lean Production
waste, amplify learning, and deliver
Lean Manufacturing Lean
as fast as possible. SCRUM Scrum
Startup Kaizen
is a framework for developing and
sustaining complex products. It is a
framework within which people can
address complex adaptive problems,

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*while productively and creatively
delivering products of the highest
possible value. Scrum is lightweight;
simple to understand and not
difficult to master. Scrum makes
clear the relative efficacy of your
product management and*

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*development practices so that you
can improve. AGILE PROJECT
MANAGEMENT Agile project
management principles and
practices empower project managers
to adapt to and manage effectively
a new kind of innovative product*

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*development. This book will be
useful to those Agile beginners who
want a better understanding of
what agile is all about. The methods
and techniques are described in a
simple way to understand language
and in this regard, this book forms*

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*a useful collection of recipes for
people wanting to try out many of
its agile methods and techniques.*

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Finding the Greatness Within

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*Smarter Solutions Using Statistical
Methods*

*The Bible: 7 Manuscripts - Lean
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Analytics, Lean Enterprise,
Kanban, Scrum, Agile Project
Management*

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Business Innovation

Operational Excellence

The Toyota Way Fieldbook is a companion to the international bestseller The Toyota Way. The Toyota Way Fieldbook builds on the philosophical

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aspects of Toyota's operating systems by detailing the concepts and providing practical examples for application that leaders need to bring Toyota's success-proven practices to life in any

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organization. The Toyota Way
Fieldbook will help other
companies learn from Toyota
and develop systems that fit
their unique cultures. The
book begins with a review of
the principles of the Toyota

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Way through the 4Ps model-
Philosophy, Processes, People
and Partners, and Problem
Solving. Readers looking to
learn from Toyota's lean
systems will be provided with
the inside knowledge they

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need to Define the companies
purpose and develop a long-
term philosophy Create value
streams with connected flow,
standardized work, and level
production Build a culture to
stop and fix problems Develop

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leaders who promote and
support the system Find and
develop exceptional people
and partners Learn the
meaning of true root cause
problem solving Lead the
change process and transform

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the total enterprise The depth
of detail provided draws on the
authors combined experience
of coaching and supporting
companies in lean
transformation. Toyota experts
at the Georgetown, Kentucky

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plant, formally trained David Meier in TPS. Combined with Jeff Liker's extensive study of Toyota and his insightful knowledge the authors have developed unique models and ideas to explain the true

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philosophies and principles of
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the Toyota Production System.
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Business? Get this Book and
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Explanations! LEAN TOOLS:
5S When it comes to lean

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tools, 5S is one of the easiest to implement as well as one of the best ways to introduce employees to the idea of continuous improvement. What's more, it has a proven track record thanks to the

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success Toyota has had using
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works by pinpointing waste
that is hiding at all levels of
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the company and doing what it
can to ensure the waste is
minimized as much as

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possible. If your company
could do with a little waste
removal, then Lean Tools: 5S
is the book you've been
waiting for. Inside you will find
everything you'll need to use
5S as a way to promote

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additional lean processes,
while at the same time sorting,
setting in order, straightening,
shine and standardizing your
way to future success. Do your
company a favor, buy this book
today! Unless of course you

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don't need additional ways to ensure your processes are productive as possible. Inside you will find Answers to commonly asked questions about 5S A detailed analysis of the system's strengths and

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weaknesses Tips and tricks for
making the actual conversion
process as smooth as possible
The best ways to ensure 5S is
seen as more than just a
management fad And more
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Lean Manufacturing, also called lean production, was originally created in Toyota after the Second World War, in the reconstruction period. It is based on the idea of eliminating any waste in the

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industry, i.e. any activity or task that does not add value and requires resources. It is considered in every level of the industry, e.g. design, manufacturing, distribution, and customer service. The

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main wastes are: over-
production against plan;
waiting time of operators and
machines; unnecessary
transportation; waste in the
process itself; excess stock of
material and components; non

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value-adding motion; defects
in quality. The diversity of
these issues will be covered
from algorithms, mathematical
models, and software
engineering by design
methodologies and technical

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or practical solutions. This book intends to provide the reader with a comprehensive overview of the current state, cases studies, hardware and software solutions, analytics, and data science in

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dependability engineering.
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Lean - The Beginners Bible - 4
Books in 1 - Lean Six Sigma +
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Sigma Synergy and See Your
Bottom Line Explode
The Complete Lean Enterprise

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Value-stream maps are the blueprints for lean transformations and Learning to See is an easy-to-read, step-by-step instruction manual that teaches this valuable tool to anyone, regardless of his or her

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background. This groundbreaking workbook, which has introduced the value-stream mapping tool to thousands of people around the world, breaks down the important concepts of value-stream mapping into an

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easily grasped format. The workbook, a Shingo Research Prize recipient in 1999, is filled with actual maps, as well as engaging diagrams and illustrations. The value-stream map is a paper-and-pencil representation of

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every process in the material and information flow, along with key data.

It differs significantly from tools such as process mapping or layout diagrams because it includes information flow as well as

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material flow. Value-stream mapping is an overarching tool that gives managers and executives a picture of the entire production process, both value and non value-creating activities. Rather than taking a haphazard

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approach to lean
implementation, value-stream
mapping establishes a
direction for the company. To
encourage you to become
actively involved in the
learning process, Learning
to See contains a case study

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based on a fictional company, Acme Stamping. You begin by mapping the current state of the value stream, looking for all the sources of waste. After identifying the waste, you draw a map of a leaner future state and a

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value-stream plan to guide implementation and review progress regularly. Written by two experts with practical experience, Mike Rother and John Shook, the workbook makes complicated concepts simple. It teaches

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you the reasons for
introducing a mapping
program and how it fits into
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a lean conversion. With this
easy-to-use product, a
company gets the tool it
needs to understand and use
value-stream mapping so it

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can eliminate waste in production processes. Start your lean transformation or accelerate your existing effort with value-stream mapping. [Source : 4e de couv.]

This is a practical,

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entertaining and didactic
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book for those who are
starting out in Lean
culture. The language used
in the techniques and tools
allows Lean Six Sigma
management system to be
understood easily and, in

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addition, establishes a methodology adaptable to any improvement process. From the detailed knowledge of the processes, Lean Manufacturing encourages innovation, discipline and the continuous search for

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excellence, through tools
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that improve the
effectiveness of teams,
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delivery times and, on the
whole, the capacity and
competitiveness of
companies. Step by step,
this book enables you to

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discover and apply material control and production techniques that increase quality, improve communication and access to information and provide significant energy reductions. The Lean

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Manufacturing system offers a methodology for manufacturing and the management of organizations focused on continuous improvement, in line with the needs for efficiency and optimization of companies'

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resources.

This book provides an understanding of innovation models and why they are important in the business context, and considers sources of innovation and how to apply business

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frameworks using real-world examples of innovation-led businesses. After providing a solid background to the key concepts related to innovation models, the book looks at why innovation takes place and where the

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sources of innovation lie, from corporate research to crowd-sourced and government-funded initiatives.

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Innovation models across manufacturing, services and government are explored, as well as measuring

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innovation, and the impact
of design thinking and lean
enterprise principles on
innovation and
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imperatives. Offering a
truly comprehensive and
global approach, Business

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Innovation should be core or
recommended reading for
advanced undergraduate,
postgraduate, MBA and
Executive Education students
studying Innovation
Management, Strategic
Management and

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When so many enterprises have the strategic goal of maximizing product value to customers, changing their project management office (PMO) into a value management office (VMO) will

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agile methods in Lean
Startup Kaizen, there is a
rapidly growing shift from a
focus on projects to one on
products. This shift brings
dramatic changes in how

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organizations manage and deliver not only IT services but their entire product and service value streams.

Whatever methodology is being implemented, success at all levels is inextricably linked back to

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a clear understanding of customer value and customer-driven outcomes across teams. This book shows program and project managers how to maximize their professional relevancy in this new world. They must

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shift from being program managers to value managers, maximizing value through the entire organization. This book defines the role and skills of the value manager, using case studies and step-by-step guidance to help

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readers visualize and implement a new path where middle management and the value management office are valued leaders in the age of business agility.

The Breakthrough Management Strategy Revolutionizing the

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The Executive Guide to
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Value with FAST TURNAROUND
TIMES: Scrum, Kanban, Lean
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The Toyota Way Fieldbook
Lead With Respect

***Millions of readers remember The
Goal, the landmark business novel***

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that sets forth by way of story the essential principles of Eliyahu Goldratt's innovative methods of production. Now, from the AGI-Goldratt Institute and Jeff Cox, the same creative writer who co-authored The Goal, comes VELOCITY, the book that reveals

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***how to achieve outstanding bottom-
line results by integrating the
world's three most powerful
continuous improvement
disciplines: Lean, Six Sigma, and
Goldratt's Theory of Constraints.
Used by the United States Navy and
United States Marine Corps to***

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dramatically improve some of the most complex, logistically vast supply chains in the world, the VELOCITY APPROACH draws on the strengths of all three disciplines to deliver breakthrough performance gains. In physics, speed with direction is velocity; in

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***business, the application of
VELOCITY means your organization
can achieve operational speed with
strategic direction to outmaneuver
competitors, gain loyalty with
customers, and rapidly build
sustainable earnings growth -- in as
little as one or two business***

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quarters. Dee Jacob and Suzan Bergland, two principals of AGI, have been teaching the concepts, techniques, and tools of VELOCITY to major corporations, including Procter & Gamble, ITT, and Northrop Grumman, for years. Now they unlock the door for you to see

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***how to apply their insights and
methods to your organization -- be
it business, not-for-profit,
manufacturing, or service based --
in order to shorten lead times, slash
inventories, reduce production
variability, and increase sales.
Writer Jeff Cox returns with the***

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vivid, realistic style that made The Goal so readable yet so edifying. Thrust into the presidency of the subsidiary company where she has managed sales and marketing, Amy Cieolara is mandated by her corporate superiors to implement Lean Six Sigma (LSS) in order to

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appease a key customer. Assigned to help her is LSS Master Black Belt Wayne Reese, installed as her operations manager. But as time goes on and corporate pressure mounts, Amy finds she has to start thinking for herself -- and learning from everyone around her -- and

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*she arrives at the series of steps
that form the core of the VELOCITY
APPROACH. VELOCITY offers keen
insight into the human and
organizational factors that so often
derail growth while teaching you
proven, practical techniques for
restarting and revving up the*

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*internal engines of your company to
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*Colorful characters, believable
situations, and everything from dice
games to AGI's "reality tree"
techniques make this business
novel a vital resource for everyone
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*improvement in these challenging
economic times -- and far into the
future.*

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*Leadership is not just reserved for a
select few individuals at the top of a
business, church, political party, or
school. Rather it is something that*

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is obtainable by everyone who works hard for it. Whenever you are guiding other people or directing their actions, thoughts, and opinions, you are really leading them. Those who are being guided are considered to be followers at that particular moment. In order to

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guide followers consistently over time, an individual must learn to develop the skills necessary to become a special type of leader--a life leader. A life leader is someone who leads in every aspect of his or her own life so effectively that others he or she comes into contact

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with are motivated to action and inspired to follow. The key to becoming a life leader is to work on every aspect of one's own life, first using a holistic approach. The important parts that are dependent upon each other to make up the holistic approach are the spiritual,

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emotional, mental, physical, and social aspects. You will learn how to develop these five aspects as well as find your passion in order to become a life leader that others want to follow.

To successfully compete in today's global marketplace, organizations

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*can and must do more to improve
their internal operational
efficiencies. Operational
Excellence: Using Lean Six Sigma
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through Global Supply Chains
consolidates hundreds of tools and
methods into 110 key concepts*

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for Increased Efficiency and Higher
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service and office
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environments who need to
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streamline operations
Value Stream Mapping is a
practical, how-to guide
that helps decision-makers

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*improve value stream
efficiency in virtually
any setting, including
construction, energy,
financial service,
government, healthcare,
R&D, retail, and*

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*technology. It gives you
the tools to address a
wider range of important
VSM issues than any other
such book, including the
psychology of change,
leadership, creating*

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*teams, building consensus,
and charter development.*

*Karen Martin is principal
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Martin & Associates, LLC,
instructor for the
University of California,*

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Industrial and Systems
Engineering program. Mike
Osterling provides support*

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organizations on their
Lean Transformation
Journey. In a continuous
improvement leadership*

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*role for six years, Mike
played a key role in
Square D Company's lean
transformation in the
1990s.*

*Winner of a Shingo
Research and Professional*

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Information Technology is
supposed to enable
business performance and
innovation, improve
service levels, manage
change, and maintain

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*quality and stability, all
while steadily reducing
operating costs. Yet when
an enterprise begins a
Lean transformation, too
often the IT department is
either left out or viewed*

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*provides an unprecedented
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the firms which dominate*

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*Running an organization
that is effective,
efficient and has little
waste is another story. At
the core of every
organization, what defines
how it operates on a day-*

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*to-day basis, is its
philosophy and strategy.
Not to be overlooked, the
theories and strategies
deployed by management and
reinforced by those who
execute the organization's*

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*mission ultimately define
its success. Process
improvement, quality
control, and customer
satisfaction can
simultaneously be managed
and improved upon with the*

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Sigma. Data-driven and
rooted in analytics, the
techniques and principles
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two leading initiatives in
order to take an*

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*pay for itself over and
over and again as you
slowly watch the changes
to your organization
before your eyes resulting
from the knowledge you
have gained. Here Is A*

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