

Fm 34 130 Intelligence Preparation Of The Battlefield

The purpose of this manual is to describe the fundamentals of intelligence preparation of the battlefield (IPB). It describes IPB, its use in directing the intelligence effort, and its role in driving the staff's planning for contingency or combat operations. It prescribes the procedures followed in performing IPB and illustrates the application of IPB in various situations.

This book presents the deep subject-matter understanding gained by a mid-career U.S. Air Force officer who as a Research Fellow engaged in a year-long quest for insight into asymmetric conflict analysis and synthesis. During the year, through innumerable exchanges with expert counterterrorism practitioners inside and outside of government, he acquired a first-hand appreciation of how intelligence can more systematically build and employ a capability to gain ground in this challenging environment. His formulation, presented here in an accessible, systematic manner that makes it suitable as a handbook for practitioners at any level, goes well beyond any existing guidance yet assembled in one package. This product has been reviewed by senior experts from academia and government, and has been approved for unrestricted distribution by the Office of Freedom of Information and Security Review, Washington Headquarters Services. It is available to the public through the National Technical Information Service (www.ntis.gov).

FM 34-130 Intelligence Preparation of the Battlefield (OBSOLETE) Intelligence Preparation of the Battlefield in Peace Operations Is it Time for a Change? IPB for Counterinsurgency
Field Artillery

Battalion Battle Staff Training System (BN-BSTS) Program Design

4-Battlefield Phases to a Targeted Federal Resume

Research Product - U.S. Army Research Institute for the Behavioral and Social Sciences

FM 34-130 Intelligence Preparation of the Battlefield (OBSOLETE)

Army Field Manual

Since 2004, the US Army has started a revolution of reorganization and doctrine development throughout its Combat, Combat Support and especially Combat Service Support "logistics" organizations, known as "Transformation." In the logistics or "Sustainment" arena, the Army's concept towards supporting other units has changed from the old "out-stockpile" the enemy concept towards a system used by modern civilian distributors - "Just-In-Time" sustainment, leaving planning and synchronizing throughput of commodities and support to the customer with little margin of error. To successfully accomplish this, Sustainment planners must thoroughly understand the Military Decision Making Process or "MDMP" for short. Conducting a Sustainment oriented MDMP is essential in integrating the Sustainment War Fighting Functional Area into the unit's plan and for ensuring a synchronized and supportable course of action. Successful integration is a result of having the right personnel, available tools, correct MDMP methodology, and synchronized timeline throughout the process. If this guide can assist logistics' planners in accomplishing this process, then it has accomplished its intent and mission.

Information fusion refers to the merging of information from disparate sources with differing

conceptual, contextual and typographical representations. Rather than focusing on traditional data fusion applications which have been mainly concerned with physical military targets, this unique resource explores new human-centered trends, such as locations, identity, and interactions of individuals and groups (social networks). Moreover, the book discusses two new major sources of information: human observations and web-based information. This cutting-edge volume presents a new view of multi-sensor data fusion that seeks to address these new developments, explicitly considering the active role of a human user/analyst. Professionals become knowledgeable about the key inputs into this innovative information fusion process, including traditional sensing resources (S-space), dynamic communities of human observers (H-space), and resources such as archived sensor data, blogs, and dynamic news reports from citizen reporters via the Internet (I-space).

This thesis analyzes the intelligence collection and dissemination in urban environments at the maneuver battalion. The methodology attempts to assess the organic intelligence assets and capabilities within a maneuver battalion, the training of the maneuver battalion officers on the employment of intelligence assets, and the availability of doctrinal literature about urban operations. The war in Iraq presents the Army with an operational environment that is unfamiliar to a force that has trained for conventional warfare in open terrain. The commanders, especially at battalion level and below, need an efficient and effective intelligence system. The focus of the research will be on the shortcomings and solutions for the intelligence systems supporting operations at the tactical level. The FM 3-0, Operations, dated February

2008, is the capstone doctrine for the U.S. Army for the current operations in Iraq and Afghanistan and for future prolonged conflicts as an expeditionary force. Discussion among the maneuver and intelligence communities on how to improve the intelligence collection and dissemination in urban environments is worthy of research. The historic perspective of the urban environment complexities and their military significance provide lessons learned on how military intelligence plays an important role in successful operations in such terrain.

Development of the COBRAS III Performance Objectives for the Brigade and Battalion Staff Exercise

Evolving Intelligence Preparation of the Battlefield to Build a Theoretical Construct for the Multi-media Operational Environment

Intelligence Preparation of the Battlefield

Beneath the Surface

IPB for Counterinsurgency

Human-Centered Information Fusion

Among the most crucial roles of the United States military in the global War on Terror is the collection of human intelligence from prisoners of war, unlawful combatants, and others. On the heels of controversy over some of the techniques used to extract information—such as waterboarding—the Department of the Army completely revised

its interrogation guidelines. The result is this book, the United States Army's human intelligence collection playbook, which gives instructions on the structure, planning and management of human intelligence operations, the debriefing of soldiers, and the analysis of known relationships and map data. The largest and most newsworthy section of the book details procedures for screening and interrogation, which permits a specific number of interrogation techniques, described in Chapter 8 as "approach techniques." These techniques, described in great detail, carry such names as Emotional Love, Mutt and Jeff, False Flag, and even Separation. A must-read for today's military buffs, U.S. Army Human Intelligence Collector Field Manual is also a valuable resource for anyone seeking strategies to employ in the gathering of information.

From references to secret agents in The Art of War in 400 B.C.E. to the Bush administration's ongoing War on Terrorism, espionage has always been an essential part of state security policies. This illustrated encyclopedia

traces the fascinating stories of spies, intelligence, and counterintelligence throughout history, both internationally and in the United States. Written specifically for students and general readers by scholars, former intelligence officers, and other experts, Encyclopedia of Intelligence and Counterintelligence provides a unique background perspective for viewing history and current events. In easy-to-understand, non-technical language, it explains how espionage works as a function of national policy; traces the roots of national security; profiles key intelligence leaders, agents, and double-agents; discusses intelligence concepts and techniques; and profiles the security organizations and intelligence history and policies of nations around the world. As a special feature, the set also includes forewords by former CIA Director Robert M. Gates and former KGB Major General Oleg Kalugin that help clarify the evolution of intelligence and counterintelligence and their crucial roles in world affairs today.

Future operational concepts contained in Joint Vision 2010

and the accompanying service level concepts emphasizes full spectrum, full dimensional dominance, allowing the application of force in time and space that cannot be equaled by a potential adversary. A campaign planner must take into account all of the factors that shape the very nature of this form of conflict based primarily on the operational environment and its effects on potential adversaries, both enemy and friendly. The campaign planning model contained in JP 3-0 and JP 5-0, and intelligence preparation of the battlefield (IPB) as described in FM 34-130 are the prescriptive tools for achieving this end. Joint doctrine writers are attempting to expand on this doctrine by pursuing the development of a methodology for Intelligence Preparation of the Battlespace. This monograph is a compliment to this particular effort, and attempts to detail a singular, simple construct for synthesizing the available data that defines a theater of operation and how a given set of belligerents will operate in the given operational environment of the theater. This monograph will

attempt to develop and evaluate a singular environmental theoretical construct for operational planning, based on lines of communication. The construct will specifically expand this context to a discussion of the interaction of operational media (the multi-media operational environment). The monograph will develop the theoretical construct, and will apply it to future operational concepts to determine its flexibility and utility in establishing full spectrum, full dimensional dominance. The monograph will begin the construct by establishing the theoretical terms for lines of communication and the operational media. A clear definition of operational media as they pertain to operations and campaigns will be the necessary start point.

Field Manual on Intelligence Interrogations

An Assessment of the IPB Process at the Operational Level

Beneath the surface: Intelligence Preparation of the Battlespace for Counterterrorism

Effective Intelligence In Urban Environments

Is it Time for a Change?

FM 100-5 Operations

This quick reference guide describes U.S. Army organizations, planning, and operations. Unified action partners (UAPs) are those military forces, of the private sector with whom Army forces plan, coordinate, synchronize, and integrate during the conduct of operations (Army Doctrine Reference Publication 3-0, Unified Land Operations). UAPs include joint forces (activities in which elements of two or more U.S. military departments participate), multinational forces, and U.S. Government (USG) agencies and departments. The Iraq and Afghanistan wars highlight the necessity for collaboration, cooperation, and synchronization among USG, NGOs, and private sector agencies to focus the elements of national power in achieving national strategic objectives. Our experience in these conflicts accentuates the importance of foreign governments, agencies, and militaries participating, in concert with the United States, to achieve common objectives. Meeting the challenges of complex environments, infused with fragile or failing nation states, non-state actors, pandemics, natural disasters, and limited resources, requires the concerted effort of all instruments of U.S. national power plus foreign governmental agencies, military forces, and civilian organizations.

The life of a counterintelligence (CI) operative has been immortalized in film and novels being filled with glamour and excitement. While international travel, heroism, and danger are all part of the job description, the fundamentals of counterintelligence are discipline, skill, and—well—intelligence. CI operations include conducting investigations, offensive and

defensive operations, security and vulnerability analyses, and intelligence collection in p and at all levels of conflict to support command needs. This guide serves to inform commanders, agents, and analysts on how to identify, neutralize, and exploit any foreign attempts to conduct operations against the U.S. Army. Find out how CI operatives counter terrorism, create battlefield deception, and inform all echelons of combat of both real potential threats from the U.S. Army's own guide to counterintelligence. The tactics, techniques, and procedures (TTP) outlined are the same instructions that CI personnel in the field. As the world becomes more interconnected and as technological advances continue to be made, proper CI techniques are exceedingly critical to the protection of U.S. Army. Counterintelligence is not just the subject for an entertaining story, it is how peacekeeping, humanitarian, and counter-drug operations are carried out in this global world.

This is the full-color version of Operation Federal Résumé. This workbook gives you a step by step method in which to write your own federal government / USAJOBS résumé. This workbook will help all transitioning military personnel, federal government employees, defense contractors and other Department of Defense personnel in their search for federal employment. This workbook uses an easily identifiable analogy between military doctrine and federal résumé writing. The scenario used is one that will translate vacancy announcement analysis to that of the military's small unit tactics. This workbook encourages you to use military doctrine used when deploying to combat zones to transitioning to the civilian

workforce. The workbook analogy identifies the Hiring Manager as the Enemy and the vacancy announcement as the battlefield. In order to win the war, you must successfully accomplish each objective on the battlefield (vacancy announcement) in order to target the Enemy accurately. The idea in preparing the 4-Battlefield Phases to a Targeted Federal Résumé workbook was to design a workbook for those with a military or Defense Department background. Ironically, most manuals are hundreds of pages long but of little use to the novice résumé writer. Such manuals become too lengthy to read and only lead to confusion. In this workbook, 4-Battlefield Phases to a Targeted Federal Résumé, the primary mission was to design a workbook that everyone could read and understand, while training you to enhance your own experiences in federal résumé development. There are no secrets to writing. However, there are specific principles to which you must adhere in order to secure an interview and ultimately a job. This workbook should be read from front to back. This method of reading is encouraged in order to obtain the true context from which the principles of Battlefield Résumé Methodologies are presented. As you progress through the workbook, the associations with military terminology, lexicon and methodology is critical and, therefore, require a thorough understanding. The only way to reach this pinnacle of understanding is to read this material sequentially, ensuring you completely understand the principles by which competitive USAJOBS résumés are built. Small unit tactics is what the military uses in the field. The Army explains it in detail within Field Manual 3-21.8 The Infantry Rifle Platoon and Squad (FM 7-8, Infantry Rifle Platoon and Squad, has been updated and renumbered), F

3-06, Urban Operations, ADRP 3-90, Offense and Defense, FM 3-90.1, Offense and Defense, and FM 34-130 Intelligence Preparation of the Battlefield. For those readers who are not familiar with military terminology or methodology, please do not worry. Although the many acronyms are used throughout this workbook, great effort and special thought has been put in describing each as thoroughly as possible. As a matter of fact, after reading this workbook it is quite possible that you will better understand military methods and terms as it relates to a real battlefield, while associating these activities to a résumé and vacancy announcement. This workbook details the procedures to follow in federal government related positions, using battlefield illustrations and descriptions for various types of vacancy announcements. This workbook is intended to be a working guide so you can apply the fundamentals of the intelligence and battlefield process to any and all federal government and USAJOBS vacancy announcements, résumés and cover letters.

The Professional Bulletin of the John F. Kennedy Special Warfare Center and School
Professional Journal of the United States Army

A Monograph

U.S. Army Counterintelligence Handbook

Military Intelligence Professional Bulletin

Street Smart

"This research and development effort, called Combined Arms Operations at Brigade Level, Realistically Achieved Through Simulation III (COBRAS III), designed simulation -based, structured

training for the staffs of the conventionally-equipped brigade combat team (BCT). The effort included designing a progressive approach to presenting and utilizing training objectives. The resulting product was a set of "performance objectives" that provides techniques and procedures for command and staff performance. The performance objectives resulted from and support the purpose of the training, which is to facilitate BCT preparation for combat training center rotations and deployment. The performance objective concept was an extension of the task analysis work conducted during the two proceedings projects. -- COBRAS I and COBRAS II."--DTIC.

Intelligence preparation of the battlefield (IPB), the Army's traditional methodology for finding and analyzing relevant information for its operations, is not effective for tackling the operational and intelligence challenges of urban operations. The authors suggest new ways to categorize the complex terrain, infrastructure, and populations of urban environments and incorporate this information into Army planning and decisionmaking processes.

"This report documents the methodology and lessons learned in the development of the Innovative Tools for Brigade and Below Staff Training - Battle Staff Training System (ITTBBST-BSTS). The ITTBBST-BSTS consists of functional area training support packages (TSPs) for individual battalion and brigade level staff officers. The TSPs combine computer-based instruction (CBI) and text. Each TSP presents a course of instruction as CD-ROM based programs and supplemental text based instruction with a training management system. Courses train commanders and staff officers in their individual combat skills to enhance their proficiency in synchronization of battlefield operating systems. The ITTBBST-BSTS was developed for use by the Total Force, Active and Reserve, and designed for use in a local area network, wide area network, or stand-alone computer mode. An internal review and external evaluation process supported revision of each TSP. The final products included the TSPs, a Use's Guide,

and a System Administrator's Guide."--DTIC.

Knowledge Management in the Intelligence Enterprise

An Assessment of the IPB Process at the Operational [level]

Operation: Federal Resume

Intelligence Preparation of the URBAN Battlefield

Armor

Encyclopedia of Intelligence and Counterintelligence

Throughout history, military leaders have recognized the importance of reconnaissance and surveillance. Gaining and maintaining contact with the enemy is essential to win the battle, and U.S. military history contains many examples where our knowledge of the enemy, or lack of knowledge, directly led to victory or defeat. The role of reconnaissance and surveillance has not diminished on the modern battlefield; if anything, it has become even more important. Battles at the combat training centers prove that a good reconnaissance and surveillance effort is critical to successful attacks. On the other hand, a poor reconnaissance and surveillance effort almost guarantees defeat for the commander. The message is clear: success on the battlefield begins with reconnaissance and surveillance. Direct from the United States Army, U.S. Army Reconnaissance and Surveillance Handbook provides tactics, techniques, and procedures for reconnaissance and surveillance planning, mission management, and reporting. It also covers the development of intelligence to support counter-reconnaissance operations, employment considerations for reconnaissance, and surveillance

assets, and defines the roles of various personnel in planning operations. Intended for maneuver commanders and their staffs; intelligence staffs and collection managers; and other personnel involved in planning and reconnaissance and counter-reconnaissance operations, and now available to everyone, U.S. Army Reconnaissance and Surveillance Handbook provides an insider ' s look into the world of Army intelligence.

"This report is a research byproduct that documents the front-end analysis for development of the Brigade Battle Staff Training System (BDE-BSTS). BDE-BSTS, a set of functional area training packages for brigade-level staff officers, is a combination of text and computer-based instruction (CBI). Sponsored by the Defense Advanced Research Projects Agency (DARPA), the BDE-BSTS was developed for use by the U.S. Army National Guard (ARNG). The prototype BSTS comprised 13 courses for training brigade staff officers in individual functional areas and those tasks required to prepare staffs for collective battle staff tasks. The glossary presents the working definitions of terms used in these programs. The BSTS program, sponsored under the DARPA program umbrella of Simulation in Training for Advanced Readiness (SIMITAR), is coordinated with three other programs: Simulation-Based Mounted Brigade Training Program (SIMBART), Simulation-Based Multiechelon Training for Armor Units (SIMUTA), and Combat Service Support (CSS) Training System Development for the National Guard."--DTIC.

If you are responsible for the management of an intelligence enterprise operation and its

timely and accurate delivery of reliable intelligence to key decision-makers, this book is must reading. It is the first easy-to-understand, system-level book that specifically applies knowledge management principles, practices and technologies to the intelligence domain. The book describes the essential principles of intelligence, from collection, processing and analysis, to dissemination for both national intelligence and business applications.

Battle Staff Training System in Support of Force XXI Training Program

Unified Action Partners' Quick Reference Guide

Military Intelligence

U.S. Army Human Intelligence Collector Field Manual

Field Manual No.1-111: Aviation Brigades

Department of Defense Dictionary of Military and Associated Terms

Throughout the course of military history, intelligence has had to adapt to changes in the methodology of warfare. The intelligence cycle, with all of its analytical tools, informs the friendly commander of the course of a battle and potentially, the outcome of a war. With changes in tactics and settings, intelligence tools should be updated and revised in order to produce maximum effects during different kinds of conflict. The Army adopted the Intelligence Preparation of the Battlefield (IPB) process in order to organize intelligence tools and ensure that all aspects of warfare are analyzed

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and contingencies examined. FM 34-130 provides tools to be used by analysts that prepare intelligence for aspects of the battlefield to include terrain, weather, enemy capabilities and order of battle. These are basic tools that are crucial to warfare of any type. Presents the deep subject-matter understanding gained by a mid-career Air Force officer who as a Research Fellow engaged in a year-long quest for insight into asymmetric conflict analysis and synthesis. He acquired a first-hand appreciation of how intelligence can more systematically build and employ a capability to gain ground in this challenging environment. He presents his formulation in an accessible, systematic manner that makes it suitable as a handbook for practitioners at any level. Goes well beyond any existing guidance yet assembled in on e package.

Contents of this U.S. Army Field Manual: (1) Military Intelligence Missions and Intelligence Preparation of the Battlefield; (2) Composition and Structure; (3) The Interrogation Process; (4) Processing and Exploiting Captured Enemy Documents. Appendices: (A): Uniform Code of Military Justice Extract; (B) Questioning Guides; (C) S2 Tactical Questioning Guide and Battlefield Exploitation of Captured Enemy Documents and Equipment; (D) Protected Persons Rights Versus Security Needs; (E) Reports; (F) Command Language Program; (G) Individual and Collective Training. Glossary. Charts and tables.

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Tri-MEF Standing Operating Procedures for Field Intelligence Operations

Research Report

Intelligence Preparation of the Battlefield for Urban Operations

Methodology and Lessons Learned

Military Review

Special Warfare

The Intelligence Preparation of the Battlefield (IPB) is a significant part of the U.S. Army's planning process. The IPB is a methodical process that reduces the enemy and the environment into its component parts at an instant in time and finite space. At the tactical level, the inductive process allows a commander to develop a plan that focuses his combat power at particular military components that are identified as enemy vulnerabilities. This process has proven quite successful at the tactical level. The IPB process is described to a lesser extent at the operational and strategic levels of war in FM 34-130. The manual states the basic IPB process remains the same, regardless of the level of war at which it is conducted. This argument cannot be valid above the tactical level of war because of the complexity associated with higher level objectives and aims that integrate the instruments of power. This makes predicting one or two likely enemy courses of action at the operational and strategic levels almost impossible. The focus above the

tactical level must not be on identifying specific enemy courses of action, but rather enemy centers of gravity, decisive points, and patterns of enemy behavior to develop friendly campaign plans. The monograph proposes establishing a theoretical foundation first and developing a methodology based on the preferred theories. The proposed methodology is evaluated using criteria established by Cohen and Gooch, authors of *Military Misfortunes*. They suggest that military failures are attributed to organizations that fail to learn, anticipate and/or adapt. The basis of all current U.S. military operations and campaign plans are based on the results of the IPB process. Therefore, these attributes must be integrated into any proposed IPB methodology to be considered successful. A process that does not meet these criteria must be considered fundamentally unsound.

IPB

Brigade Battle Staff Training System (BDE-BSTS) Program Design/critical Tasks

U.S. Army Reconnaissance and Surveillance Handbook

Intelligence Preparation of the Battlefield in Peace Operations

The Sustainment Battle Staff & Military Decision Making Process (MDMP) Guide

Intelligence Preparation of the Battlespace for Counterterrorism