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Of The Air

# ***Command Of The Air***

In the past century, multinational military operations have become the norm; but while contributions from different nations provide many

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benefits—from expanded capability to political credibility—they also present a number of challenges. Issues such as command and control, communications, equipment standardization, intelligence, logistics, planning,

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tactics, and training all require consideration. Cultural factors present challenges as well, particularly when language barriers are involved. In *Allies in Air Power*, experts from around the world survey these operations from the

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birth of aviation to the present day. Chapters cover conflicts including World War I, multiple theaters of World War II, the Korean War, the Vietnam War, the Gulf War, Kosovo, the Iraq War, and various United Nations peacekeeping

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missions. Contributors also analyze the role of organizations such as the UN, NATO, and so-called "coalitions of the willing" in laying the groundwork for multinational air operations. While multinational military action has become

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commonplace, there have been few detailed studies of air power cooperation over a prolonged period or across multiple conflicts. The case studies in this volume not only assess the effectiveness of multinational operations over time,

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but also provide vital insights into how they may be improved in the future.

Arthur Tedder became one of the most eminent figures of the Second World War: first as head of Anglo-American air forces in the Middle

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East, the Mediterranean and North Africa; then as Deputy Supreme Commander to General Eisenhower for the Allied campaign that began in Normandy and ended in Berlin. During those anxious, exhilarating years, he was, as The



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Times of London wrote, 'the most unstuffy of great commanders, who could be found sitting cross-legged, jacketless, pipe smoldering, answering questions on a desert airstrip.' After the war, promoted to five-star rank and elevated to the

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peerage as Lord Tedder, he was made Chief of the Air Staff, holding this appointment for longer than anyone since his time: four critical years (from 1946 to 1949) that saw the tragic start of the Cold War and the inspiring achievement of the

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Berlin Airlift. In 1950, he became Britain's NATO representative in Washington: a year that saw the start of a hot war in Korea that threatened to spread around the globe. This book provides the first comprehensive account of a great

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commander's public career and uses hundreds of family letters to portray a private life, both joyful and tragic.

"To paraphrase Martin van Creveld, commanding and controlling forces has been around since time

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immemorial and a failure to have effective command and control is 'to court disaster.' It is no difference for warfare in the third domain.

Effective command and control of air forces improves a commander's ability to make and execute good

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decisions in a timely manner. It provides unity of effort, massing of forces as necessary, and flexibility to react to battlefield dynamics. Nations, and specifically their military services, continuously evaluate their environment and

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make strategic decisions regarding force composition. In the next decade, the United States Air Force (USAF) will face many challenges. One is ensuring an appropriate command and control system for a changing and evolving Air Force.

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Command and control of air forces is seldom thought of or discussed until needed, and then usually as an afterthought. Unlike aircraft, which are the highly visible symbols of airpower, command and control is generally unseen. It operates in



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the background, ignored until it is unavailable or fails ... In the current fiscal environment, a mission not as 'glamorous' as flying is easily neglected in search for 'savings.'  
History suggests this would be inadvisable -- command and control

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is airpower's sinew. Without it the structure has no connectivity. Discussions regarding air forces and their successes and failures generally revolve around a myriad of other topics such as strategy, doctrine, battles, aircraft quality, or

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production rates. A holistic examination of effective command and control of air forces is missing from the literature. No comparative historical studies exist examining how air forces developed command and control systems. How does an

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air force integrate organization, processes, and technology into a command and control construct? ... this study compares and contrasts three national (British, American, and German) approaches to command and control of airpower

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through World War II. It examines the commonalities and differences between the countries and their unique approaches to the problem of commanding and controlling air forces. It will also hopefully offer insights into the larger question of

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how national air forces often  
develop along different  
lines"--Pages 4-5.

To Command the Sky

The Tactical Air Command in  
Vietnam

Strategic Air Command

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The Bomber Mafia

Allies in Air Power

A Brief History

Inside The Air Force Special  
Operations Command

*This "labor of love" is a  
veritable notebook of*

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*recollections, data, SAC stories, and vignettes reporting the various stages of SAC's evolution. Lloyd's detailed accounts of the commanders, people, places, weapons systems, and*



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*operational concepts are presented in a way to give personal identity and recognition to SAC's people as they went about making history. Everyone who served in the Command will*

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*find his or her circumstances  
reflected in this very  
complete historical work.  
Beskriver den historiske  
udvikling inden for teorierne  
for flystyrkers anvendelse.  
Obviously directed at Air*

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*Force readers, Colonel  
Timmons's book - because of  
its aphoristic, anecdotal,  
concrete approach - will  
speak to readers in other  
services and in many civilian  
organizations and*

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*institutions as well. Shelves  
in the nation's bookstores  
today are groaning under the  
weight of " how-to"  
leadership books purporting  
to reveal the secrets of how  
to succeed in one career or*

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*another. Most do not last.  
Only a few stand the test of  
time; this promises to be one  
of them. Lieutenant General  
Bradley C. Hosmer, United  
States Air  
Force Superintendent, United*

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*States Air Force Academy  
To Rule the Skies*

*Air Power and Warfare: A  
Century of Theory and  
History*

*Air Power and Coercion in  
War*

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*General Ira Eaker and the  
Command of the Air  
The Battle for Air Superiority  
Over Germany, 1942-1944  
Evolving Concepts, Roles,  
and Capabilities  
A Cold War Legacy*

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*In the aftermath of World War II, the Continental Air Command was redesignated as the Strategic Air Command (SAC) as part of a plan to organize the Army Air Forces around three new organizations based on*



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*strategic, tactical and air defense missions. Nearly everything about the SAC was secretive--its capabilities, strengths, order of battle and unit identities. Its aircraft were rarely photographed and those*

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*images that were captured revealed little information. This book comprehensively documents SAC tactical aircraft markings from the organization's inception in 1946 to the end of the tail-marking era in April 1953, a*

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*period when the marking schemes included large tail markings, vivid squadron identification markings and attractive, colorful unit insignia. The SAC's history is described along with the evolution of its aircraft*

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*markings policy and basic definitions of markings terminology. There are individual unit sections on SAC's bombardment, strategic reconnaissance and fighter groups and wings. The text is heavily illustrated and*

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*features many never before  
seen photographs of SAC  
aircraft in full war paint.  
Presents revised and edited  
papers from a October 2010  
conference held in Taipei on  
the Chinese Air Force. The  
conference was jointly*

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*organized by Taiwan's  
Council for Advanced Policy  
Studies, the Carnegie  
Endowment for International  
Peace, the U.S. National  
Defense University, and the  
RAND Corporation. This books  
offers a complete picture of*

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*where the Chinese air force  
is today, where it has come  
from, and most importantly,  
where it is headed.*

*Beskriver det amerikanske  
flyvevåbens Strategic Air  
Command (SAC) herunder  
flytyper, missiler,*

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*organisation, opgaver med  
mere.*

*The Chinese Air Force*

*The Journal of the Air*

*Mobility Command*

*The Roots of the Command and*

*Control of Air Power*

*Air Command*



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*The Paths of Heaven  
Commanding an Air Force  
Squadron*

*A Dream, a Temptation, and  
the Longest Night of the  
Second World War*

**Setting the terms for an effective**

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public debate on nuclear issues, this provides essays and excerpts from longer works that have charted the development of American nuclear strategy. Each section ends with questions for study and analysis with

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suggested further reading.

This is the classic book on war as we know it. During his long life, Basil H. Liddell Hart was considered one of the world ' s foremost military thinkers—a man generally regarded as the

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“ Clausewitz of the 20th century. ” Strategy is a seminal work of military history and theory, a perfect companion to Sun-tzu ' s The Art of War and Carl von Clausewitz ' s On War. Liddell Hart stressed movement,

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flexibility, and surprise. He saw that in most military campaigns dislocation of the enemy ' s psychological and physical balance is prelude to victory. This dislocation results from a strategic indirect approach.

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Reflect for a moment on the results of direct confrontation (trench war in WWI) versus indirect dislocation (Blitzkrieg in WWII). Liddell Hart is also tonic for business and political planning: just change the

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vocabulary and his concepts  
fit.-Print ed. “ The most  
important book by one of the  
outstanding military authorities  
of our time. ” —Library Journal  
General Power: Strategic Air  
Command in the Cold War fills a

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critical gap in Cold War and Air Force history by telling the story of General Thomas S. Power for the first time. Thomas Power was second only to Curtis LeMay in forming the Strategic Air Command (SAC), one of the



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premier combat organizations of the twentieth century, but he is rarely mentioned today. What little is written about Power describes him as LeMay ' s willing hatchet man—uneducated,

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unimaginative, autocratic, and sadistic. Based on extensive archival research, General Power seeks to overturn this appraisal. Brent D. Ziarnick covers the span of both Power ' s personal and professional life and

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challenges many of the myths of conventional knowledge about him. Denied college because his middle-class immigrant family imploded while he was still in school, Power worked in New York City construction while

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studying for the Flying Cadet examination at night in the New York Public Library. As a young pilot, Power participated in some of the Army Air Corps ' most storied operations. In the interwar years, his family

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connections allowed Power to interact with American Wall Street millionaires and the British aristocracy. Confined to training combat aircrews in the United States for most of World War II, Power proved his combat

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leadership as a bombing wing commander by planning and leading the firebombing of Tokyo for Gen. Curtis LeMay. After the war, Power helped LeMay transform the Air Force into the aerospace force America

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needed during the Cold War. A master of strategic air warfare, he aided in establishing SAC as the Free World ' s “ Big Stick ” against Soviet aggression. Far from being unimaginative, Power led the incorporation of

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the nuclear weapon, the intercontinental ballistic missile, the airborne alert, and the Single Integrated Operational Plan into America ' s deterrent posture as Air Research and Development Command commander and both



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the vice commander and  
commander-in-chief of SAC.  
Most importantly, Power led SAC  
through the Cuban Missile Crisis  
in 1962. Even after retirement,  
Power as a New York Times  
bestselling author brought his

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message of deterrence through strength to the nation. Ziarnick points out how Power ' s impact may continue in the future.

Power ' s peerless, but suppressed, vision of the Air Force and the nation in space is

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recounted in detail, placing Power firmly as a forgotten space visionary and role model for both the Air Force and the new Space Force. General Power is an important contribution to the history of the Cold War and

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beyond.

Strategic Air Command: A  
Tribute

A Reader

An Appraisal of Three Air Forces  
Through 1945

Strategy

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A History of Multinational Air  
Operations

"Air Force Spoken Here"

Sharing success--owning failure :  
preparing to command in the  
twenty-first century Air Force  
Winning Armageddon provides

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definition to an all-too-long neglected figure of the Cold War, General Curtis E. LeMay, and tells the story of his advocacy for nuclear first strikes while leading Strategic Air Command—the Cold War Air Force's nuclear organization. This

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was despite a publicly proclaimed policy of deterrence. In telling this story, Albertson builds for the reader a world that, while not in the distant past, has been forgotten by many; the lessons of that past, however, are as applicable today as

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they were 65 years ago. In weaving his story, the author brings to life the challenges, fears, and responses of a Cold War United States that grappled with a problem to which it did not have a clean solution: nuclear war. It was this concern tha



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LeMay sought to assuage through making his arguments for attacking first in a nuclear conflict—but only if and when it was clear that the enemy was preparing to launch their own surprise strike. This approach, commonly referred to as

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preemption, was designed to catch an attacker off-guard and prevent the destruction of one's own nation. In LeMay's case, he made the argument that such attacks should initially be directed at an enemy's long-range air forces, in an effort to

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deprive them of an ability to destroy American cities, industry, and its own military. In so doing, LeMay hoped that rather than plunging the world into a fruitless nuclear exchange he could diffuse the conflict at its outset. It was a novel

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solution to a vexing problem.  
A “truly compelling” (Good  
Morning America) New York Times  
bestseller that explores how  
technology and best intentions  
collide in the heat of war—from the  
creator and host of the podcast

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Revisionist History. In *The Bomber Mafia*, Malcolm Gladwell weaves together the stories of a Dutch genius and his homemade computer, a band of brothers in central Alabama, a British psychopath, and pyromaniacal chemists at Harvard

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to examine one of the greatest moral challenges in modern American history. Most military thinkers in the years leading up to World War II saw the airplane as an afterthought. But a small band of idealistic strategists, the "Bomber Mafia,"

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asked: What if precision bombing could cripple the enemy and make war far less lethal? In contrast, the bombing of Tokyo on the deadliest night of the war was the brainchild of General Curtis LeMay, whose brutal pragmatism and scorched-

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earth tactics in Japan cost thousands of civilian lives, but may have spared even more by averting a planned US invasion. In *The Bomber Mafia*, Gladwell asks, "Was it worth it?" Things might have gone differently had LeMay's



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predecessor, General Haywood Hansell, remained in charge. Hansell believed in precision bombing, but when he and Curtis LeMay squared off for a leadership handover in the jungles of Guam, LeMay emerged victorious, leading

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to the darkest night of World War II. The Bomber Mafia is a riveting tale of persistence, innovation, and the incalculable wages of war. An insider's profile of the Air Force Special Operations Command cites such historical achievements as

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their efforts on the Ho Chi Minh Trail to their close-call rescues and landings in Desert Storm. Reprint. Airpower in Three Wars  
Tedder  
Strategic Air Command and the Alert Program

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Bombing to Win  
Always at War  
Peace Was Their Profession  
Expeditionary Air Operations in  
Africa

*Following the Battle of Britain, the RAF  
started taking the air war to the*

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*Germans. A small number of bombers, escorted by large numbers of fighters tried to force the Luftwaffe into battle. Much air combat ensued with RAF light bombers escorted by scores of fighters, but it was not until Germany invaded Russia in June 1941 that operations*

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*were stepped up in an effort to take pressure of Stalin s Russian Front. Two major German fighter groups, JG26 and JG2, were, however, more than able to contain the RAF s operations, generally only intercepting when conditions were in their favor. As the author describes,*

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*over-claiming combat victories by pilots of both sides is amazing, and several of the top aces had inflated scores. Fighter Command, however, lost massively even though they believed they were inflicting equal, if not better, losses on the Luftwaffe. This battle of attrition was*

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*virtually a reverse of the 1940 Battles over England, and pilots who had to bale out over France, were lost completely. The book covers the 100+ Circus operations and their accompanying fighter Sweeps in detail, whilst also mentioning lesser operations*



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*where the RAF were concerned. The tactics employed by both sides are examined and show how each fighter force quickly adapted to changing conditions tempered by experiences gained in air combat."*

*Ofalse18 pt18*

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*pt00falsefalsefalse!--StartFragment--  
To Command the Sky is a scholarly record of the fight for domination of the skies over western Europe during World War II. It also explains the technical details of the tactics used to defeat the Luftwaffe. This book is important for*

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*serious students of World War II or military aviation. !--EndFragment--  
In this monograph, Tami Davis Biddle analyzes the historical record of air power over the past 100 years. Her monograph, designed for the student of strategy, is intended to provide both a*

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*concise introduction to the topic and a framework for thinking intelligently about air power, particularly aerial bombing. Her primary aim is to discern the distinction between what has been expected of air power by theorists and military institutions, and what it has*

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*produced in the crucible of war. Aerial bombing, Biddle argues, is a coercive activity in which an attacker seeks to structure the enemy's incentives-using threats and actions to shape and constrain the enemy's options, both perceived and real. It is an important*

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*and much-utilized military instrument for both deterrence and compellence. In addition, it is a powerful tool in the arsenal of the joint warfighter. Its ability to achieve anticipated results, however, varies with circumstances. Students of strategy must be able to discern and*

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*understand the conditions under which  
aerial bombing is more or less likely to  
achieve the results expected of it by those  
who employ it.*

*US Nuclear Strategy*

*A Fighter Pilot's Story*

*Command and Control and*

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*Communications Structures in Southeast  
Asia*

*Building a Strategic Air Force*

*Curtis LeMay and Strategic Air  
Command, 1948–1957*

*Special Studies, Air Service Command  
Rethinking the Air Operations Center*



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Autobiography of a Canadian fighter pilot who rose to become an air vice-marshal in the R.A.F.

This new large format volume is a grand tribute to all of those who served in SAC from its inception in 1947 to its disestablishment in

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1992. The great variety of aircraft and missile systems of Strategic Air Command are shown in over 800 color and black and white photographs, making this volume one of the definitive pictorials on the subject.

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Annotation. "Tactical bombing", Gen. Jimmy Doolittle reportedly observed, "is breaking the milk bottle. Strategic bombing is killing the cow". Most nations have historically chosen between building tactical and strategic air

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forces; rarely has a state given equal weight to both. The advantages of tactical air power are obvious today as small wars and petty tyrants bedevil us, but in a Cold War world split between continental superpowers, strategic

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bombing took precedence, with calamitous consequences. In the 1960s, the U.S. Air Force lacked the equipment and properly trained pilots to assure air superiority because the Tactical Air Command (TAC) had become little more than

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a handmaiden to the Strategic Air Command (SAC). TAC focused primarily on the interdiction of enemy bombers and virtually ignored its other responsibilities. Its aircraft were designed to shoot at large, lumbering bombers and not

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to engage in dog fights with highly maneuverable MiGs. Hannah shows how a tactical air force that won a victory in World War II deteriorated into a second-rate force flying aging aircraft during the early years of the Cold War,

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recovered briefly over Korea, then slid into obsolescence during the 1950s. His explanation of why America's fighter aircraft did not work in Vietnam is instructive and unsettling. Hannah explains how TAC struggled through the war in



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Vietnam to emerge in the 1970s as the best tactical air force in the world. He side-steps politics and inter-service rivalries to focus on the nuts and bolts of tactical air power. The result is a factual, informative account of how an air

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force first loses its way then finds its mission again.

Challenges and Solutions

The Development and Possibilities  
of Modern Air Power - Economic  
and Military

Air Commando

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Quietly in Command

The Mobility Forum

The Command of The Air

Air Force Command and Control in  
Conventional War

***Ultimately, this study is about  
a smaller Vietnam War than***

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***that which is commonly recalled. It focuses on expectations concerning the impact of air power on the ground war and on some of its actual effects, but it avoids major treatment of some of the most dramatic air actions***

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***of the war, such as the bombing of Hanoi. To many who fought the war and believe it ought to have been conducted on a still larger scale or with fewer restraints, this study may seem almost perverse, emphasizing as it***

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***does the utility of air power in conducting the conflict as a ground war and without total exploitation of our most awe-inspiring technology.***

***Although the chapters in this study are intended to form a coherent and unified***

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***argument, each also offers discrete messages. The chapters are not meant to be definitive. They do not exhaust available documentary material, and they often rely heavily on published accounts. Nor do***

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***they provide a complete  
chronological picture of the  
uses of air power, even with  
respect to the ground war.  
Nor is coverage of areas in  
which air power was  
employed—South Vietnam,  
Laos, Cambodia, and North***



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***Vietnam—evenly distributed nor necessarily proportionate to the effort expended in each place during the war. Lastly, some may find one or another form of air power either slightly or insufficiently treated. Such criticisms are***

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***beside the point, for the objectives of this study are to explore a comparatively neglected theme—the impact of air power on the ground—and to encourage further utilization of lessons drawn from the Vietnam***

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***experience.***

***The story of the everyday  
heroism of bomber crews in  
1944, a turning point in the  
war against Germany. Bomber  
combat crews faced a wide  
array of perils as they flew  
over German territory. Bursts***

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***of heavy flak could tear the wings from their planes in a split second. Flaming bullets from German fighter planes could explode their fuel tanks, cut their oxygen supplies, destroy their engines. Thousands of young men were***

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***shot, blown up, or thrown from their planes five miles above the earth; and even those who returned faced the subtler dangers of ice and fog as they tried to land their battered aircraft back home. The winter of 1944 was the***

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***most dangerous time to be a combat airman in RAF Bomber Command. The chances of surviving a tour were as low as one in five, and morale had finally hit rock bottom. In this comprehensive history of the air war that***

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***year, Kevin Wilson describes the most dangerous period of the Battle of Berlin, and the unparalleled losses over Magdeburg, Leipzig and Nuremberg. Men of Air reveals how these ordinary men coped with the***

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***extraordinary pressure of flying, the loss of their colleagues, and the threat of death or capture. Brilliantly placing these stories within the context of The Great Escape, D-Day, the defeat of the V1 menace, and more,***



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***Wilson shows how the sheer  
grit and determination of  
these "Men of Air" finally  
turned the tide against the  
Germans.***

***From Iraq to Bosnia to North  
Korea, the first question in  
American foreign policy***

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***debates is increasingly: Can air power alone do the job? Robert A. Pape provides a systematic answer. Analyzing the results of over thirty air campaigns, including a detailed reconstruction of the Gulf War, he argues that the***

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***key to success is attacking the enemy's military strategy, not its economy, people, or leaders. Coercive air power can succeed, but not as cheaply as air enthusiasts would like to believe. Pape examines the air raids on***

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***Germany, Japan, Korea,  
Vietnam, and Iraq as well as  
those of Israel versus Egypt,  
providing details of bombing  
and governmental decision  
making. His detailed  
narratives of the strategic  
effectiveness of bombing***

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***range from the classical cases of World War II to an extraordinary reconstruction of airpower use in the Gulf War, based on recently declassified documents. In the first major book since the Vietnam War on the theory***

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***and practice of airpower and its political effects, Robert A. Pape helps policy makers judge the purpose of various air strategies, and helps general readers understand the policy debates.***

***Winning Armageddon***

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***A Tribute to the Strategic Air  
Command, 1946-1992***

***Organizational Culture in  
Strategic Air Command,  
1946-62***

***Men of Air: The Courage and  
Sacrifice of Bomber Command  
in World War II***

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## ***Centralized Versus Decentralized Control of Combat Airpower Command in Air War The Development of Strategic Air Command, 1946-1986 (the Fortieth Anniversary History)***

This work examines



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whether "centralized control and decentralized execution" is a valid doctrinal tenet, given the technological advances in the information age.

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Fascinating scenarios from recent operations, set in the context of a "complex air operations system," show the dilemmas presented by participants' increased

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access to information-  
and the resulting  
consequences of their  
decisions. With the  
uncertainty of war and  
the blending of diverse  
organizations, the

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author illustrates that commanders must balance empowerment with accountability by developing depth in command relationships among their

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subordinates. Originally  
published in 2007.

The Command of the  
Air University of Alabama  
Press

2020 Reprint of the 1983  
Edition. This reprint of

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the 1942 English translation of Douhet's works, while titled Command of the Air, actually consists of five separate works: the original 1921 edition of

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Command of the Air, a second edition of 1927, a 1928 monograph titled Probable Aspects of Future War, a polemical article of 1929 called Recapitulation and the

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1930 study The War of  
19---. By transporting  
ourselves back to the  
1920s, past not only the  
Vietnam and Korean Wars,  
but nearly two decades  
before World War II, we



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become silent observers  
of the unfolding drama  
of airpower's history.  
Giulio Douhet was a  
prophet. From the  
perspective of today, he  
still is worthy of

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consideration, despite  
the passage of the  
years.

Aircraft Markings of the  
Strategic Air Command,  
1946-1953

The Command of the Air

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Air Power And The Ground  
War In Vietnam, Ideas  
And Actions  
The Evolution of  
Airpower Theory  
Fighter Command Air War  
1941

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Winged Defense  
Striving for Air  
Superiority

***Always at War is the  
story of Strategic Air  
Command (SAC) during the  
early decades of the***

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*Cold War. More than a simple history, it describes how an organization dominated by experienced World War II airmen developed a unique culture that*

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*thrives to this day.  
Strategic Air Command  
was created because of  
the Air Force's internal  
beliefs, but the  
organization evolved as  
it responded to the*

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*external environment  
created by the Cold War.  
In the aftermath of  
World War II and the  
creation of an  
independent air service,  
the Air Force formed SAC*

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*because of a belief in the military potential of strategic bombing centralized under one commander. As the Cold War intensified, so did SAC's mission. In order*



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*to prepare SAC's  
"warriors" to daily  
fight an enemy they did  
not see, as well as to  
handle the world's most  
dangerous arsenal, the  
command, led by General*

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*Curtis LeMay, emphasized security, personal responsibility, and competition among the command. Its resources, political influence, and manning grew as did its*

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*“culture” until reaching  
its peak during the  
Cuban Missile Crisis.  
SAC became synonymous  
with the Cold War and  
its culture forever  
changed the Air Force as*

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*well as those who  
served.*

*The Italian General  
Giulio Douhet reigns as  
one of the twentieth  
century's foremost  
strategic air power*

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*theorists. As such  
scholars as Raymond  
Flugel have pointed out,  
Douhet's theories were  
crucial at a pivotal pre-  
World War II Army Air  
Force institution, the*

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*Air Corps Tactical  
School.*

*General Thomas S. Power  
and the Rise of  
Strategic Air Command in  
the Cold War*