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***Certified
Defense
Financial
Manager
Study Guide***

Avoid Violations of
the Antideficiency
Act! Antideficiency
Act (ADA) violations
within both the

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financial and audit communities are now at an all-time high. Violations often result from a lack of knowledge about what is and what is not permissible under the law. The Antideficiency Act Answer Book is an easy-to-understand

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Study Guide

answer tool that
guides you through
all the rules
associated with the
Antideficiency Act
and helps you
detect and report
violations in a timely
manner. • Covers all
aspects of the
Antideficiency Act,
from its history to

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common violations,
penalties for
violation, and
reporting
requirements •
Includes the tools
you need to help
avoid Antideficiency
Act violations • Plus!
Includes an analysis
of all the ADA
reports collected by
the Government

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Study Guide

Office, summarized
by agency,
appropriation,
amount, and type of
violation. Buy both
The Antideficiency
Act Answer Book
and The Prompt
Payment Act
Answer Book, save
\$10 at checkout by
entering coupon

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code COMBO2.
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As highlighted in our February 1997 high-risk series report, ' one of the greatest challenges to improving financial management throughout the Department of Defense (DOD) is establishing a well-qualified,

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professional
financial
management
workforce. Our
objective in a series
of assignments is to
provide information
on qualifications,
such as formal
education, training,
and professional
certifications, and
professional work

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experience of
personnel serving in
key financial
management
positions in DOD.
Due to concerns on
the part of DOD
officials regarding
the completeness of
personnel
databases and
personnel files, we
are obtaining this

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information from biographies and/or profile instruments provided by each manager. This is the fourth of our planned reports on the qualifications and experience of DOD'S financial management workforce. It contains information

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we obtained on key financial managers in the Department of the Navy. We have already issued reports on key financial managers within the Office of the Under Secretary of Defense (Comptroller) and the Departments of the Air Force and

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Army. Also, we plan to issue a report on the Defense Finance and Accounting Service. As agreed with DOD officials, our reviews are confined to key financial management positions. These positions most often include

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comptrollers, deputy
comptrollers, and
budget officers at
major commands
and installations.

These reports can
help Defense
agencies in shaping
their plans to
enhance the
qualifications and
work experience,
such as formal

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education and training, of their financial management workforce, as necessary. In addition, the reports provide baseline information that can be helpful in monitoring progress. Annual Department of Defense

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Bibliography of
Logistics Studies
and Related
Documents
Committee on
Armed Services,
House of
Representatives,
One Hundred
Twelfth Congress,
Second Session,
Hearing Held
January 24, 2012

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Department of
Defense Auditability
Challenges
Hearing Before the
Panel on Defense
Financial
Management and
Auditability Reform
of the Committee on
Armed Services,
House of
Representatives,

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One Hundred
Twelfth Congress,
First Session,
Hearing Held July
28, 2011

The Air Force
Comptroller
Improve Your
Agency's
Performance
Budgets and
Accountability
Reports

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Budgeting: What Works, What Doesn't is a must-have resource for government officials implementing performance budgeting within their organizations. The author examines

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performance
budgets and
accountability
reports from a cross-
section of federal
agencies and offers
an objective
critique of both
their form and
content. Examples
of the best—and
the worst—federal
performance

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budgeting efforts offer insights and lessons for agency officials charged with determining the best performance budgeting techniques to put into practice. Readers will benefit from reviewing examples of other

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organizations' work and will learn how to use evaluation tools to apply performance budgeting techniques to their own organizations. Understand the evolution of performance budgeting and its inherent

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advantages

Examine the

performance

budgets and results

for eleven federal

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submissions, and

avoid the pitfalls of

poor budgets and

accountability

reports Identify the

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The U.S.
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Defense accounts for over half of federal government discretionary spending and over 3% of GDP. Half of all federal employees work for the Department. The annual budget for the military not only provides for those salaries, it

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covers the baseline and wartime operating expenses of the force, and hundreds of billions of dollars of investment in new capabilities and technologies. Given the materiality of the defense function and amount of

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resources it consumes, the processes for budgeting for defense and managing the funds is important to understand. This text provides a fully integrated view of defense budgeting. It takes the position that defense

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budgeting is a specific instance of public budgeting, and public budgeting is a specific instance of public policy. In order to fully understand how the nation budgets for defense, it first lays a theoretical and conceptual

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foundation for public policy and public budgeting. That is followed by an assessment of the political and policy context for defense, including the overarching federal budget process and role of Congress in setting defense policy. Only

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then does the text explore the specifics of defense budgeting: how, by whom, and why the budget is crafted. Beyond the topic of budgeting – formulating, requesting, and legitimating the request for funds – the book tackles

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financial
management
topics. Included are
discussions of
federal
appropriations law,
funds management,
accounting
requirements,
intragovernmental
business
transactions, and
contemporary

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topics of defense policy such as funding overseas contingency operations in an era of deficit control legislation. This book is an appropriate reference for both students and practitioners of defense budgeting

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and financial management. It would also be appropriate in a general public budgeting course. Most public budgeting texts focus on state and municipal governments and there are few that address the federal

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system. This book fills that gap and provides a specific example of federal budgeting.

Is the Financial
Management
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Achieve DOD's
Financial
Improvement
Goals?

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Department of
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Hearing Before the

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Panel on Defense
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Eleventh Congress,
Second Session,
Hearing Held March
11, 2010
A Budget for a
Better America

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years, this guide has
been the trusted
source of information

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on thousands of educational courses offered by business, labor unions, schools, training suppliers, professional and voluntary associations, and government agencies. These courses provide academic credit to students for learning acquired at such organizations as

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AT&T, Citigroup,
Delta Air Lines,
General Motors
University, NETg, and
Walt Disney World
Resort. Each entry in
the comprehensive
^INational Guide^R
provides: ^L ^L ^DBL
Course title ^L ^DBL
Location of all sites
where the course is
offered^L ^DBL
Length in hours, days,

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or weeks ^L ^DBL

Period during which
the credit

recommendation

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credit was designed

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outcomes ^L ^DBL

Teaching methods,
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where the course is
offered ^L ^DBL

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or weeks ^L ^DBL

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credit was designed

^L ^DBL Learning
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College credit
recommendations
offered in four
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subject areas(s) in
which credit is
applicable. ^L ^L The
introductory section
includes ACE

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Officially released on February 2, 2015. As one of the reference volumes of the FY2016 Budget request of the President, the popular Fiscal Year Budget Appendix volume presents detailed financial information on individual

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programs, Federal agencies and appropriation accounts that constitute the budget in tables and graphs. Includes for each Government department and agency the text of proposed appropriations language, budget schedules for each

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reference product available for the general public in their Government collections. Students studying Public Finance, political scientists, and researchers will appreciate this detailed information with authoritative data legends presented in tables and graphs.

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Budgeting (with CD)

What Works, What
Doesn't

Official Gazette of the
United States Patent
and Trademark Office

Theory and practice

The Antideficiency Act

Answer Book

The Status of Federal
Sentencing and the

U.S. Sentencing
Commission Six

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Years After U.S. V.
Booker : Hearing
Before the
Subcommittee on
Crime, Terrorism, and
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the Committee on the
Judiciary, House of
Representatives, One
Hundred Twelfth
Congress, First
Session, October 12,
2011

"The Department

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(DoD) currently does not have the means to produce auditable financial statements. With new budget constraints being implemented across the

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government,
there is more
pressure on the
financial
community to
improve the
overall
performance and
accountability
with tax payer
dollars. While
there are
several aspects

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that factor
into the
reliability of
the statements,
the education
and experience
of the
workforce is a
major
contributor to
the ability to
produce
auditable

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financial statements. The DoD Financial Management (FM) Certification Program is a course-based certification that ensures financial managers have the proper training and

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background to perform their duties.

Following the Evaluation methodology, this paper evaluates the FM certification program and compares it to other test

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based
certifications
to determine if
the program
enhances the
knowledge of
the FM
workforce and
improves
financial
reporting. This
paper found
while the FM

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Certification program does introduce new information to FM, there are areas the program does not address training shortfalls and cannot ensure more reliable financial

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statements. The
paper

recommends
altering the
program to
address issues
related to
auditing and
the financial
management
systems to meet
the
requirements

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needed for an
unqualified
audit opinion."

--Abstract.

PM: Program
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December 2001

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n for an

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OpinionHow Does
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entatives, One
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Hearing Held
October 6, 2011
The
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Act of 2012

Report and the
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entatives, One
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Congress,
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Hearing Held
September 20,

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PM: Program

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(Online)

November

December 2001

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Professional

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Need to Comply with the Prompt Payment Act! It can be challenging for federal agencies to comply with the Prompt Payment Act. Although the basic rules are simple, they can be difficult to interpret and apply properly — until now.

Designed as a
Page 64/124

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reference, The
Study Guide

***Prompt Payment Act
Answer Book lays out
the prompt payment
rules in a question-
and-answer format,
enabling readers to
find answers to
hundreds of specific
questions.***

***Practitioners will find
the information they
need to get and stay in***

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compliance with the Prompt Payment Act and will benefit from real-world examples they can apply in everyday operations. • Government payment personnel: Get advice on how to structure your processes to comply with prompt payment rules, avoid negative audit

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*findings, and deal
with contractor
inquiries about
interest entitlements •
Auditors: Structure
your prompt payment
audits and pertinent
information
effectively •
Contractors and
vendors: Verify that
your invoices are
being handled*

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properly, determine whether you are due interest penalties, and learn how to appeal improper payment amounts Plus! Two quantitative sections show you how to calculate payment due dates and interest penalties, and two quizzes help reinforce learning.

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*Science department
and the Oak Ridge
National Laboratory,
Tennessee on 25-26
February 2021. The
Conference Co-Chairs
are Dr. Juan Lopez
Jr, Oak Ridge
National Laboratory,
Tennessee, and Dr.
Ambareen Siraj,
Tennessee Tech's
Cybersecurity*

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*Education, Research
and Outreach Center
(CEROC), and the
Program Chair is Dr.
Kalyan Perumalla,
from Oak Ridge
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*Financial
management profile
of Navy and Marine
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*the Acting Assistant
Secretary of the Navy*

*(Financial
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This is the first
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comprehensive
book on Military
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approaches to
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analysis amidst an
uncertain defense
environment and

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century
organizations. A
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statistics and
decision theory,
CBA is currently
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range of defense

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applications in countries around the world: i) to shape national security strategy, ii) to set acquisition policy, and iii) to inform critical investments in people, equipment,

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squeeze national
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emerging threats
disrupt traditional
notions of
security, this
volume offers

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navigate the
political
landscape, meet
calls for fiscal
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investments to
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future peace and

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anyone interested
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improving
national security,
and will also be of
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those responsible
for major
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Avoid Violations
of the
Antideficiency
Act!

Antideficiency Act
(ADA) violations
within both the
financial and
audit communities
are now at an all-
time high.

Violations often

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result from a lack of knowledge about what is and what is not permissible under the law. The Antideficiency Act Answer Book is an easy-to-understand question-and-answer tool that guides

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you through all the rules associated with the Antideficiency Act and helps you detect and report violations in a timely manner. • Covers all aspects of the Antideficiency Act, from its

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history to
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violations,
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you need to help
avoid
Antideficiency Act
violations • Plus!

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Includes an analysis of all the ADA reports collected by the Government Accountability Office, summarized by agency, appropriation, amount, and type of violation.

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Hearings Before
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Congress, First
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Donald H.
Rumsfeld; Dr.
Paul D. Wolfowitz;

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Dr. Dov S.

Zakheim ...

January 11,

February 27, April

24, 26, May 1, 10,

June 5, 7, 22, 27,

July 31, August 1,

September 13, 25,

October 11, 23,

November 8,

December 4, 2001

Hearings Before

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the Special
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Fund Activities
Within the
Department of
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Armed Services,
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Ninety-second

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Congress, Second
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How Does the
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Certification
Program Help Fix
the DoD's Audit
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Congress, Second

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Session, February
7, 2008

The Model
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Federal, state

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and local
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Comments that

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explain each
Rule's purpose
and provide
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for its
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identify
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in a variety

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of given situations, review those instances where discretionary action is possible, and define the nature of the relationship between you

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and your
clients,
colleagues and
the courts.

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the increasing
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involved in
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competence. It also makes a worthwhile text for graduate and advanced undergraduate courses in economics, family and consumer studies, and

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Authorization

Request, and

FY ... Defense

Programs

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offers sound and

easy-to-apply

advice to help

government

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with*
Study Guide

*appropriated
funds properly
and legally. It
follows the
organization of
the Redbook,
the Government
Accountability
Office's 2,000+
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