

Battle Leadership Toc

John Keegan ' s brilliant look at the meaning of leadership In *The Mask of Command*, John Keegan asks us to consider questions that are seldom asked: What is the definition of leadership? What makes a great military leader? Why is it that men, indeed sometimes entire nations, follow a single leader, often to victory, but with equal dedication also to defeat? Dozens of names come to mind...Napoleon, Lee, Charlemagne, Hannibal, Castro, Hussein. From a wide array, Keegan chooses four commanders who profoundly influenced the course of history: Alexander the Great, the Duke of Wellington, Ulysses S. Grant and Adolph Hitler. All powerful leaders, each cast in a different mold, each with diverse results. *The Mask of Command* is a companion volume to John Keegan's classic study of the individual soldier, *The Face of Battle*: together they form a masterpiece of military and human history.

Are your thoughts out of control--just like your life? Do you long to break free from the spiral of destructive thinking? Let God's truth become your battle plan to win the war in your mind! We've all tried to think our way out of bad habits and unhealthy thought patterns, only to find ourselves stuck with an out-of-control mind and off-track daily life. Pastor and New York Times bestselling author Craig Groeschel understands deeply this daily battle against self-doubt and negative thinking, and in this powerful new book he reveals the strategies he's discovered to change your mind and your life for the long-term. Drawing upon Scripture and the latest findings of brain science, Groeschel lays out practical strategies that will free you from the grip of harmful, destructive thinking and enable you to live the life of joy and peace that God intends you to live. *Winning the War in Your Mind* will help you: Learn how your brain works and see how to rewire it Identify the lies your enemy wants you to believe Recognize and short-circuit your mental triggers for destructive thinking See how prayer and praise will transform your mind Develop practices that allow God's thoughts to become your thoughts God has something better for your life than your old ways of thinking. It's time to change your mind so God can change your life.

Lt Col John J. Zentner ' s *The Art of Wing Leadership and Aircrew Morale in Combat* addresses the role that the air force wing commander plays in affecting the level of aircrew morale during combat. More specifically, Colonel Zentner ' s study seeks to identify and define those unique characteristics associated with leading airmen that sustain aircrew morale in the face of significant losses. Colonel Zentner defines aircrew morale as the enthusiasm and persistence with which an aviator flies combat missions. He then offers three historical case studies to establish a framework within which aircrew morale can be assessed. The first case study is of Maj Adolf Galland and Jagdgeschwader 26 during the Battle of Britain. The second case study considers Lt Col Joseph Laughlin and the 362d Fighter Group during the invasion of France in

the summer of 1944. The third case study examines Col James R. McCarthy and the 43d Strategic Wing during Operation Linebacker II. Drawing heavily on the results of questionnaires and personal interviews, each case study is focused on the importance that aircrews ascribed to three general areas: individual needs, group cohesion, and unit esprit de corps. Colonel Zentner concludes that aircrew control over development of combat tactics was the single most important element affecting morale. This finding supports one of the fundamental truths about the employment of airpower, centralized control and decentralized execution that has become embedded in the airman's culture. In each of the three cases studied by the author, morale generally improved when the wing commander either displayed a personal flair for tactical innovation or allowed his subordinates to become innovative. Conversely, morale declined when higher headquarters placed burdensome and unsound restrictions on aircrew tactics.

The Praetorian STARShip : the untold story of the Combat Talon

Courage Under Fire

Leadership Workbook

Winston Churchill's War Leadership

Extreme Ownership

The Echo of Battle

In order to be a truly effective leader, it is necessary to learn as much as possible from the examples of history—the disasters as well as the triumphs. At Gettysburg, Union and Confederate commanders faced a series of critical leadership challenges under the enormous stress of combat. The fate of the nation hung in the balance. These leaders each responded in different ways, but the concepts and principles they applied during those traumatic three days contain critical lessons for today's leaders that are both useful and applicable—whether those leaders manage operations at a large corporation, supervise a public institution, lead an athletic team, or govern a state or municipality. In the twenty-first century, leadership is the indispensable quantity that separates successful organizations from failures. Successful leaders communicate vision, motivate team members, and inspire trust. One must move both people and the collective organization into the future while, at the same time, dealing with the past. A leader must learn to master the dynamic requirements of decision-making and change.

#1 NEW YORK TIMES BESTSELLER • A clear-eyed account of learning how to lead in a chaotic world, by General Jim Mattis—the former Secretary of Defense and one of the most formidable strategic thinkers of our time—and Bing West, a former assistant secretary of defense and combat Marine. “A four-star general's five-star memoir.”—The Wall Street Journal Call Sign Chaos is the account of Jim Mattis's storied career, from wide-ranging leadership roles in three wars to ultimately commanding a quarter of a million troops across the Middle East. Along the way, Mattis recounts his foundational experiences as a leader, extracting the lessons he has learned about the nature of warfighting and peacemaking, the importance of allies, and the strategic dilemmas—and short-sighted thinking—now

facing our nation. He makes it clear why America must return to a strategic footing so as not to continue winning battles but fighting inconclusive wars. Mattis divides his book into three parts: Direct Leadership, Executive Leadership, and Strategic Leadership. In the first part, Mattis recalls his early experiences leading Marines into battle, when he knew his troops as well as his own brothers. In the second part, he explores what it means to command thousands of troops and how to adapt your leadership style to ensure your intent is understood by your most junior troops so that they can own their mission. In the third part, Mattis describes the challenges and techniques of leadership at the strategic level, where military leaders reconcile war's grim realities with political leaders' human aspirations, where complexity reigns and the consequences of imprudence are severe, even catastrophic. Call Sign Chaos is a memoir of a life of warfighting and lifelong learning, following along as Mattis rises from Marine recruit to four-star general. It is a journey about learning to lead and a story about how he, through constant study and action, developed a unique leadership philosophy, one relevant to us all.

From Lexington and Gettysburg to Normandy and Iraq, wars have defined the United States. But after the guns fall silent, the army searches the lessons of past conflicts, developing the strategies, weapons, doctrines, and commanders that it hopes will guarantee future victory. Linn surveys the past assumptions--and errors--that underlie the army's many visions of warfare up to the present day.

Unit Transformation for Leaders - Brigade and Below

How U.S. Navy SEALs Lead and Win (New Edition)

The Engineer

Using Special Operations Principles to Succeed in Law Enforcement, Business, and War

Winning the War in Your Mind

The 101st Airborne's Hidden Battle at Tam Ky

Two highly decorated Navy SEALs, now successful businessmen, demonstrate how to lead and win in business and in life with principles learned on the battlefield, in a revised edition that includes a new foreword, photo insert and Q-and-A section.

Based on the chart-topping Business Wars podcast, stories and lessons from history's greatest business rivalries. Using Chinese military genius Sun Tzu's strategies as a guide, Brown examines why some companies triumph while others crumble. Business is a fight for survival. In business as in war, leaders match their wills in pursuit of opposing outcomes, they devise strategies, and marshal resources for victory. Success can turn on the smallest of details; a single tactical blunder can topple an empire. Ultimately, one side triumphs—and victory is all that matters. David Brown, host of the hit podcast Business Wars, masterfully frames some of the biggest business rivalries in history using revered Chinese military strategist Sun Tzu's

insights and pragmatic advice. Each rivalry he examines tells a story of combined wits, strategies, and resources. Brown chronicles the rise of companies as they vanquish rivals, formulate innovative plans, and adapt to keep up with shifting societal needs. The goal? Stay ahead of the competition and emerge victorious as an industry titan. By compiling powerful insights uncovered over hundreds of episodes and more than a year of in-depth research, Brown has developed a formula for business intrigue that uses popular history as a hook to lure readers in. The stories in *The Art of Business Wars* are fascinating, but the lessons we draw from them—about determination, ingenuity, patience, grit, subtlety, and other traits that contribute to a victorious enterprise—are invaluable, whether you're a software-slinging freelancer or the CEO of a multinational manufacturer.

New York Times Bestseller: A “powerful and epic story . . . the best account of infantry combat I have ever read” (Col. David Hackworth, author of *About Face*). In November 1965, some 450 men of the First Battalion, Seventh Cavalry, under the command of Lt. Col. Harold Moore, were dropped into a small clearing in the Ia Drang Valley. They were immediately surrounded by 2,000 North Vietnamese soldiers. Three days later, only two and a half miles away, a sister battalion was brutally slaughtered. Together, these actions at the landing zones X-Ray and Albany constituted one of the most savage and significant battles of the Vietnam War. They were the first major engagements between the US Army and the People’s Army of Vietnam. How these Americans persevered—sacrificing themselves for their comrades and never giving up—creates a vivid portrait of war at its most devastating and inspiring. Lt. Gen. Moore and Joseph L. Galloway—the only journalist on the ground throughout the fighting—interviewed hundreds of men who fought in the battle, including the North Vietnamese commanders. Their poignant account rises above the ordeal it chronicles to depict men facing the ultimate challenge, dealing with it in ways they would have once found unimaginable. It reveals to us, as rarely before, man’s most heroic and horrendous endeavor.

The Art Of Wing Leadership And Aircrew Morale In Combat

Change Your Thinking, Change Your Life

**The Bush Leadership, the Power of Ideas, and the War on Terror
To Boldly Go**

ADA.

The Mask of Command

*Combat-decorated Marine officer Stuart Scheller speaks out against the debacle of the Afghan pullout as the culmination of a decades-long and still-ongoing betrayal of military members by top leadership, from generals to the commander in chief, comes to light. Lieutenant Colonel Stuart Scheller was the perfect Marine. Battle tested. A leader. Decorated for valor. Yet when the United States acted like the Keystone Cops in a panicked haphazard exit from Afghanistan for political reasons, Scheller spoke out, and the generals lashed out. In fact, they jailed him to keep him quiet, claiming he lost the “trust and confidence” bestowed upon him by the Marines. When the faith and trust is exactly what our generals and even our commander-in-chief betrayed by exercising such reckless and derelict policies. Now Scheller is free from the shackles of the Marine Corps and can speak his mind. And in *Crisis of Command*, that he does. He holds our generals’ feet to the fire. The same generals who play frivolously with the lives of our service men and women for political gain. The same general who lied to political leaders to further their own agendas and careers. Stuart Scheller is here to say that the buck stops here. Accountability starts now. It’s time to demand accountability and stand up for our military. In this book, Stuart Scheller shows us how.*

War is the most brutal of human endeavors, and I have experienced enough war to know to take cover when politicians and poets and armchair warriors speak extravagantly of patriotism and national honor. Join Major General Schloesser in the daily grind of warfare fought in the most forbidding of terrain, with sometimes uncertain or untested allies, Afghan corruption and Pakistani bet hedging, and the mounting casualties of war which erode and bring into question Schloesser’s most profoundly held convictions and beliefs. Among several battles, Schloesser takes readers deep into the Battle of Wanat, where nine U.S. soldiers were killed in a fierce, up-close fight to prevent a new operating base from being overrun. This encounter required Schloesser to make tactical decisions that had dramatic strategic impact, and led him to doubts: Can this war even be won? If so, what will it take? This book is a rare insight and reflection into the thoughts of critical national decision-makers including President George W. Bush, Secretary of Defense Robert Gates, then Senator Barack Obama, and numerous foreign leaders including Afghan President Hamid Karzai. Key military leaders—including then Chairman of the U.S. Joint Chiefs of Staff Admiral Michael Mullen, then Central Command Commanding General David Petraeus, then Lieutenant General and future Chairman Martin Dempsey, and International Security Force Commander General David McKiernan—all play roles in the book, among many others, including Chairman of the Joint Chiefs General Mark Milley and Army Chief of Staff General James McConville. Analyzing their leadership in the chaos of war Schloesser ultimately concludes that successful leadership in combat is best based on competence, courage, and

character.

"The evolutionary pace of the Army has increased as we deal with the ever changing operational environment-especially the challenges associated with responding to insurgent and terrorist attacks in Iraq and Afghanistan. Major Craig Triscari provides the first primer for tactical leaders to accommodate the complexities of transforming formations that are often in the final preparation stages for combat. His book is a timely guide to prevent commanders across the Army from recreating the wheel as they field and deploy the new modular brigades. The principles outlined are equally relevant for active and reserve components and are a good foundation for leaders subsequently designated to field the Future Combat System (FCS) force." Colonel Mike Rounds 1st SBCT Commander and Commander, JRTC Operations Group The only book that lays out today's brigade and below transformation process in plain English. If you are interested in knowing how to successfully transform your unit, this is the book that can help you understand the challenges you will have to face. Major Craig Triscari will take you through a process of transformation from start to finish using plain English so that the reader is not lost in military jargon. In order to make transformation easier, the book focuses on essential components of completing a transformation in a timely manner, while sustaining the war fighting skills that have made our units feared and respected throughout the world. This book was written with the specific intent that the reader can apply the ideas in this book to any period of transformation or reorganization within the Army. While it is impossible to put everything you will need to know about transformation in one source document, this book will build a solid base of fundamentals of who, what, when, where, and why we transform.

Urban Battle Command in the 21st Century

Battle Tested!

An American General's Combat Leadership, Volume I: November 1942–July 1944

la Drang—The Battle That Changed the War in Vietnam

How We Lost Trust and Confidence in America's Generals and Politicians

Lessons from the Longest Day—June 6, 1944

"A thorough examination of Operation Lamar Plain from the point of view of the soldiers on the ground, particularly those of Sherwood's company." —ARMY Magazine *Courage Under Fire* is the first book published about Operation Lamar Plain. After 50 years, the story of the renowned 101st Airborne's major offensive near Tam Ky, South Vietnam remains largely unknown. Fighting at Tam Ky by the 1st Brigade began 15 May 1969 while the 101st's 3rd Brigade battled on Hamburger Hill. The political consequences of Hamburger Hill's high casualties caused Lamar Plain and its high casualties to remain

classified and undisclosed. Decades later, the fighting at Tam Ky is mostly forgotten except by those who fought there. Sherwood's superb research of now declassified records uncovers how such a large battle could remain hidden and undisclosed. But that is not the heart of his story. His focus is on the courage and commitment of the young infantry soldiers who fought. *Courage Under Fire* uses actual battle records and eyewitness accounts to follow "Never Quit" Delta Company and its sister companies through 28 days of continuous combat at Tam Ky. Delta Company's soldiers lived up to their motto despite increasing casualties, a tough enemy, harsh battlefield conditions, and loss of leaders. For all who fought at Tam Ky, their bravery and devotion to duty in an increasingly unpopular war is worthy to be remembered. With veterans of Tam Ky now growing older and fewer in number, it is past time to tell their story. "Sherwood has written one of the best, most comprehensive accounts of Vietnam War combat published to date." —MHQ: The Quarterly Journal of Military History

Foreign policy success or failure is often attributed to the role of leadership. This volume explores the relationship between President George W. Bush's leadership, the administration's stated belief in the power of ideas (and the ideas of power) and its approach to the war on terror. Drawing on the international expertise of ten American foreign policy and security specialists, this incisive and timely book combines theoretical perspectives on political leadership with rigorous empirical analysis of selected aspects of the Bush administration's post 9/11 foreign policy. As a result, this book sheds considerable light not just on the limited impact of President Bush's war on terror strategy, but also, more importantly, on why key ideas underpinning the strategy, such as US global primacy and pre-emptive war, largely failed to gel in a globalizing world.

"Drawing universal truths from urgent battlefield crises, the author provides a terrific guide and training tool for leaders at all levels" (Ralph Peters, New York Times–bestselling author). The odds were against the Allies on June 6, 1944. The task ahead of the paratroopers who jumped over Normandy and the soldiers who waded ashore onto the beaches, all under fire, was colossal. In such circumstances, good leadership can be the deciding factor of victory or defeat. This book is about the extraordinary leadership of seven men who led American soldiers on D-Day and the days that followed. Some of them, like Eisenhower, Theodore Roosevelt Jr., and Lt. Dick Winters, are well known, while others are barely a footnote in the history books. This book is not a full history of D-Day, nor does it cover the heroic leadership shown by men in the armies of the Allies or members of the French Resistance, who also

participated in the Normandy assault and battles for the lodgment areas. It is, however, a primer on how you can lead today, no matter what your occupation or role in life, by learning from the leadership of these seven figures. A critical task for every leader is to understand what leadership is. Socrates once said that you cannot understand something unless you can first define it in your own words. This book provides the reader with the means to define leadership by telling seven dramatic, immersive, and memorable stories that the reader will never forget. "Nobody tells a story better than John Antal and nobody knows better how to root out the lessons of history." —James Jay Carafano, author of *Wiki at War*

Why The North Won The Civil War

Quartermaster Professional Bulletin

The Art of Business Wars

Marathon War

The Battle for Sustained Innovation Leadership

Texas Hold 'Em Style

Jerry Thigpen's study on the history of the Combat Talon is the first effort to tell the story of this wonderfully capable machine. This weapons system has performed virtually every imaginable tactical event in the spectrum of conflict and by any measure is the most versatile C-130 derivative ever produced. First modified and sent to Southeast Asia (SEA) in 1966 to replace theater unconventional warfare (UW) assets that were limited in both lift capability and speed the Talon I quickly adapted to theater UW tasking including infiltration and resupply and psychological warfare operations into North Vietnam. After spending four years in SEA and maturing into a highly respected UW weapons system the Joint Chief of Staff (JCS) chose the Combat Talon to lead the night low-level raid on the North Vietnamese prison camp at Son Tay. Despite the outcome of the operation the Talon I cemented its reputation as the weapons system of choice for long-range clandestine operations. In the period following the Vietnam War United States Air Force (USAF) special operations gradually lost its political and financial support which was graphically demonstrated in the failed Desert One mission into Iran. Thanks to congressional supporters like Earl Hutto of Florida and Dan Daniel of Virginia funds for aircraft upgrades and military construction projects materialized to meet the ever-increasing threat to our nation. Under the leadership of such committed hard-driven officers as Brenci Uttaro Ferkes Meller and Thigpen the crew force became the most disciplined in our Air Force. It was capable of penetrating hostile airspace at night in a low-level mountainous environment covertly to execute any number of unconventional warfare missions.

THE INSTANT #1 NATIONAL BESTSELLER From the #1 New York Times bestselling authors of *Extreme Ownership* comes a new and revolutionary approach to help leaders recognize and attain the leadership balance crucial to victory. With their first book, *Extreme Ownership* (published in October 2015), Jocko Willink and Leif Babin set a new standard for leadership, challenging readers to become better leaders, better followers, and better people, in both their professional and personal lives. Now, in *THE DICHOTOMY OF LEADERSHIP*, Jocko and Leif dive even deeper into the uncharted and complex waters of a concept first introduced in *Extreme Ownership*: finding balance between the opposing forces that pull every leader in different directions. Here, Willink and Babin get granular into the nuances that every successful leader must navigate. *Mastering the Dichotomy of Leadership*

requires understanding when to lead and when to follow; when to aggressively maneuver and when to pause and let things develop; when to detach and let the team run and when to dive into the details and micromanage. In addition, every leader must:

- Take Extreme Ownership of everything that impacts their mission, yet utilize Decentralize Command by giving ownership to their team.
- Care deeply about their people and their individual success and livelihoods, yet look out for the good of the overall team and above all accomplish the strategic mission.
- Exhibit the most important quality in a leader—humility, but also be willing to speak up and push back against questionable decisions that could hurt the team and the mission.

With examples from the authors' combat and training experiences in the SEAL teams, and then a demonstration of how each lesson applies to the business world, Willink and Babin clearly explain THE DICHOTOMY OF LEADERSHIP—skills that are mission-critical for any leader and any team to achieve their ultimate goal: VICTORY.

In *Leadership and Training for the Fight*, MSG Paul R. Howe, U.S. Army Retired, shares ideas on leadership that he has developed through extensive combat experience. Howe tells riveting stories of military operations and analyzes leadership concepts. He also gives advice on how to understand students and how to refine your teaching methods. Written with the unique insight of a Special Operations soldier, this book is the perfect guide for anyone interested in improving leadership skills in civilian or military situations.

Being for the Most Part Contributions by Union and Confederate Officers. Based Upon "The Century War Series."

7 Leadership Lessons of D-Day

Battles and Leaders of the Civil War

We Were Soldiers Once . . . and Young

Leadership and Training for the Fight

Learning to Lead

Now an epic documentary event on the HISTORY Channel! The illuminating, bestselling exploration on leadership from Pulitzer Prize–winning author and presidential historian Doris Kearns Goodwin, and also the inspiration for the HISTORY Channel multipart series *Abraham Lincoln and Theodore Roosevelt*. “After five decades of magisterial output, Doris Kearns Goodwin leads the league of presidential historians” (USA TODAY). In her “inspiring” (The Christian Science Monitor) *Leadership*, Doris Kearns Goodwin draws upon the four presidents she has studied most closely—Abraham Lincoln, Theodore Roosevelt, Franklin D. Roosevelt, and Lyndon B. Johnson (in civil rights)—to show how they recognized leadership qualities within themselves and were recognized as leaders by others. By looking back to their first entries into public life, we encounter them at a time when their paths were filled with confusion, fear, and hope. *Leadership* tells the story of how they all collided with dramatic reversals that disrupted their lives and threatened to shatter forever their ambitions. Nonetheless, they all emerged fitted to confront the contours and dilemmas of their times. At their best, all four were guided by a sense of moral purpose. At moments of great challenge, they were able to summon their talents to enlarge the opportunities and lives of others. Does the leader make the times or do the times make the leader? “If ever our nation needed a short course on presidential leadership, it is now” (The Seattle Times). This seminal work provides an accessible and essential road map for aspiring and established leaders in every field. In today’s polarized world, these stories of authentic leadership in times of apprehension and fracture take on a singular

urgency. “Goodwin’s volume deserves much praise—it is insightful, readable, compelling: Her book arrives just in time” (The Boston Globe).

Managerial styles are influenced by habit, familiarity, and workplace culture. It’s no wonder that well-intentioned professionals doing their best to be good organizational leaders often repeat unhelpful supervisory practices experienced in their early careers, even if they disliked them at the time. In the DUH! Book of Management and Supervision, the author disagrees with many accepted leadership principles (unabashedly referring to them as myths) and makes new and different approaches easier to imagine. Her challenging and controversial concepts illustrated with poignant stories suggest common-sense and immediately applicable alternatives more suitable in today’s workplace.

Marathon WarLeadership in Combat in AfghanistanKnox Press

Leadership, Strategy, and Conflict in the 21st Century and Beyond

Growth Champions

Crisis of Command

The Duh! Book of Management and Supervision

In Turbulent Times

Call Sign Chaos

Fun and entertaining journey through leadership that includes an interactive website

(www.pokerleadership.com); proven & tested; high impact; ease of application; high road approach.

WHY THE SOUTH LOST What led to the downfall of the Confederacy? The distinguished professors of history represented in this volume examine the following crucial factors in the South’s defeat:

ECONOMIC—RICHARD N. CURRENT of the University of Wisconsin attributes the victory of the North to fundamental economic superiority so great that the civilian resources of the South were dissipated under the conditions of war. MILITARY—T. HARRY WILLIAMS of Louisiana State University cites the deficiencies of Confederate strategy and military leadership, evaluating the influence on both sides of Baron Jomini, a 19th-century strategist who stressed position warfare and a rapid tactical offensive. DIPLOMATIC—NORMAN A. GRAERNER of the University of Illinois holds that the basic reason England and France decided not to intervene on the side of the South was simply that to have done so would have violated the general principle of non-intervention to which they were committed. SOCIAL—DAVID DONALD of Columbia University offers the intriguing thesis that an excess of Southern democracy killed the Confederacy. From the ordinary man in the ranks to Jefferson Davis himself, too much emphasis was placed on individual freedom and not enough on military discipline. POLITICAL—DAVID M. POTTER of Stanford University suggests that the deficiencies of President Davis as a civil and military leader turner the balance, and that the South suffered from the lack of a second well-organized political

party to force its leadership into competence.

How does he assess the information that is brought to him? How does his personal or political philosophy, or a moral sense, sustain him? How does he draw inspiration from those around him? How does he deal with setbacks and disasters? In this brilliant close-up look at Winston Churchill's leadership during the Second World War, Gilbert gets to the heart of the trials and struggles that have confronted the world's most powerful leaders, even up to current politicians such as George Bush and Tony Blair. Basing the book on his intimate knowledge of Churchill's private and official papers, Sir Martin Gilbert, Churchill's official biographer, looks at the public figure and wartime propagandist, to reveal a very human, sensitive, and often tormented man, who nevertheless found the strength to lead his nation forward from the darkest and most dangerous of times.

Patton's War

Gettysburg Leadership Lessons for 21st Century Leaders

The Dichotomy of Leadership

Dispelling Common Leadership Myths

Hearts Touched with Fire

Infantry

"This book provides a fresh perspective on growth and innovation, at a time where many are struggling to improve results in a sustained, high impact manner"--

Leaders of America's ground forces recognize the importance of putting themselves at the most critical point on a battlefield, for it is there that their experience, judgment, and demonstration of physical courage can best influence the outcome of deadly combat. Yet being forward has its costs. The tactical command posts (TOCs) that a commander establishes are hubs of information, intelligence, specialized insight, and communications. Leaving a TOC involves a level of trust: trust that subordinates and staff will inform the commander of important events by exception, that is, the commander is not informed of all events, but will be informed when something of sufficient importance takes place to warrant doing so. If the commander has left the TOC, it means that his ability to receive those messages is less consistent. A leader on the road or in the air has fewer means to send or receive information, and those messages have more chances to fall prey to the vagaries of geography or the myriad other demons that plague military communications. Even reaching the forward position does not resolve the dilemma. The commander is in one sense as well informed as is possible. The situation at his location is described by those most familiar with it. He sees the faces and senses the attitudes of his

soldiers or marines. He surveys the ground with his own practiced eye. But the leader knows that he sees and understands but one part of his command. The cost of intimacy at one point is lesser understanding of all others.

*INSTANT NEW YORK TIMES BESTSELLER A powerful guide to the art of leadership from David Gergen—former White House adviser to four US presidents, CNN analyst, and founder of the Harvard Center for Public Leadership. As nations careen from one crisis to the next, there is a growing cry for fresh leadership. Those in charge have repeatedly fallen short, and trust in institutions has plummeted. So, what does great leadership look like? And how are great leaders made? David Gergen, a leader in the public arena for more than half a century, draws from his experiences as a White House adviser to four presidents, his decades as a trusted voice on national issues, and years of teaching and mentoring young people to offer a stirring playbook for the next generation of change-makers. To uncover the fundamental elements of effective leadership, Gergen traces the journeys of iconic leaders past and present, from pathbreakers like Ruth Bader Ginsburg, John Lewis, John McCain, and Harvey Milk to historic icons like Lincoln, John F. Kennedy, Winston Churchill, and Eleanor and Franklin Roosevelt, to contemporary game changers like Greta Thunberg, the Parkland students, and the Black Lives Matter movement. Leadership is a journey that starts from within, Gergen writes. A leader must become self-aware and then achieve self-mastery. You cannot lead others until you can lead yourself. As you start to leap into the world, you begin your outer journey, overcoming setbacks, persuading others, empowering them, and navigating crises—armed with a sense of history, humor, passion, and purpose. By linking lessons of the past with the ever-changing practice of leadership today, Gergen reveals the time-tested secrets of dynamic leadership. An indispensable manual, *Hearts Touched with Fire* distills experience and wisdom of the past into an invaluable guide for leaders of our future.*

Balancing the Challenges of Extreme Ownership to Lead and Win

Leadership: The Warrior's Art

Battles and Leaders of the Civil War ...

Alexander the Great, Wellington, Ulysses S. Grant, Hitler, and the Nature of Leadership

Battle-Tested Lessons for Leaders and Entrepreneurs from History's Greatest Rivalries

The literature of ideas. When author Pamela Sargent used those words to describe science fiction in 1975, the genre had exploded into the

literary mainstream. As a literature of ideas, science fiction has proven to be a powerful metaphor for the world around us, offering a rich tapestry of imagination through which to explore how we lead, how we think, and how we interact. *To Boldly Go* assembles more than thirty writers from around the world—experts in leadership and strategy, senior policy advisors and analysts, professional educators and innovators, experienced storytellers, and ground-level military leaders—to help us better understand ourselves through the lens of science fiction. Each chapter of *To Boldly Go* draws out the lessons that we can learn from science fiction, drawing on classic examples of the genre in ways that are equally relatable and entertaining. A chapter on the burdens of leadership by Ghost Fleet author August Cole launches readers into the cosmos with Captain Avatar aboard the space battleship Yamato. In another chapter, the climactic Battle of the Mutara Nebula from *The Wrath of Khan* weighs the advantages of experience over intelligence in the pursuit of strategy. What does inter-species conflict in science fiction tell us about our perspectives on social Darwinism? Whether using *Star Trek: Deep Space Nine* to explore the nuances of maritime strategy or *The Expanse* to better understand the threat posed by depleted natural resources, *To Boldly Go* provides thoughtful essays on relevant subjects that will appeal to business leaders, military professionals, and fans of science fiction alike.

During his life, George S. Patton Jr. starred as an Olympic athlete in the 1912 Stockholm games, chased down Mexican bandits, and led tanks into battle in World War I. But he is best remembered for his exploits on the field of battle in World War II. *Patton's War*, the first of three volumes, follows the general from the beaches of Morocco to the fields of France, right before the birth of Third Army on the continent. In highly engaging fashion, Kevin Hymel uncovers new facts and challenges long-held beliefs about the mercurial Patton, not only examining his relationships with his superiors and fellow generals and colonels, but also with the soldiers of all ranks whom he led. Through extensive research of soldiers' memoirs and interviews, Hymel adds a new dimension to the telling of Patton's WWII story.

The first four volumes of *Battles and Leaders of the Civil War*, published in the late nineteenth century, became the best selling and most frequently cited works ever published on the Civil War. Volumes 1-4 mostly contained contributions by Union and Confederate officers. Volume 5, contains articles that appeared in the decades following the war, some in such well-known magazines as *Century*, *Harper's*, *Hearst's*, and *McClure's*, others in *Ohio Soldier*, the *Magazine of American History*, and similar publications largely unknown to modern readers. Volume 6 pays greater attention to soldier's views of the war and pursues the "war's undying controversies."

Leadership

Leadership in Combat in Afghanistan

How Great Leaders are Made

Field Artillery

Now it Can be Told

Air Defense Artillery