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Month: Essays On  
Software Engineering,  
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On software project management  
This book introduces the author's  
collection of wisdom under one  
umbrella: Software Craftmanship.

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This approach is unique in that it spells out a programmer-centric way to build software. In other words, all the best computers, proven components, and most robust languages mean nothing if the programmer does not

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understand their craft.  
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Provides information on successful  
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software development, covering  
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such topics as customer  
requirements, task estimates,  
principles of good design, dealing  
with source code, system testing,

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and handling bugs.  
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This book has assembled a guide  
that will help you hire, motivate, and  
mentor a software development  
team that functions at the highest  
level. Their rules of thumb and  
coaching advice form a great

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blueprint for new and experienced  
software engineering managers  
alike. All too often, software  
development is deemed  
unmanageable. The news is filled  
with stories of projects that have  
run catastrophically over schedule

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and budget.  
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Hackers & Painters  
Hardware-dependent Software  
*"The AntiPatterns authors  
have clearly been there and*



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resonated with one insight  
after another, having  
witnessed too many wayward  
projects myself. The  
experience in this book is

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*palpable." -John Vlissides,  
IBM Research "This book  
allows managers, architects,  
and developers to learn from  
the painful mistakes of  
others. The high-level  
AntiPatterns on software  
architecture are a*

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particularly valuable  
contribution to software  
engineering. Highly  
recommended!" -Kyle Brown  
Author of The Design  
Patterns Smalltalk Companion  
"AntiPatterns continues the  
trend started in Design

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Patterns. The authors have  
discovered and named common  
problem situations resulting  
from poor management or  
architecture control,  
mistakes which most  
experienced practitioners  
will recognize. Should you

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*find yourself with one of  
the AntiPatterns, they even  
provide some clues on how to  
get yourself out of the  
situation." -Gerard  
Meszaros, Chief Architect,  
Object Systems Group Are you  
headed into the software*

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development mine field?  
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Follow someone if you can,  
but if you're on your own-  
better get the map!  
AntiPatterns is the map.  
This book helps you navigate  
through today's dangerous  
software development

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Engineering Anniversary

*projects. Just look at the  
statistics: \* Nearly one-  
third of all software  
projects are cancelled. \*  
Two-thirds of all software  
projects encounter cost  
overruns in excess of 200%.  
\* Over 80% of all software*

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*projects are deemed failures. While patterns help you to identify and implement procedures, designs, and codes that work, AntiPatterns do the exact opposite; they let you zero-in on the development*



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detonators, architectural  
tripwires, and personality  
booby traps that can spell  
doom for your project.

*Written by an all-star team  
of object-oriented systems  
developers, AntiPatterns  
identifies 40 of the most*

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*common AntiPatterns in the  
areas of software  
development, architecture,  
and project management. The  
authors then show you how to  
detect and defuse  
AntiPatterns as well as  
supply refactored solutions*

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for each AntiPattern  
presented.

Looks at IT in the public  
sector.

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project management have been  
as influential and timeless  
as *The Mythical Man-Month*.

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*With a blend of software  
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thought-provoking opinions,  
Fred Brooks offers insight  
for anyone managing complex  
projects. These essays draw  
from his experience as  
project manager for the IBM*

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System/360 computer family  
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and then for OS/360, its  
massive software system.

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initial publication of his  
book, Brooks has revisited  
his original ideas and added  
new thoughts and advice,

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*both for readers already  
familiar with his work and  
for readers discovering it  
for the first time. The  
added chapters contain (1) a  
crisp condensation of all  
the propositions asserted in  
the original book, including*

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*Brooks' central argument in  
The Mythical Man-Month: that  
large programming projects  
suffer management problems  
different from small ones  
due to the division of  
labor; that the conceptual  
integrity of the product is*

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therefore critical; and that  
it is difficult but possible  
to, achieve this unity; (2)

Brooks' view of these  
propositions a generation  
later; (3) a reprint of his  
classic 1986 paper "No  
Silver Bullet"; and (4)



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assertion, "There will be no  
silver bullet within ten  
years."

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Way "Twenty years ago, the

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*first edition of The  
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completely changed the  
trajectory of my career.  
This new edition could do  
the same for yours.” -Mike  
Cohn, Author of Succeeding  
with Agile, Agile Estimating*

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professional, that will  
serve you and your projects  
well for years to come.”

-Andrea Goulet, CEO,

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lightning does (strike twice,  
and this book is proof." -VM  
(Vicky) Brasseur, Director  
of Open Source Strategy,  
Juniper Networks The  
Pragmatic Programmer is one

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read again over the years.*

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field or an experienced  
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each and every time. Dave*

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influential book in 1999 to  
help their clients create  
better software and  
rediscover the joy of  
coding. These lessons have  
helped a generation of*

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essence of software  
development, independent of  
any particular language,  
framework, or methodology,  
and the Pragmatic philosophy  
has spawned hundreds of  
books, screencasts, and*

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the trap of duplicating

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tools Avoid programming by  
coincidence Learn real  
requirements Solve the  
underlying problems of  
concurrent code Guard*

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ruthlessly and effectively,  
including property-based  
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daily, and you'll quickly  
see improvements in personal  
productivity, accuracy, and  
job satisfaction. You'll  
learn skills and develop  
habits and attitudes that  
form the foundation for long-*

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Matters That Will Prove of  
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Developers, Designers, and  
Managers, and to Those Who,  
Whether by Good Fortune or*

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architecture. Instead,

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there are many hard  
parts--difficult problems  
or issues with no best  
practices--that force you  
to choose among various  
compromises. With this  
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think critically about the  
trade-offs involved with  
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practicing consultants  
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strategies for choosing an  
appropriate architecture.  
By interweaving a story  
about a fictional group of  
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provides techniques to  
help you discover and  
weigh the trade-offs as  
you confront the issues  
you face as an architect.  
Analyze trade-offs and



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with fewer failures, and  
recover better when bad

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developer, and you don't  
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studies about huge losses  
- lost revenue, lost  
reputation, lost time,  
lost opportunity - and

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dollars in downtime and  
reputation. Eighty percent  
of project life-cycle cost  
is in production, yet few  
books address this topic.  
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with the production of

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today's systems - larger,  
more complex, and heavily  
virtualized - and includes  
information on chaos  
engineering, the  
discipline of applying  
randomness and deliberate

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stress to reveal  
systematic problems. Build  
systems that survive the  
real world, avoid  
downtime, implement zero-  
downtime upgrades and  
continuous delivery, and

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gains through strategic  
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the new era of tight  
marketing budgets, no  
organization can continue  
to spend on marketing  
without knowing what's

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working and what's wasted.  
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Data-driven marketing  
improves efficiency and  
effectiveness of marketing  
expenditures across the  
spectrum of marketing  
activities from branding



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1000 firms, capturing \$53  
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given in the book With  
every department under the  
microscope looking for  
results, those who  
properly use data to  
optimize their marketing  
are going to come out on

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California, Berkeley,  
Extension. He has taught  
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approach to learning  
design patterns, with Java

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as the example platform,  
but the concepts presented  
are not limited to just  
Java programmers. This is  
a complement to the  
Addison-Wesley seminal  
"Design Patterns" book by

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**Holub on Patterns**

A noted journalist chronicles three years in the lives of a team of maverick software developers, led by Lotus 1-2-3 creator Mitch Kapor, intent on creating a revolutionary personal information manager to challenge Microsoft Outlook. Reprint. 30,000 first

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When programmers list their favorite  
books, Jon Bentley 's collection of  
programming pearls is commonly  
included among the classics. Just as  
natural pearls grow from grains of  
sand that irritate oysters, programming  
pearls have grown from real problems



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that have irritated real programmers. With origins beyond solid engineering, in the realm of insight and creativity, Bentley's pearls offer unique and clever solutions to those nagging problems. Illustrated by programs designed as much for fun as for instruction, the book is filled with lucid

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and witty descriptions of practical programming techniques and fundamental design principles. It is not at all surprising that Programming Pearls has been so highly valued by programmers at every level of experience. In this revision, the first in 14 years, Bentley has substantially

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updated his essays to reflect current programming methods and environments. In addition, there are three new essays on testing, debugging, and timing set representations string problems All the original programs have been rewritten, and an equal amount of new code has

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been generated. Implementations of all the programs, in C or C++, are now available on the Web. What remains the same in this new edition is Bentley ' s focus on the hard core of programming problems and his delivery of workable solutions to those problems. Whether you are new to

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HdS principles, tools, and applications, this book provides adequate insight into the current technology and upcoming developments in the domain of HdS. The reader will find an interesting text book with self-contained introductions to the principles of Real-Time Operating

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Systems (RTOS), the emerging BIOS  
successor UEFI, and the Hardware  
Abstraction Layer (HAL). Other  
chapters cover industrial applications,  
verification, and tool environments.  
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application of tools in the ASIP  
software tool chain (i.e. Tensilica) and



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the generation of drivers and OS  
components from C-based languages.

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Programming Pearls

Concepts and Evolution

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today, with legions of followers.  
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Books ...I was learning the  
hard way about how to be a  
publisher and probably  
spending way too much time  
looking at web sites and  
programming than I should  
have in response to that.

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Anyway, one day I came  
across this web site called ,  
which was run by a guy with  
strong opinions and an  
unusual, clever writing style,  
along with a willingness to  
take on the conventional



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wisdom. In particular, he was  
writing this ongoing series  
about how bad most user  
interfaces were—mostly  
because programmers by and  
large knew, as Joel and I  
would say, using the same

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Yiddish-derived NYC  
vernacular that we both share,  
"bupkis" about what users  
really want. And I, like many,  
was hooked both by the series  
and the occasional random  
essay that Joel wrote. And

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then I had this epiphany: I'm a  
publisher, I like reading his  
stuff, why not turn it into a  
book?... Read the complete  
Foreword — Gary Cornell,  
Cofounder, Apress Since the  
release of the bestselling title

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Joel on Software in 2004,  
requests for a sequel have  
been relentless. So, we went  
back to the famed

JoelonSoftware.com archives  
and pulled out a new batch of  
favorites, many of which have

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been downloaded over one  
million times. With Joel's  
newest book, More Joel on  
Software, you'll get an even  
better (not to mention  
updated) feast of Joel's  
opinions and impressions on

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software development,  
software design, running a  
software business, and so  
much more. This is a new  
selection of essays from the  
author's web site, <http://www.joelonsoftware.com>. Joel

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Spolsky started his weblog in March 2000 in order to offer his insights, based on years of experience, on how to improve the world of programming.

This weblog has become infamous among the

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programming world, and is  
linked to more than 600 other  
web sites and translated into  
30+ languages! Spolsky's  
extraordinary writing skills,  
technical knowledge, and  
caustic wit have made him a



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programming guru. With the  
success of Joel on Software,  
there has been a strong  
demand for additional gems  
and advice, and this book is  
the answer to those requests.  
Containing a collection of

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all-new articles from the  
original, More Joel on  
Software has even more of an  
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broader application than the

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software industry. We feel it is  
safe to say that this is the  
most useful book you will buy  
this year.

An industry insider explains  
why there is so much bad  
software—and why academia

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doesn't teach programmers  
what industry wants them to  
know. Why is software so  
prone to bugs? So vulnerable  
to viruses? Why are software  
products so often delayed, or  
even canceled? Is software

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development really hard, or  
are software developers just  
not that good at it? In The  
Problem with Software, Adam  
Barr examines the  
proliferation of bad software,  
explains what causes it, and

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offers some suggestions on  
how to improve the situation.  
For one thing, Barr points out,  
academia doesn't teach  
programmers what they  
actually need to know to do  
their jobs: how to work in a

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team to create code that works reliably and can be maintained by somebody other than the original authors. As the size and complexity of commercial software have grown, the gap between academic computer

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science and industry has  
widened. It's an open secret  
that there is little engineering  
in software engineering, which  
continues to rely not on  
codified scientific knowledge  
but on intuition and



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experience. Barr, who worked  
as a programmer for more  
than twenty years, describes  
how the industry has evolved,  
from the era of mainframes  
and Fortran to today's  
embrace of the cloud. He

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explains bugs and why  
software has so many of them,  
and why today's  
interconnected computers  
offer fertile ground for viruses  
and worms. The difference  
between good and bad

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software can be a single line  
of code, and Barr includes  
code to illustrate the  
consequences of seemingly  
inconsequential choices by  
programmers. Looking to the  
future, Barr writes that the

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best prospect for improving  
software engineering is the  
move to the cloud. When  
software is a service and not a  
product, companies will have  
more incentive to make it good  
rather than "good enough to

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ship."  
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Working artists share wisdom  
on how to prioritize creativity  
in this guide from the  
cofounder of The Creative  
Independent. Venture into a  
space that intimately

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discusses how to find time to  
express yourself and develop  
your talents. Brandon Stosuy  
taps into a diverse network of  
working artists to provide  
perspective on how creativity  
can be prioritized among the

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other demands on your time.

Posing a series of questions

on the themes of defining work-

life balance, forming daily

rituals, setting intentions,

meeting goals, and taking time

off from creativity, this book

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provides an inspiring  
framework for building your  
own creative process and  
using your time meaningfully.  
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sets out the principles and  
technical practices that enable  
rapid, incremental delivery of  
high quality, valuable new  
functionality to users. Through

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automation of the build,  
deployment, and testing  
process, and improved  
collaboration between  
developers, testers, and  
operations, delivery teams can  
get changes released in a

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matter of hours— sometimes  
even minutes—no matter what  
the size of a project or the  
complexity of its code base.

Jez Humble and David Farley  
begin by presenting the  
foundations of a rapid,

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reliable, low-risk delivery  
process. Next, they introduce  
the "deployment pipeline," an  
automated process for  
managing all changes, from  
check-in to release. Finally,  
they discuss the "ecosystem"

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needed to support continuous  
delivery, from infrastructure,  
data and configuration  
management to governance.

The authors introduce state-of-  
the-art techniques, including  
automated infrastructure



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management and data  
migration, and the use of  
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review key issues, identify  
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demonstrate how to mitigate  
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Automating all facets of  
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components and  
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developer, systems  
administrator, tester, or

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manager, this book will help  
your organization move from  
idea to release faster than

ever—so you can deliver value  
to your business rapidly and  
reliably.

## Continuous Delivery

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Managers as Designers in the  
Public Services  
A revolutionary concept-based  
approach to thinking about,  
designing, and interacting with  
software As our dependence on  
technology increases, the design of



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software matters more than ever before. Why then is so much software flawed? Why hasn't there been a systematic and scalable way to create software that is easy to use, robust, and secure? Examining these issues in depth,

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introduces a theory of software design that gives new answers to old questions. Daniel Jackson explains that a software system should be viewed as a collection of interacting concepts, breaking the

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functionality into manageable parts and providing a new framework for thinking about design. Through this radical and original perspective, Jackson lays out a practical and coherent path, accessible to anyone—from strategist and

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marketer to UX designer, architect,  
or programmer—for making software  
that is empowering, dependable,  
and a delight to use. Jackson  
explores every aspect of  
concepts—what they are and aren't,  
how to identify them, how to define

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them, and more—and offers prescriptive principles and practical tips that can be applied cost-effectively in a wide range of domains. He applies these ideas to contemporary software designs, drawing examples from leading

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software manufacturers such as Adobe, Apple, Dropbox, Facebook, Google, Microsoft, Twitter, and others. Jackson shows how concepts let designers preserve and reuse design knowledge, rather than starting from scratch in every

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project. An argument against the status quo and a guide to improvement for both working designers and novices to the field, The Essence of Software brings a fresh approach to software and its creation.

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Summary Taming Text, winner of the 2013 Jolt Awards for Productivity, is a hands-on, example-driven guide to working with unstructured text in the context of real-world applications. This book explores how to automatically



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organize text using approaches such as full-text search, proper name recognition, clustering, tagging, information extraction, and summarization. The book guides you through examples illustrating each of these topics, as well as the

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foundations upon which they are built. About this Book There is so much text in our lives, we are practically drowning in it.

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throw the smart developer a much-needed lifeline. You'll find them in this book. Taming Text is a practical, example-driven guide to working with text in real applications. This book introduces you to useful techniques like full-

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text search, proper name  
recognition, clustering, tagging,  
information extraction, and  
summarization. You'll explore real

use cases as you systematically  
absorb the foundations upon which  
they are built. Written in a clear and

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concise style, this book avoids jargon, explaining the subject in terms you can understand without a background in statistics or natural language processing. Examples are in Java, but the concepts can be applied in any language. Written for

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Authors Grant Ingersoll is an engineer, speaker, and trainer, a Lucenecommitter, and a cofounder of the Mahout machine-learning project. Thomas Morton is the primary developer of OpenNLP and Maximum Entropy. Drew Farris is a



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technology consultant, software  
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Mahout, Lucene, and Solr. "Takes  
the mystery out of very complex  
processes."—From the Foreword by  
Liz Liddy, Dean, iSchool, Syracuse  
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system Untamed text: exploring the  
next frontier

The practice of building software is  
a "new kid on the block"

technology. Though it may not  
seem this way for those who have  
been in the field for most of their

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careers, in the overall scheme of professions, software builders are relative “newbies.” In the short history of the software field, a lot of facts have been identified, and a lot of fallacies promulgated. Those facts and fallacies are what this

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book is about. There's a problem with those facts—and, as you might imagine, those fallacies. Many of these fundamentally important facts are learned by a software engineer, but over the short lifespan of the software field, all too many of them

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have been forgotten. While reading Facts and Fallacies of Software Engineering, you may experience moments of "Oh, yes, I had forgotten that," alongside some "Is that really true?" thoughts. The author of this book doesn't shy

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away from controversy. In fact,  
each of the facts and fallacies is  
accompanied by a discussion of  
whatever controversy envelops it.

You may find yourself agreeing with  
a lot of the facts and fallacies, yet  
emotionally disturbed by a few of

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them! Whether you agree or disagree, you will learn why the author has been called “the premier curmudgeon of software practice.” These facts and fallacies are fundamental to the software building field—forget or neglect them



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at your peril!

Peter Seibel interviews 15 of the  
most interesting computer  
programmers alive today in Coders  
at Work, offering a companion  
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acclaimed best-seller Founders at

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Work by Jessica Livingston. As the words "at work" suggest, Peter Seibel focuses on how his interviewees tackle the day-to-day work of programming, while revealing much more, like how they became great programmers, how

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they recognize programming talent in others, and what kinds of problems they find most interesting. Hundreds of people have suggested names of programmers to interview on the Coders at Work web site: [www.codersatwork.com](http://www.codersatwork.com).

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The complete list was 284 names. Having digested everyone's feedback, we selected 15 folks who've been kind enough to agree to be interviewed: Frances Allen: Pioneer in optimizing compilers, first woman to win the Turing Award

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(2006) and first female IBM fellow  
Joe Armstrong: Inventor of Erlang  
Joshua Bloch: Author of the Java  
collections framework, now at  
Google Bernie Cosell: One of the  
main software guys behind the  
original ARPANET IMPs and a

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master debugger Douglas  
Crockford: JSON founder,  
JavaScript architect at Yahoo! L.  
Peter Deutsch: Author of  
Ghostscript, implementer of  
Smalltalk-80 at Xerox PARC and  
Lisp 1.5 on PDP-1 Brendan Eich:

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Inventor of JavaScript, CTO of the  
Mozilla Corporation Brad  
Fitzpatrick: Writer of LiveJournal,  
OpenID, memcached, and Perlbal  
Dan Ingalls: Smalltalk implementor  
and designer Simon Peyton Jones:  
Coinventor of Haskell and lead

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designer of Glasgow Haskell  
Compiler Donald Knuth: Author of  
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and creator of TeX Peter Norvig:  
Director of Research at Google and  
author of the standard text on AI  
Guy Steele: Coinventor of Scheme



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and part of the Common Lisp Gang  
of Five, currently working on  
Fortress Ken Thompson: Inventor  
of UNIX Jamie Zawinski: Author of  
XEmacs and early  
Netscape/Mozilla hacker  
40 Algorithms Every Programmer

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And on Diverse and Occasionally  
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Interest to Software Developers,  
Designers, and Managers, and to

Those Who, Whether by Good

Fortune or Ill Luck, Work with Them  
in Some Capacity

Rapid Development

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software project and  
provides details for  
software development for*

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mathematician and software  
methods pioneer Harlan D.*

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*Mills. Written between 1967  
and 1981, the papers  
document Mills's technical  
and managerial approaches  
for achieving both high  
productivity and improved  
quality. Cited time and  
again in books and papers on*

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software development, they  
are required reading for all  
software developers, their  
managers, and students  
alike. Three of the essays  
treat mathematical topics  
and communicate Mills's  
fundamental premise that



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*software engineers who use  
and understand the  
mathematics of programming  
consistently produce better  
software. Other essays cover  
topics such as chief  
programmer teams, top-down  
programming on large*

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*systems, reading programs as  
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buying better quality  
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and teachings have had a  
profound influence on  
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*Productivity, his  
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techniques and practices  
that are now in common use  
throughout the software  
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*all want solutions for one  
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*teamwork, rapid-development  
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and many others A list of  
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projects, including creeping  
requirements, shortchanged  
quality, and silver-bullet*

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*The contentious history of the  
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developed the software that made  
the computer revolution possible.  
This is a book about the computer*

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*revolution of the mid-twentieth  
century and the people who made it  
possible. Unlike most histories of  
computing, it is not a book about  
machines, inventors, or  
entrepreneurs. Instead, it tells the  
story of the vast but largely*

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*anonymous legions of computer  
specialists—programmers, systems  
analysts, and other software  
developers—who transformed the  
electronic computer from a  
scientific curiosity into the defining  
technology of the modern era. As*

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*the systems that they built became increasingly powerful and ubiquitous, these specialists became the focus of a series of critiques of the social and organizational impact of electronic computing. To many of their contemporaries, it*

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*seemed the “computer boys” were taking over, not just in the corporate setting, but also in government, politics, and society in general. In The Computer Boys Take Over, Nathan Ensmenger traces the rise to power of the*

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American society. His rich and  
nuanced portrayal of the men and  
women (a surprising number of the  
“computer boys” were, in fact,  
female) who built their careers  
around the novel technology of*

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issues of power, identity, and  
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expertise that have only become  
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more significant in our  
increasingly computerized society.  
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computer revolution through the*



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*eyes of its principle revolutionaries,  
Ensmenger reminds us that the  
computerization of modern society  
was not an inevitable process*

*driven by impersonal technological  
or economic imperatives, but was  
rather a creative, contentious, and*

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development.*

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dismayed at their son's fondness  
for the messy pastime of gardening.*

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classic computer science problems*

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have. This book will help you not  
only to develop the skills to select  
and use an algorithm to solve real-  
world problems but also to  
understand how it works. You'll  
start with an introduction to*

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exploring how to implement  
different types of algorithms, such  
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linear programming, page ranking,  
and graphs, and even work with  
machine learning algorithms,  
understanding the math and logic  
behind them. Further on, case  
studies such as weather prediction,*



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optimally. Finally, you'll become  
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architecture and there on the  
process of architecture design. The  
book's focus on architecture issues  
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computer age, the authors draw  
heavily on their first-hand  
knowledge, emphasizing timeless  
insights and observations. Blaauw  
and Brooks first develop a*

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understanding computer  
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not only what present architectural  
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so. A major theme is the early  
divergence and the later*

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architectures. They examine both  
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innovations that survived and  
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became part of the standard  
computer, and the many ideas that  
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did not survive. In describing the*

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*discards, they also address why  
these ideas did not make it. The  
authors' goals are to analyze and  
systematize familiar design  
alternatives, and to introduce you  
to unfamiliar ones. They illuminate  
their discussion with detailed*

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